



AIRTAC INTERNATIONAL GROUP
2021 ANNUAL REPORT

Notice to readers

This English-version annual report is a translation of the Chinese version and is not an official document of the shareholders' meeting. If there is any discrepancy between the English and Chinese versions, the Chinese version shall prevail.

Printed on April 20, 2022

Market Observation Post System: <http://mops.twse.com.tw/>

AirTAC Website: <http://www.airtac.com/>

I. Spokesperson and Deputy Spokesperson

- **Spokesperson**
Name: Tsao, Yung-Hsiang
Title: Chief Financial Officer
Tel: (886)2-2719-7538
E-mail: ivan.tsao@airtac.com
- **Deputy Spokesperson**
Name: Li, Huai-Wen
Title: Vice GM of AIRTAC INTERNATIONAL GROUP and GM of Mainland China Business Group
Tel: (86)574-8895-0001
E-mail: huaiwenli@airtac.com

II. Headquarters and Subsidiaries

1. Company information

Name: AIRTAC INTERNATIONAL GROUP Tel:(886) 2-2719-7538
Address: PO Box 309, Ugland House, Grand Cayman KY1-1104, Cayman Islands

2. Taipei Headquarter:

Name: AIRTAC INTERNATIONAL GROUP Tel:(886) 2-2719-7538
Address: 4F., No.129, Sec. 3, Minsheng E. Rd., Songshan Dist., Taipei City 10596, Taiwan (R.O.C.)

3. Operation Center in China:

Name: AIRTAC INTERNATIONAL GROUP Tel:(86) 574-8895-0001
Address: No. 88, Siming East Rd., Hi-tech. Park, Fenghua Dist., Ningbo City, Zhejiang, China

4. Branch

Name: AIRTAC INTERNATIONAL GROUP TAIWAN BRANCH ("AirTAC Taiwan")
Office Address: 4F., No.129, Sec. 3, Minsheng E. Rd., Songshan Dist., Taipei City 10596, Taiwan (R.O.C.) Tel:(886) 2-2719-7538
Factory Address: No. 28, Kanxi Rd., Xinshi Dist., Tainan City 744092, Taiwan (R.O.C.) Tel:(886) 6-589-6889

5. Subsidiaries

Subsidiaries in Hong Kong

- AIRTAC INDUSTRIAL (HONG KONG) LIMITED ("Hong Kong Industrial") Tel:(886) 2-2719-7538
Address: 15/F., BOC Group Life Assurance Tower, 136 Des Voeux Road Central, Central, Hong Kong
- AIRTAC TRADING (HONG KONG) LIMITED ("Hong Kong Trading") Tel:(886) 2-2719-7538
Address: 15/F., BOC Group Life Assurance Tower, 136 Des Voeux Road Central, Central, Hong Kong

Subsidiary in British Virgin Islands

- INSTANT REACH INTERNATIONAL LIMITED ("Instant Reach") Tel:(886) 2-2719-7538
Address: Vistra Corporate Service Centre, Wickhams Cay II, Road Town, Tortola, VG1110, British Virgin Islands

Subsidiaries in Singapore

- AIRTAC HOLDING (SINGAPORE) PTE. LTD. ("AirTAC Holding Singapore") Tel:(65) 6933-7676
Address: 12 Gul Drive #01-00 Singapore (629463)
- AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD. ("AirTAC Singapore") Tel:(65) 6933-7676
Address: 12 Gul Drive #01-00 Singapore (629463)

Subsidiaries in China

- Ningbo Airtac Automatic Industrial Co., Ltd. ("AirTAC Ningbo") Tel:(86) 574-8895-0001
Address: No. 88, Siming East Rd., Hi-tech. Park, Fenghua Dist., Ningbo City, Zhejiang, China
- Guangdong AirTAC Automation Industrial Limited Company. ("AirTAC Guangdong") Tel:(86) 757-8521-7397
Address: No.7, Kaixuan Road, Songxia Industrial Park, Shishan Town, Nanhai Dist., Foshan City, Guangdong, China
- Airtac (China) Co., Ltd. ("AirTAC China") Tel:(86) 574-8898-9999
Address: No.8 Huisheng Road, Fenghua Dist., Ningbo City, Zhejiang, China
- Airtac (Jiangsu) Automatic Co., Ltd. ("AirTAC Jiangsu") Tel:(86) 512-5518-1853
Address: No.188 Ruike Road, Yushan Town, Kunshan City, Jiangsu, China
- Guangdong Airtac Intelligent Equipment Co., Ltd. ("Guangdong AirTAC Intelligent") Tel:(86) 752-3989-888
Address: No. 3, Lin Shiquanling Road, Chenjiang Street, Zhongkai High-Tech. Development Zone, Huizhou City Guangdong, China
- Airtac (Tianjin) Intelligent Technology Co., Ltd. ("AirTAC Tianjin") Tel:(86) 228-3990-572
Address: Factory A, 1-3 Floor, D10 of Easter District, No.1 of School west Road, Xiqing School Industrial Area, Tianjin city, China
- Airtac (Fujian) Intelligent Equipment Co. Ltd. ("AirTAC Fujian") Tel:(86) 592-5806-652
Address: 101, No.1, Guankou Zhenping Road, Jimei District, Xiamen, Fujian, China

Subsidiaries in Taiwan

- Airtac Enterprise Co., Ltd. Tel:(886) 3-392-0239
Address: No. 163, Sec. 1, Wenzhong Rd., Luzhu Dist., Taoyuan City 338, Taiwan (R.O.C.)

Subsidiaries in Italy

- ATC (ITALIA) S.R.L. ("ATC") Tel:(39) 0331-307204
Address: Via San Vittore 16, 20123 Milano, Italy

Subsidiaries in Japan

- Airtac Co. Ltd. ("AirTAC Japan") Tel:(81) 06-4307-6039
Address: 3-6-3 KUSUNE, Higashi Osaka-shi, Osaka, Japan

Subsidiaries in Malaysia

- AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD. ("AirTAC Malaysia") Tel:(60) 7358-7969
Address: No 33, Jalan Molek 1/5A, Taman Molek 81100 Johor Bahru, Johor, Malaysia

Subsidiaries in Thailand

- AIRTAC INDUSTRIAL CO., LTD. ("AirTAC Thailand") Tel:(66) 2023-3515

Address: No. 11/12 M00 9, Bangchalong, Bangplee, Samutprakarn, Thailand. 10540.

Subsidiaries in USA

- AIRTAC USA CORPORATION (“AirTAC USA”)

Tel:(1) 281-394-7177

Address:21201 Park Row Drive, Katy, TX, USA 77449

III. Transfer Agent & Registrar

Name: Transfer Agency Department, China trust Commercial Bank

Tel:(886) 2-6636-5566

Address: 5F., No.83, Sec. 1, Chongqing S. Rd., Zhongzheng Dist., Taipei City, Taiwan
(R.O.C.)

Website: <https://www.ctbcbank.com>

IV. Firm name, address, website URL, telephone number, and the name of the CPA who attested the most recent year's financial report

Auditing Firm: Deloitte & Touche

Tel: (886) 2-2725-9988

Independent Auditors: Jui-Chuan Chih, CPA and Bo-Ren Weng, CPA

Address: 20F., No.100, Songren Rd., Songshan Dist., Taipei City 110, Taiwan (R.O.C.)

Website: <http://www.deloitte.com.tw>

V. Overseas Securities Listing Exchange and Information: None

VI. Company Website: <http://www.airtac.com>

VII. List of Board of Directors

Occupation	Name	Nationality	Position & Main Experience
Chairman	Wang, Shih-Chung	R.O.C.	Chairman and GM of AIRTAC INTERNATIONAL GROUP
Director	Lan, Shun-Cheng	R.O.C.	Vice Chairman of Airtac Enterprise Co., Ltd.
Director	Wang, Hai-Ming	P.R.C.	Chairman of Behealthy Electronic Technology Co., Ltd.
Director	Li, Huai-Wen	P.R.C.	Vice GM of AIRTAC INTERNATIONAL GROUP and GM of Mainland China Business Group
Director	Chen, Jui-Lung	R.O.C.	GM of Guang Yang Industrial Works
Director	Tsao, Yung-Hsiang	R.O.C.	Chief Financial Officer of AIRTAC INTERNATIONAL GROUP
Independent Director	Leong, Kamson	Malaysia	Partner & Director of HLL Partners
Independent Director	Renn, Jyh-Chyang	R.O.C.	Professor, Mechanical Engineering, National Yunlin University
Independent Director	Lin, Yu-Ya	R.O.C.	Partner Accountant of Pey-Sheng CPAs Firm

VIII. Designated Domestic Agent:

Name: Tsao, Yung-Hsiang

Title: Chief Financial Officer

Tel: (886) 2-2719-7538

E-mail: ivan.tsao@airtac.com

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1. Letter to Shareholders

Dear Shareholders,

Foreword

The demand for the pneumatic industry in 2021 is still in an upward cycle, AirTAC continues to expand its brand image, develop new products and new customers to increase market share to support revenue growth. Due to the increased automation of customers' existing production capacity and the increase in demand for 5G-related components, the company's group consolidated revenue performance in 2021 set a new record high.

Operating Performance in 2021:

1. Business performance

Total consolidated revenue for 2021 was NT\$25,399,895 thousand, a 32.96% increase compared with NT\$19,103,001 thousand in 2020. Gross profit for 2021 was NT\$12,336,618 thousand, a 30.50% increase compared with NT\$9,455,133 thousand in 2020. Gross margin was 48.57%. Profit from operation for 2021 was NT\$8,215,979 thousand, a 37.75% increase compared with NT\$5,964,197 thousand in 2020. Margin of profit from operation was 32.35%. Net profit for year 2021 was NT\$6,441,397 thousand, a 32.97% increase compared with NT\$4,844,203 thousand in 2020. Earnings per share was NT\$33.67. Total equity was NT\$35,143,923 thousand. Net worth was NT\$175.72 per share.

2. Financial and Profitability analysis

In 2021, consolidated non-operating expense of AirTAC Group amounted to NTD 168,484 thousand, a decrease of NTD 209,967 thousand compared with non-operating revenue amounted to NTD 378,451 thousand in 2020. The main reason was recognizing the net foreign exchange loss. In addition, our return on assets was 14.79% and return on equity was 22.35% in 2021.

3. Research and development status

In R&D, AirTAC continues to shore up the high market shares of our mid-end products used in livelihood manufacturing industry and has been endeavoring in the development of mid-to-high end products in recent years. We plan to roll out about five to ten series of new products every year in the next three years to double the breadth of our product lines. Aside from new product R&D, we also spend heavily on production automation and process improvement to enhance our competitiveness. The 2021 R&D expenditure amounted to NTD 595,112 thousand, accounting for 2.34% of the year's consolidated revenue. In the continuing efforts to strengthen our R&D capability, it is estimated that the R&D will account for approximately 3% of the consolidated net operating income for the year 2022.

Business plan in 2022:

Besides expanding capacity in existing businesses, AirTAC set up a new Tainan factory and a second R&D center in Taiwan for developing high-precision pneumatic products, electric cylinders and other new products and components. Mass production of self-made linear slides has started. In China, AirTAC has continued to set up local sales branches and offices, and established a logistics center to improve operational efficiency. As for the overseas operation base, AirTAC plans to improve the operations in Japan, Malaysia, Thailand and the United States sales subsidiaries gradually. It is expected to improve the operation scale for capturing more market shares and increase our profit. In the future, we will develop electric cylinders and other related new products, agent other automation related components and products by using our dense marketing system in China and around the world to improve the rate of return to shareholders. Base on the factors of world economic situation, changes in the industrial environment, supply, demand and competition of the market, in consideration of our business with existing clients around the world, progress in new clients development and our own capacity, the estimated product sales in 2022 will increase by more than 20% over 2021.

As the progress of industrial automation changes rapidly, the Company will successively maintain steadfast sustainable development and pursue for the best interest of shareholder as its target. We will keep in developing new customer, R&D, new products, improving manufacturing process as well as production working flow, in order to strengthen every competitiveness of the Company. We will obtain higher profit via promoting operational efficiency and cost control. As automation upgrade is the future trend of industry, even if AirTAC will experience future overall economic and market demand cycle, the adverse effects of AirTAC will be reduced by our dispersal sales of proportion in various industries, providing competitive product prices with higher product quality and better sales service to customers to enhance competitiveness for obtaining market share from competitors. We believe that under the great efforts of our global 7,984 employees and the support of every shareholders, AirTAC will create another peak in the course of exploring and developing in the field of industrial automation.

Sincerely,

Chairman & GM Wang, Shih-Chung

CFO Tsao, Yung-Hsiang

2. Company Profile

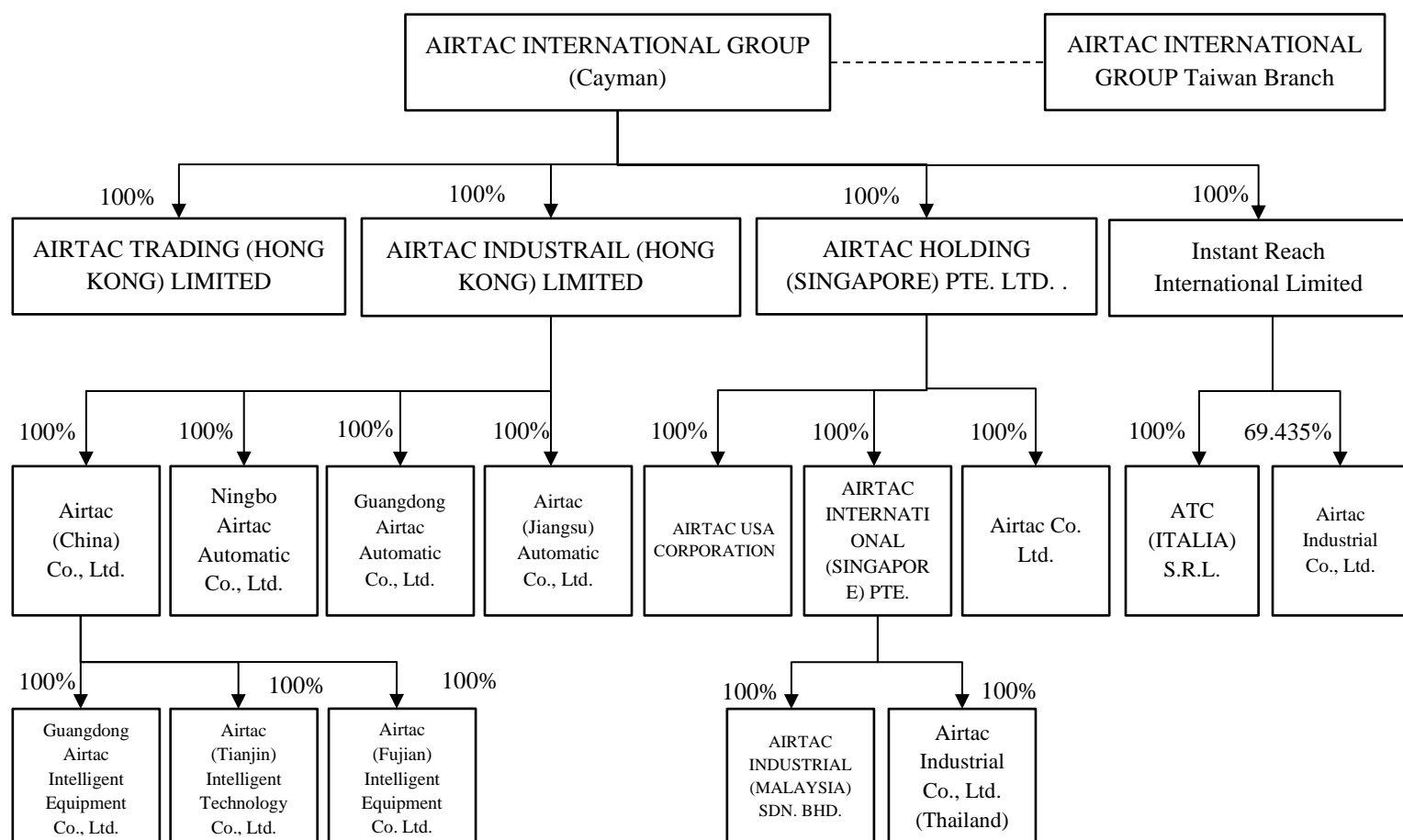
2.1 Company Introduction

2.1.1 Date of establishment and introduction of the Group

AIRTAC INTERNATIONAL GROUP (referred to the “Company” or the “Group” hereinafter) started out as Airtac Enterprise Co., Ltd. (originally named Ching-Ki Enterprise Co., Ltd.), which was established in May 1989 and manufactured mainly solenoid valves in its early stage. Now AIRTAC INTERNATIONAL GROUP offers cylinders of special specifications and more than 40 series and hundreds of varieties of valve products, including solenoid valve, pneumatic valve, manual value, hand-draw valve, mechanical valve, and throttle valve. Ningbo AirTAC Automatic Industrial Co. Ltd. was established in 2001 to produce cylinders and air source treatment units for industrial automation applications in automotive, machinery, metallurgy, electronics, textile, porcelain, medical instruments and devices, and food packaging. AIRTAC INTERNATIONAL GROUP was incorporated on September 16, 2009 in Cayman Islands as the holding company for the group enterprises and was listed in Taiwan Stock Exchange on December 13, 2010.

As a leading manufacturer of pneumatic preparation components, the Company provides clients with total pneumatic solutions with its vertically integrated processes. The Company’s turnkey services, from product design, R&D to volume production, greatly shorten the lead time in product development and the production process for extensive applications in industrial automation.

2.1.2 Affiliates Organization Chart



2.2 Company History

Year	History
1989	AirTAC established in Taipei, Taiwan, mainly engaged in producing valve products.
1990	Launched the brand “AirTAC”.
1992	Introduced air preparation units, pneumatic cylinders, etc.
1995/07	Established the first operating institution of China in Guangzhou.
1998/07	Established the first factory in Guangzhou, China - Guangzhou Jianliang Automatic Industrial Co.
2001/08	Established Ningbo Airtac Automatic Industrial Co., Ltd. in Jejiang Ningbo Fenghua Economic Development Zone.
2003/07	The phase 1 plant construction of Ningbo Airtac Automatic Industrial Co., Ltd. was completed and in use of mass production.
2005	Adopted ERP system to implement full-scale information management.
2006	Established Guangzhou Airtac Automatic Industrial Co., Ltd. in 2006, changed its name to Guangdong Airtac Automatic Industrial Co., Ltd. in 2010.
2006/09	Established Jianliang (Shanghai) Trading Co., Ltd.
2008/05	Established ATC (ITALIA) as the European sales headquarters.

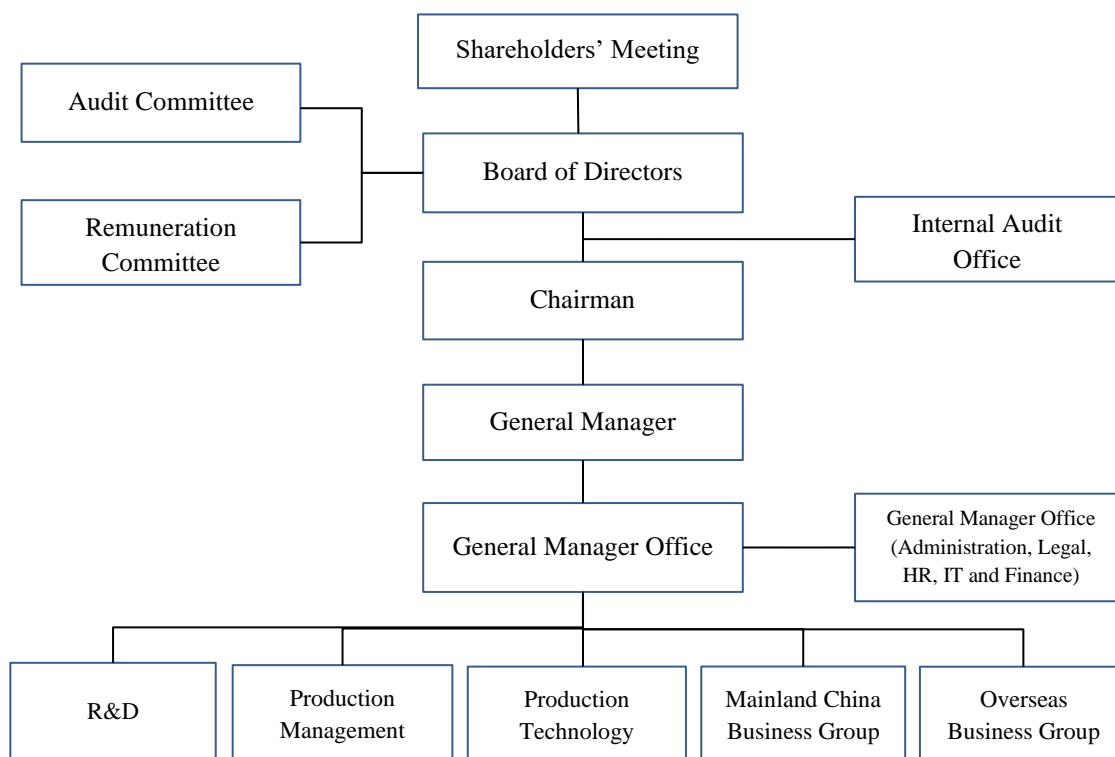
Year	History
2009/09	Established AIRTAC INTERNATIONAL GROUP in Cayman Islands as the Group's holding company and to apply for IPO
2010/12	IPO in Taiwan
2011/08	Established Southeast Asian Sales Headquarters in Singapore.
2012/01	Founded Airtac (China) Co., Ltd., currently has 57 sales branches in Mainland China.
2012/05	Guangdong Airtac Automatic Industrial Co., Ltd. relocated to the new plants in Foshan.
2012/07	Expanded and established the R&D Center in Ningbo.
2012/07	Established AIRTAC INTERNATIONAL GROUP Taiwan Branch and prepared to build the plants in Tainan
2013/04	Established the Japanese Sales Center
2013/07	Established the Malaysian Sales Center
2015/04	Established the Thailand Sales Center
2016/03	First phase project of AIRTAC INTERNATIONAL GROUP Taiwan Branch Tainan Plant has been completed and started mass production gradually.
2016/11	Established the USA Sales Center
2017/09	Established Airtac (Tianjin) Intelligent Technology Co., Ltd.
2018/07	Established Airtac (Fujian) Intelligent Equipment Co., Ltd.

2.3 Risks: Please refer to Section 7 Review of Financial Conditions, Financial Performance, and Risk Management

3. Corporate Governance Report

3.1 Organization

3.1.1 Organizational Chart



3.1.2 Major Corporate Functions

Division	Functions
Chairman	Decide policy instructions, goals and directions for Company's business and appoint key managerial officers.
General Manager	Manage all affairs of the Company and implement decisions made by the board of directors.
Internal Audit	In charge of internal audit tasks.
General Manager Office	Draft strategies and development directions for product sales, customer service and market development. In charge of tasks relating to legal, human resources management and investment management of the Group. In charge of tasks relating to fund management and accounting.
Production Management	In charge of production management of pneumatic actuator, pneumatic control components and air preparation components.
Production Technology	In charge of process technology for the production of pneumatic actuator, pneumatic control components and air preparation units.
R&D	In charge of research, design and improvement of pneumatic actuator, pneumatic control components and air preparation components.
Mainland China Business Group	In charge of market development in China.
Overseas Business Group	In charge of market development outside China.

3.2 Information on board directors, supervisors, president, vice presidents, assistant vice presidents, and chiefs of units and branches

3.2.1 Board Directors and Supervisors

1. Information on board directors

April 18, 2022; Unit: Shares, %

Title	Nationality or Registration Place	Name	Gender	Age	Date Elected	Term (Years)	Date First Elected	Shareholding when elected		Current shareholding		Spouse & Minor Shareholding		Shares held in the name of others		Experience (Education)	Current jobs with the Company and other companies	Executives, Directors or Supervisors who are spouses or within two degrees of kinship			Note
								Shares	%	Shares	%	Shares	%	Shares	%			Title	Name	Relation	
Chairman	ROC	Wang, Shih-Chung	Male	51-60	2019.6.21	3	2009.12.24	—	—	—	—	5,103,700	2.55	30,534,307	15.27	▪ Chairman of AIRTAC INTERNATIONAL GROUP	Note 1	None	None	None	Note 8
Director	ROC	Lan, Shun-Cheng	Male	61-70	2019.6.21	3	2009.12.24	3,470,000	1.84	3,270,152	1.64	—	—	10,410,095	5.21	▪ Vice Chairman of Airtac Enterprise Co., Ltd.	Note 2	None	None	None	None
Director	PRC	Wang, Hai-Ming	Male	31-50	2019.6.21	3	2009.12.24	—	—	—	—	491,397	0.25	11,507,142	5.75	▪ Chairman of Behealthy Electronic Technology Co., Ltd.	Note 3	None	None	None	None
Director	PRC	Li, Huai-Wen	Male	51-60	2019.6.21	3	2016.5.18	—	—	—	—	—	—	—	—	▪ Vice GM of AIRTAC INTERNATIONAL GROUP	Note 4	None	None	None	None
Director	ROC	Chen, Jui-Lung	Male	51-60	2019.6.21	3	2013.5.22	5,198,753	2.75	4,806,081	2.40	—	—	—	—	▪ GM of Guang Yang Industrial Works	—	None	None	None	None
Director	ROC	Tsao, Yung-Hsiang	Male	51-60	2019.6.21	3	2013.5.22	57,816	0.03	86,965	0.04	15,547	0.01	—	—	▪ CFO of AIRTAC INTERNATIONAL GROUP	Note 5	None	None	None	None
Independent director	Malaysia	Leong, Kam-Son	Male	61-70	2019.6.21	3	2010.4.17	—	—	—	—	—	—	—	—	▪ Former J W Childs Operating Partner ▪ Former President of Asia-Pacific Region, York International Corporation ▪ Former HLL Partners and Director	—	—	None	None	None
Independent director	ROC	Renn, Jyh-Chyang	Male	51-60	2019.6.21	3	2019.6.21	—	—	—	—	—	—	—	—	▪ Associate Vice President for Academic Affairs and Chairman of department of Mechanical Engineering in National Yunlin University ▪ Consultant of Taiwan Fluid Power Association	Note 6	None	None	None	None
Independent director	ROC	Lin, Yu-Ya	Female	51-60	2019.6.21	3	2019.6.21	—	—	—	—	—	—	—	—	▪ Partner Accountant of Pey-Sheng CPAs Firm	Note 7	None	None	None	None

Note 1. Chairman and GM of AIRTAC INTERNATIONAL GROUP, Chairman of Ningbo Airtac Automatic Industrial Co., Ltd., Chairman of Guangdong Airtac Automatic Industrial Co., Ltd., Chairman of Airtac (China) Co., Ltd., Director of ATC (ITALIA) S.R.L., Chairman of Airtac Enterprise Co., Ltd., Chairman of AIRTAC INDUSTRIAL (HONG KONG) LIMITED, Chairman of AIRTAC TRADING (HONG KONG) LIMITED, Chairman of INSTANT REACH INTERNATIONAL LIMITED, Chairman of AIRTAC HOLDING (SINGAPORE) PTE. LTD. ., Chairman of AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD., Representative Director of Airtac Co., Ltd., Chairman of AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD., Chairman of AIRTAC INDUSTRIAL CO., LTD., Chairman of Airtac (Jiangsu) Automatic Co., Ltd., Chairman of AIRTAC USA CORRPORATION, Chairman of Guangdong Airtac Intelligent Equipment Co., Ltd., Chairman of Airtac (Tianjin) Intelligent Technology Co., Ltd. and Chairman of Airtac (Fujian) Intelligent Equipment Co. Ltd., 19 companies in total.

Note 2. Director of Ningbo Airtac Automatic Industrial Co., Ltd., Director of Guangdong Airtac Automatic Industrial Co., Ltd., Director of Airtac (China) Co., Ltd., Director of ATC (ITALIA) S.R.L., Director and Vice Chairman of AirTAC Industrial Co., Ltd., Director of INSTANT REACH INTERNATIONAL LIMITED, Director of Airtac Co., Ltd., Director of AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD., Director of AIRTAC INDUSTRIAL CO., LTD., Director of Airtac (Jiangsu) Automatic Co., Ltd., Director of AIRTAC USA CORRPORATION, 11 companies in total.

Note 3. Director and Vice Chairman of Ningbo Airtac Automatic Industrial Co., Ltd., Director of Guangdong Airtac Automatic Industrial Co., Ltd., and Director of Airtac (China) Co., Ltd., 3 companies in total.

Note 4. Vice GM of AIRTAC INTERNATIONAL GROUP/GM of Mainland China Business Group, Director and GM of Ningbo AirTAC Automatic Industrial Co. Ltd., Director and GM of Guangdong Airtac Automatic Industrial Co., Ltd., Director and GM of Airtac (China) Co., Ltd., Director of Airtac (Jiangsu) Automatic Co., Ltd., and Supervisor of Airtac (Fujian) Intelligent Equipment Co. Ltd., 6 companies in total.

Note 5. CFO of AIRTAC INTERNATIONAL GROUP, Director of Ningbo Airtac Automatic Industrial Co., Ltd., Director of Guangdong Airtac Automatic Industrial Co., Ltd., Director of Airtac (China) Co., Ltd., Chairman of ATC (ITALIA) S.R.L., Director of Airtac Enterprise Co., Ltd., Director of INSTANT REACH INTERNATIONAL LIMITED, Director of Airtac Co., Ltd., Director of AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD., Director of AIRTAC INDUSTRIAL CO., LTD., Supervisor of Airtac (Jiangsu) Automatic Co., Ltd., Director of AIRTAC USA CORRPORATION , Supervisor of Guangdong Airtac Intelligent Equipment Co., Ltd., and Supervisor of Airtac (Tianjin) Intelligent Technology Co., Ltd., 14 companies in total.

Note 6. Consultant of Taiwan Fluid Power Association and Professor of Science and Technology, National Yunlin University, 2 companies in total.

Note 7. Partner Accountant of Pey-Sheng CPAs Firm, Director of Makalot Industrial Co., Ltd., Independent director of P-Two Industrial Inc., and Independent director of Cigna Taiwan Life Assurance Company Ltd., 4 companies in total.

Note 8. The same person as the chairman and general manager can improve the operating efficiency and make the decision-making execution smoother. The company also set up an audit committee to supervise corporate governance and protect shareholders’ rights, so that the board of directors operates sound. In order to enhance information transparency, the company cooperates with the implementation and disclosure of corporate governance evaluation indicators, so that external investors can obtain information from Market Observation Post System and company websites to achieve monitoring roles.

2. Supervisors: The Company does not have supervisors, but has set up an Audit Committee on April 28, 2010.
3. All directors of the Company are natural persons. The Company does not have any director that is juridical person.
4. Professional qualifications and independence analysis of directors and supervisors

Criteria Name	Professional Qualification Requirements and Work Experience	Independence Criteria (Note)												Number of Other Public Companies in Which the Individual is Concurrently Serving as an Independent Director
		1	2	3	4	5	6	7	8	9	10	11	12	
Wang, Shih-Chung	Chairman of Airtac International Group, with leadership and decision-making ability, operational judgment, operation management and pneumatic market and related industry experience	✓					✓			✓	✓	✓	✓	0
Lan, Shun-Cheng	Vice Chairman of Airtac Enterprise Co., Ltd., with industry knowledge and pneumatic market and related industry experience	✓					✓	✓		✓	✓	✓	✓	0
Wang, Hai-Ming	Chairman of Behealthy Electronic Technology Co., Ltd., with leadership and ability of operation management	✓					✓	✓		✓	✓	✓	✓	0
Li, Huai-Wen	Vice GM of Airtac International Group, with decision-making ability and operational judgment			✓		✓	✓			✓	✓	✓	✓	0
Chen, Jui-Lung	GM of Guang Yang Industrial Works, with industry knowledge and ability of operation management	✓	✓		✓	✓	✓	✓		✓	✓	✓	✓	0
Tsao, Yung-Hsiang	CFO of AIRTAC INTERNATIONAL GROUP, former associate manager at Deloitte and Touche, with accounting and financial analysis and crisis management skills			✓		✓	✓	✓		✓	✓	✓	✓	0
Leong, Kam-Son	Former HLL Partners and Director and Chairman of Nanjing Pingou Air Conditioning Equipment Co., Ltd., with ability of operation management and international market view	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	0
Renn, Jyh-Chyang	Professor of Department of Mechanical Engineering, National Yunlin University and Consultant of Taiwan Fluid Power Association, with industry knowledge and crisis management skills	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	0
Lin, Yu-Ya	Partner Accountant of Pey-Sheng CPAs Firm and Director of Makalot Industrial Co., Ltd., with accounting and financial analysis and crisis management skills	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	1

Note: Please tick the corresponding boxes if directors or supervisors have been any of the following during the two years prior to being elected or during the term of office :

- (1) Not an employee of the company or any of its affiliates.
- (2) Not a director or supervisor of the company or any of its affiliates. Not apply to independent directors appointed in accordance with the Act or the laws and regulations of the local country by, and concurrently serving as such at, a public company and its parent or subsidiary or a subsidiary of the same parent.
- (3) Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate of one percent or more of the total number of issued shares of the company or ranking in the top 10 in holdings.
- (4) Not a spouse, relative within the second degree of kinship, or lineal relative within the third degree of kinship, of a managerial officer under subparagraph 1 or any of the persons in the preceding two subparagraphs.
- (5) Not a director, supervisor, or employee of a corporate shareholder that directly holds five percent or more of the total number of issued shares of the company, or that ranks among the top five in shareholdings, or that designates its representative to serve as a director or supervisor of the company under Article 27, paragraph 1 or 2 of the Company Act. Not apply to independent directors appointed in accordance with the Act or the laws and regulations of the local country by, and concurrently serving as such at, a public company and its parent or subsidiary or a subsidiary of the same parent.
- (6) If a majority of the company's director seats or voting shares and those of any other company are controlled by the same person: not a director, supervisor, or employee of that other company. Not apply to independent directors appointed in accordance with the Act or the laws and regulations of the local country by, and concurrently serving as such at, a public company and its parent or subsidiary or a subsidiary of the same parent.
- (7) If the chairperson, general manager, or person holding an equivalent position of the company and a person in any of those positions at another company or institution are the same person or are spouses: not a director (or governor), supervisor, or employee of that other company or institution. Not apply to independent directors appointed in accordance with the Act or the laws and regulations of the local country by, and concurrently serving as such at, a public company and its parent or subsidiary or a subsidiary of the same parent.
- (8) Not a director, supervisor, officer, or shareholder holding five percent or more of the shares, of a specified company or institution that has a financial or business relationship with the company. Not apply to independent directors appointed in accordance with the Act or the laws and regulations of the local country by, and concurrently serving as such at, a public company and its parent or subsidiary or a subsidiary of the same parent, if the specified company or institution holds 20 percent or more and no more than 50 percent of the total number of issued shares of the public company.
- (9) Not a professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides auditing services to the company or any affiliate of the company, or that provides commercial, legal, financial, accounting or related services to the company or any affiliate of the company for which the provider in the past 2 years has received cumulative compensation exceeding NT\$500,000, or a spouse thereof; provided, this restriction does not apply to a member of the remuneration committee, public tender offer review committee, or special committee for merger/consolidation and acquisition, who exercises powers pursuant to the Act or to the Business Mergers and Acquisitions Act or related laws or regulations.
- (10) Not having a marital relationship, or a relative within the second degree of kinship to any other director of the Company.
- (11) Not been a person of any conditions defined in Article 30 of the Company Law.
- (12) Not a governmental, juridical person or its representative as defined in Article 27 of the Company Law.

5. Implementation of the Diversity Policy for Board Members

- (1) The selection and appointment of directors of the Company shall take into account the overall configuration of the Board of Directors. The composition of the board of directors considers diversity, and formulates an appropriate diversity policy based on its own operation, operation type and development needs, including but not limited to the following two major standards.
 - a. Basic conditions and values: gender, age, nationality and culture, etc.
 - b. Professional knowledge and skills: professional background (such as law, accounting, industry, finance, marketing or technology), professional skills and industry experience, etc.
- (2) The members of board of directors are nominated via rigorous selection processes. It not only considers background diversity, professional competence and experience, but also attaches great importance to his/her personal reputation on ethics and leadership. Presently, the nine members of the Board of Directors represent diversified perspectives, including a complementary mix of skills, experiences, and backgrounds. We rely on our directors for their extensive knowledge, personal insight and business judgment. The board members of the company have diverse backgrounds, including different industry, academic and financial accounting backgrounds. The following table summarizes the core competencies of the board members of the company:

Position	Name	Gender	Nationality	Core Competences							
				Operational judgements	Accounting and financial analysis	Management administration	Crisis Management	Knowledge of the industry	International market perspective	Policy decisions	Risk Management
Chairman	Wang, Shih-Chung	Male	ROC	✓	✓	✓	✓	✓	✓	✓	✓
Director	Lan, Shun-Cheng	Male	ROC	✓		✓	✓	✓		✓	
Director	Wang, Hai-Ming	Male	PRC	✓		✓	✓	✓		✓	
Director	Li, Huai-Wen	Male	PRC	✓		✓	✓	✓		✓	✓
Director	Tsao, Yung-Hsiang	Male	ROC		✓	✓	✓		✓	✓	
Director	Chen, Jui-Lung	Male	ROC			✓		✓			
Independent director	Leong, Kam-Son	Male	Malaysia			✓	✓		✓		✓
Independent director	Renn, Jyh-Chyang	Male	ROC				✓	✓			
Independent director	Lin, Yu-Ya	Female	ROC		✓		✓				

(3) Directors are elected in accordance with the provisions of the Company Law and the articles of association of the company, and the term of office is three years. Among them, there is 1 director aged 31-50, accounting for 11.11%, 6 directors aged 51-60, accounting for 66.67%, and 2 directors aged 61 and above, accounting for 22.22%.

(4) The company also pays attention to gender equality in the composition of the board of directors. At present, the board of directors has one female director, and it is expected to increase to two female directors in the future.

6. Independence of the Board

The Board of Directors consists of nine directors, including three independent directors, with the goal of increasing the number of independent directors to four in the future. There are 3 current director also serves as the manager of the company, less than one-third of the number of directors seats. There is no marital or is within the second degree of kinship relationship between or among the Directors.

3.2.2 President, Vice Presidents, Assistant Vice Presidents, and Chiefs of Units and Branches

April 18, 2022 Unit: Shares, %

Title	Nationality	Name	Gender	Date Effective	Shareholding		Spouse & Minor Shareholding		Shares held in the name of others		Experience (Education)	Other Position	Managers who are Spouses or Within Two Degrees of Kinship		
					Shares	%	Shares	%	Shares	%			Title	Name	Relation
Chairman	ROC	Wang, Shih-Chung	Male	2016.5.27	—	—	5,103,700	2.55	30,534,307	15.27	▪ Chairman of AIRTAC INTERNATIONAL GROUP	Note 1	—	—	Note 5
Vice GM of AIRTAC INTERNATIONAL GROUP/GM of Mainland China Business Group	PRC	Li, Huai-Wen	Male	2018.1.1	—	—	—	—	—	—	▪ GM of Mainland China Business Group	Note 2	—	—	—
GM of AirTAC Taiwan	ROC	Hsiao, Yu-Chien	Male	2013.7.1	—	—	—	—	—	—	▪ Vice GM of the R&D Center ▪ Executive vice GM of AirTAC Taiwan	—	—	—	—
Vice GM of AirTAC Guangdong	ROC	Huang, Yao-De	Male	2015.1.1	—	—	—	—	—	—	▪ Senior Manager of AirTAC Guangdong	—	—	—	Note 6
Executive vice GM of AirTAC China	PRC	Dai, Jia-Xing	Male	2019.5.15	—	—	—	—	—	—	▪ Vice Deputy Sales GM of AirTAC China	Note 3	—	—	—
Senior manager of AirTAC Ningbo Vice GM of AirTAC Guangdong	PRC	Mao, Xiao-Yang	Male	2020.1.17	—	—	—	—	—	—	▪ Manager of AirTAC Ningbo ▪ Senior manager of AirTAC Guangdong	—	—	—	—
Vice GM of Manufacturing Department	PRC	Wu, Cheng-Jie	Male	2020.1.17	—	—	—	—	—	—	▪ Vice Deputy Sales GM of AirTAC China	—	—	—	—
Vice GM of Technology Department	PRC	Jiang, Yong	Male	2020.1.17	—	—	—	—	—	—	▪ Vice Deputy Sales GM of AirTAC China	—	—	—	—
Chief Financial Officer	ROC	Tsao, Yung-Hsiang	Male	2010.5.27	86,965	0.04	15,547	0.01	—	—	▪ Senior Finance VP of Paragon Technologies ▪ Auditing assistant manager of Deloitte Taiwan	Note 4	—	—	—
Chief Audit Officer	ROC	Chiang, Hsin-Chih	Male	2017.11.3	—	—	—	—	—	—	▪ Audit Specialist of Catcher Technology Co., Ltd. ▪ Audit Specialist of RT-MART Co., Ltd.	—	—	—	—

Note 1. Chairman and GM of AIRTAC INTERNATIONAL GROUP, Chairman of Ningbo Airtac Automatic Industrial Co., Ltd., Chairman of Guangdong Airtac Automatic Industrial Co., Ltd., Chairman of Airtac (China) Co., Ltd., Director of ATC (ITALIA) S.R.L., Chairman of Airtac Enterprise Co., Ltd., Chairman of AIRTAC INDUSTRIAL (HONG KONG) LIMITED, Chairman of AIRTAC TRADING (HONG KONG) LIMITED, Chairman of INSTANT REACH INTERNATIONAL LIMITED, Chairman of AIRTAC HOLDING (SINGAPORE) PTE. LTD. ., Chairman of AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD., Representative Director of Airtac Co., Ltd., Chairman of AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD., Chairman of AIRTAC INDUSTRIAL CO., LTD., Chairman of Airtac (Jiangsu) Automatic Co., Ltd., Chairman of AIRTAC USA CORRPORATION, Chairman of Guangdong Airtac Intelligent Equipment Co., Ltd., Chairman of Airtac (Tianjin) Intelligent Technology Co., Ltd., and Chairman of Airtac (Fujian) Intelligent Equipment Co. Ltd., 19 companies in total.

Note 2. Vice GM of AIRTAC INTERNATIONAL GROUP/GM of Mainland China Business Group, Director and GM of Ningbo AirTAC Automatic Industrial Co. Ltd., Director and GM of Guangdong Airtac Automatic Industrial Co., Ltd., Director and GM of Airtac (China) Co., Ltd., Director of Airtac (Jiangsu) Automatic Co., Ltd. and Supervisor of Airtac (Fujian) Intelligent Equipment Co. Ltd., 6 companies in total.

Note 3. GM of Airtac (Jiangsu) Automatic Co., Ltd., GM of Airtac (Tianjin) Intelligent Technology Co., Ltd., GM of Guangdong Airtac Intelligent Equipment Co., Ltd. and GM of Airtac (Fujian) Intelligent Equipment Co. Ltd., 4 companies in total.

Note 4. CFO of AIRTAC INTERNATIONAL GROUP, Director of Ningbo Airtac Automatic Industrial Co., Ltd., Director of Guangdong Airtac Automatic Industrial Co., Ltd., Director of Airtac (China) Co., Ltd., Chairman of ATC (ITALIA) S.R.L., Director of Airtac Enterprise Co., Ltd., Director of INSTANT REACH INTERNATIONAL LIMITED, Director of Airtac Co., Ltd., Director of AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD., Director of AIRTAC INDUSTRIAL CO., LTD., Supervisor of Airtac (Jiangsu) Automatic Co., Ltd., Director of AIRTAC USA CORRPORATION , Supervisor of Guangdong Airtac Intelligent Equipment Co., Ltd., and Supervisor of Airtac (Tianjin) Intelligent Technology Co., Ltd., 14 companies in total.

Note 5. The same person as the chairman and general manager can improve the operating efficiency and make the decision-making execution smoother. The company also set up an audit committee to supervise corporate governance and protect shareholders’ rights, so that the board of directors operates sound. In order to enhance information transparency, the company cooperates with the implementation and disclosure of corporate governance evaluation indicators, so that external investors can obtain information from Market Observation Post System and company websites to achieve monitoring roles.

Note 6. Huang, Yao-De had resigned on January 31, 2021.

3.2.3 Remunerations of directors, supervisors, president, and vice presidents in recent years

1. Remuneration of directors (including independent directors)

Unit: NT\$ thousands

Title	Name	Remuneration								Ratio of Total Remuneration (A+B+C+D) to Net Income (%)		Relevant Remuneration Received by Directors Who are Also Employees								Ratio of Total Compensation (A+B+C+D+E+F+G) to Net Income (%)		Compensation Paid to Directors from an Invested Company Other than the Company's Subsidiary
		Base Compensation (A)		Severance Pay (B)		Directors Compensation(C)		Allowances (D)				Salary, Bonuses, and Allowances (E)		Severance Pay (F)		Employee Compensation (G)						
		The company	All companies in the consolidated financial statements	The company	Companies in the consolidated financial statements	The company	Companies in the consolidated financial statements	The company	Companies in the consolidated financial statements	The company	Companies in the consolidated financial statements	The company	Companies in the consolidated financial statements	The company	Companies in the consolidated financial statements	The company		Companies in the consolidated financial statements		The company	Companies in the consolidated financial statements	
																Cash	Stock	Cash	Stock			
Chairman	Wang, Shih-Chung	6,638	6,638	—	—	—	—	188	188	6,826 0.11%	6,826 0.11%	8,235	29,525	—	—	15,834	—	15,834	—	30,895 0.48%	52,185 0.81%	—
Director	Lan, Shun-Cheng																					
Director	Wang, Hai-Ming																					
Director	Li, Huai-Wen																					
Director	Chen, Jui-Lung																					
Director	Tsao, Yung-Hsiang																					
Independent Director	Leong Kam-Son	5,089	5,089	—	—	—	—	111	111	5,200 0.08%	5,200 0.08%	—	—	—	—	—	—	—	5,200 0.08%	5,200 0.08%	—	
Independent Director	Renn, Jyh-Chyang																					
Independent Director	Lin, Yu-Ya																					

Remuneration Table

Bracket of remuneration to respective director	Name of Director			
	Total (A+B+C+D)		Total (A+B+C+D+E+F+G)	
	The company	Companies in the consolidated financial statements I	The company	Companies in the consolidated financial statements J
< \$1,000,000	—	—	—	—
\$1,000,000 ~ <\$2,000,000	Shih-Chung Wang, Shun-Cheng Lan, Hai-Ming Wang, Huai-Wen Li, Jui-Lung Chen, Yung-Hsiang Tsao, Kam-Son Leong, Jyh-Chyang Renn, Yu-Ya Lin	Shih-Chung Wang, Shun-Cheng Lan, Hai-Ming Wang, Huai-Wen Li, Jui-Lung Chen, Yung-Hsiang Tsao, Kam-Son Leong, Jyh-Chyang Renn, Yu-Ya Lin	Shun-Cheng Lan, Hai-Ming Wang, Jui-Lung Chen, Kam-Son Leong, Jyh-Chyang Renn, Yu-Ya Lin	Shun-Cheng Lan, Jui-Lung Chen, Kam-Son Leong, Jyh-Chyang Renn, Yu-Ya Lin
\$2,000,000 ~ <\$3,500,000	—	—	—	Hai-Ming Wang
\$3,500,000 ~ <\$5,000,000	—	—	—	—
\$5,000,000 ~ <\$10,000,000	—	—	Shih-Chung Wang, Huai-Wen Li	—
\$10,000,000 ~ <\$15,000,000	—	—	Yung-Hsiang Tsao	Shih-Chung Wang
\$15,000,000 ~ <\$30,000,000	—	—	—	Huai-Wen Li Yung-Hsiang Tsao
\$30,000,000 ~ <\$50,000,000	—	—	—	—
\$50,000,000 ~ <\$100,000,000	—	—	—	—
\$100,000,000 or higher	—	—	—	—
Total	9 persons	9 persons	9 persons	9 persons

2. Remuneration of supervisors: Not applicable. Since the Company does not have supervisors.

3. Compensation of president and vice presidents

Unit: NT\$ thousands shares; %

Title	Name	Salary (A)		Severance Pay (B)		Bonus and allowance (C)		Profit Sharing- Employee Bonus (D)				Amount and Ratio of total compensation to net income (%) (A+B+C+D)				Compensation paid to the president and vice president from an invested company other than the company’s subsidiary
		The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company		Companies in the consolidated financial statements		The Company	Companies in the consolidated financial statements			
								Cash	Stock	Cash	Stock					
Chairman	Wang, Shih-Chung	4,879	32,817	—	—	406	26,185	11,972	—	11,972	—	17,257	0.27%	70,974	1.10%	—
Vice GM of AIRTAC INTERNATIONAL GROUP/ GM of Mainland China Business Group	Li, Huai-Wen															
GM of AirTAC Taiwan	Hsiao, Yu-Chien															
Vice GM of AirTAC Guangdong	Huang, Yao-De															
Executive Vice GM of AirTAC China	Dai, Jia-Xing															
Senior manager of AirTAC Ningbo/ Vice GM of AirTAC Guangdong	Mao, Xiao-Yang															
Vice GM of Manufacturing Department	Wu, Cheng-Jie															
Vice GM of Technology Department	Jiang, Yong															

Note: Huang, Yao-De had resigned on January 31, 2021.

Compensation Table

Bracket of compensation to respective president or vice president	Name of president or vice president	
	The company	Companies in the consolidated financial statements
< \$ 1,000,000	Yao-De Huang, Jia-Xing Dai, Xiao-Yang Mao, Cheng-Jie Wu, Yong Jiang	—
\$1,000,000 ~ <\$ 2,000,000	—	—
\$2,000,000 ~ <\$ 3,500,000	—	Yao-De Huang
\$3,500,000 ~ <\$ 5,000,000	Huai-Wen Li, Yu-Chien Hsiao	Jia-Xing Dai
\$5,000,000 ~ <\$ 10,000,000	Shih-Chung Wang	Yu-Chien Hsiao, Xiao-Yang Mao
\$10,000,000 ~ <\$ 15,000,000	—	Shih-Chung Wang, Huai-Wen Li, Cheng-Jie Wu, Yong Jiang
\$15,000,000 ~ <\$ 30,000,000	—	—
\$30,000,000 ~ <\$ 50,000,000	—	—
\$50,000,000 ~ <\$ 100,000,000	—	—
\$100,000,000 or higher	—	—
Total	8 persons	8 persons

4. Executive Officers

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	Title	Name	Employee Bonus-in Stock	Employee Bonus-in Cash	Total	Ratio of total bonus to net income (%)
Manager	General Manager	Wang, Shih-Chung	—	20,160	20,160	0.31%
	Vice GM of AIRTAC INTERNATIONAL GROUP GM of Mainland China Business Group	Li, Huai-Wen				
	GM of AirTAC Taiwan	Hsiao, Yu-Chien				
	Vice GM of AirTAC Guangdong	Huang, Yao-De				
	Executive Vice GM of AirTAC China	Dai, Jia-Xing				
	Senior manager of AirTAC Ningbo Vice GM of AirTAC Guangdong	Mao, Xiao-Yang				
	Vice GM of Manufacturing Department	Wu, Cheng-Jie				
	Vice GM of Technology Department	Jiang, Yong				
	Chief Financial Officer	Tsao ,Yung-Hsiang				
	Chief Audit Officer	Chiang, Hsin-Chih				

3.2.4 Comparison of Remuneration for Directors, Supervisors, Presidents and Vice Presidents in the Most Recent Two Fiscal Years and Remuneration Policy for Directors, Supervisors, Presidents and Vice Presidents:

1. The ratio of total remuneration paid by the company and by all companies included in the consolidated financial statements for the most recent two fiscal years to directors, supervisors, presidents and vice presidents of the Company, to the net income:

Unit: NT\$ thousands

Item	2020		2021	
	Amount	%	Amount	%
Director	57,568	1.19%	57,385	0.89%
General Manager and Vice General Manager	71,116	1.47%	70,974	1.10%
Consolidated profit	4,844,203	100.00%	6,441,397	100.00%

Note: Remuneration to directors includes their pay as an employee. Thus total pays for president and vice presidents could be redundantly calculated.

2. The policies, standards, and portfolios for the payment of remuneration, the procedures for determining remuneration, and the correlation with business performance and risks:
 - (1) The remuneration of directors shall be recommended by the compensation committee and submitted to the board of directors for decision in accordance with the company's articles of association, and shall be paid in consideration of the director's service scope and value to the company and the level of domestic and foreign peers. The company regularly evaluates the remuneration of directors in accordance with the performance evaluation method of the board of directors. The performance measurement standards of directors are based on the mastery of the company's goals and tasks, the directors' awareness of responsibilities, the degree of participation in the company's operations and the value of their contributions, directors' professionalism and continuous education, etc. The indicators are evaluated, and the relevant performance evaluation and rationality are reviewed by the Remuneration Committee and the Board of Directors. The company's remuneration for independent directors adopts a fixed-rate system, which is not related to the company's profit.
 - (2) The remuneration of the general manager and the deputy general manager is in accordance with the "Salary Calculation Management Regulations" and "M/T Level Standard Specifications", which clearly stipulate the salary and various job allowances for each position. In order to reward colleagues for their contribution to the company, and to motivate colleagues to be positive and to enhance their centripetal force towards the company, the company has also formulated the "Operational Measures for the Distribution of Performance Bonuses". Performance bonuses are issued according to the company's annual operation and profitability and work performance. The manager's performance evaluation project includes financial indicators (such as the contribution of each department to the company's profit and the achievement rate of managers' goals) and non-financial indicators (such as the practice of the company's core values and operational management capabilities) are included in performance evaluation and remuneration considerations. The important decisions of the company's management are made after balancing various risk factors. The performance of the relevant decisions is reflected in the company's profitability, and the compensation of the management is

related to the performance of risk control. According to the Articles of Incorporation of the Company, the Company's Annual Net Income before tax and the distribution of the compensation of employees and directors, and offset its losses in previous years that have not been previously offset; the Company then shall set aside 1% to 3% of the profits proposed to be distributed, as compensation to employees of the Company, which may be distributed under an incentive program approved pursuant to Article 11.1 above. A Director who also serves as an executive officer of the Company may receive a compensation in his/her capacity as an employee of the Company.

3.3 Implementation of Corporate Governance

3.3.1 Operation of the Board of Directors

A total of 6 meetings of the board of directors were held in 2021. Director attendance was as follows:

Title	Name	Attendance in Person	By Proxy	Attendance rate (%)	Remark
Chairman	Wang, Shih-Chung	5	1	83%	—
Director	Lan, Shun-Cheng	6	0	100%	—
Director	Wang, Hai-Ming	5	1	83%	—
Director	Li, Huai-Wen	4	1	67%	—
Director	Chen, Jui-Lung	5	1	83%	—
Director	Tsao, Yung-Hsiang	6	0	100%	—
Independent director	Leong Kam-Son	6	0	100%	—
Independent director	Renn, Jyh-Chyang	6	0	100%	—
Independent director	Lin, Yu-Ya	6	0	100%	—

Notes:

1. If any of the following circumstances occur, the dates of meetings, sessions, contents of motions, all independent directors' opinion and the Company's response to independent directors' opinion should be specified:

(1) Matters referred to in Article 14-3 of the Securities and Exchange Act.

Not applicable. The Company has already established an audit committee.

(2) Other matters involving objections or expressed by independent directors that were recorded in writing that require a resolution by the board of directors: None.

2. If there is Directors' avoidance of motions in conflict of interest, the Directors' names, contents of motions, causes for avoidance and voting should be specified:

The fifteenth meeting of the board of directors of the fifth term proposed to approve the managers and directors who are also employees of the Company to subscribe the shares for employees' subscription of the Company's capital increase in 2021. Director Yung-Hsiang Tsao shall not

exercise voting rights nor exercise voting rights on behalf of another director due to conflict of interest.

3. Implementation Status of Board Evaluations

Evaluation cycle	Evaluation period	Scope of evaluation	Evaluation method	Evaluation items
Performed once a year	Jan. 1, 2021 to Dec. 31, 2021	Board Performance Evaluation	Internal evaluation of the board	A.Participation in the operation of the company. B.Improvement of the quality of the board of directors' decision making. C.Composition and structure of the board of directors. D.Election and continuing education of the directors. E. Internal control.
Performed once a year	Jan. 1, 2021 to Dec. 31, 2021	The evaluation of individual directors	Self-evaluation by individual board members	A. Familiarity with the goals and missions of the company. B. Awareness of the duties of a director. C. Participation in the operation of the company. D. Management of internal relationship and communication. E. The director's professionalism and continuing education. F. Internal control.
Performed once a year	Jan. 1, 2021 to Dec. 31, 2021	Evaluation of the performance of functional committees (Audit Committee/ Compensation Committee)	The internal evaluation of functional committees	A.Participation in the operation of the company. B.Awareness of the duties of the functional committee. C.Improvement of the quality of decision made by the functional committee. D.Makeup of the functional committee and election of its members. E. Internal control.

- (1) The indexes of 2021 board and functional committees' performance evaluation are determined based on the operation and needs of the Company and suitable and appropriate for evaluations by the company, subject to reviews of the Compensation Committee.
 - (2) When electing or nominating members of the board of directors, the Company base its election on the evaluation results of the performance of the board and base its determination of an individual director's remuneration on the evaluation results of his or her performance.
 - (3) The Company reported the evaluation results in the board meeting held on January 18, 2022, the results will be a reference for enhancing the professional competence of the Board of Directors and had been announced on the company website for investors' reference.
4. Measures taken to strengthen the functionality and performance assessment of the Board in the current year and the most recent year:
- (1) The Audit Committee and the Remuneration and Nomination Committee, composed entirely of independent directors, assist the Board of Directors in carrying out supervisory tasks. The chairperson of each committee reports on their committee's operations to the

board on a regular basis.

- (2) "Rules of Procedures for Board of Directors Meeting" are adopted pursuant to the regulations of "Regulations Governing Procedure for Board of Directors Meetings of Public Companies" in the board of directors' meeting of the Company.
- (3) The Company provides its directors and managers with annual liability insurance to cover risks as they carry out their duties, and reviews the insurance coverage on an annual basis to make sure the amount and scope are sufficient to the need.
- (4) Committed to upholding operational transparency and protection shareholders' interests, the company's website has "Investor Zone", "Social Responsibility" and "Corporate Governance" to provide timely information in Chinese and English. Furthermore, important resolutions of the board of directors are announced after each board meeting is held. The Company also participate institutional investor conferences periodically.

3.3.2 Operation of Audit Committee

A. The main function of the Audit Committee is to supervise the following matters:

- (1) Fair presentation of the financial reports.
- (2) The hiring (and dismissal), independence, and performance of certificated public accountants.
- (3) The effective implementation of the internal control system.
- (4) Compliance with relevant laws and regulations by the Company.
- (5) Management of the existing or potential risks of the Company.

B. The Audit Committee is responsible for reviewing the following:

- (1) The adoption of or amendments to the internal control system.
- (2) Assessment of the effectiveness of the internal control system.
- (3) The adoption or amendment, of the procedures for handling financial or business activities of a material nature, such as acquisition or disposal of assets, derivatives trading, loaning of funds to others, and endorsements or guarantees for others.
- (4) Matters in which a director is an interested party.
- (5) Asset transactions or derivatives trading of a material nature.
- (6) Loans of funds, endorsements, or provision of guarantees of a material nature.
- (7) The offering, issuance, or private placement of equity-type securities.
- (8) The hiring or dismissal of a certified public accountant, or their compensation.
- (9) The appointment or discharge of a financial, accounting, or internal audit officer.
- (10) Annual financial reports which are signed or sealed by the chairperson, managerial officer, and accounting officer.
- (11) Other material matters as may be required by this Corporation or by the competent authority.

C. A total of 6 meetings of the board of independent directors were held in 2021. The attendance of independent directors was as follows:

Title	Name	Attendance in Person	By Proxy	Attendance rate (%)	Remark
Independent director	Lin, Yu-Ya	6	0	100%	Convener
Independent director	Leong Kam-Son	6	0	100%	—
Independent director	Renn, Jyh-Chyang	6	0	100%	—

Notes:

1. If any of the following circumstances occur, the dates of meetings of the board of independent directors, sessions, contents of motions, objections of independent directors, reservations or major proposal items, resolutions of the Audit Committee and the Company's response to Audit Committee's opinion should be specified:

(1) Matters referred to in Article 14-5 of the Securities and Exchange Act:

Audit Committee meeting date	Contents of motions	Objections of independent directors, reservations or major proposal items	All independents directors' opinion and the Company's response to independent directors' opinion
January 28, 2021 The eleventh meeting of the audit committee of the fourth term	Approve the statement on internal control systems of the Company.	None	Approved by all members of audit committee in attendance.
	Approve the amendments of "Procedure for Endorsement and Guarantee"	None	
	Approve the amendments of "Procedure for Trading of Derivatives"	None	
March 8, 2021 The twelfth meeting of the audit committee of the fourth term	Approve the business report and the consolidated financial statements of the Company and its subsidiaries for 2020.	None	Approved by all members of audit committee in attendance.
	Approve the Company's earning distribution for 2020.	None	
May 28, 2021 The fourteenth meeting of the audit committee of the	Approve the capital increase of Airtac International Group	None	Approved by all members of audit committee in attendance.

Audit Committee meeting date	Contents of motions	Objections of independent directors, reservations or major proposal items	All independents directors' opinion and the Company's response to independent directors' opinion
fourth term			
August 5, 2021 The fifteenth meeting of the audit committee of the fourth term	Approve the consolidated financial statements of the Company and its subsidiaries for the second quarter of 2021.	None	Approved by all members of audit committee in attendance.
November 5, 2021 The sixteenth meeting of the audit committee of the fourth term	Approve the 2022 audit plan of the Company.	None	Approved by all members of audit committee in attendance.
	Approve the change of Certified Public Accountant of Deloitte & Touche.	None	
	Approve the evaluation of the independence and the competence of the Certified Public Accountant for the audit of the financial statement of the Company.	None	

(2) Other matters which were not approved by the Audit Committee but were approved by two-thirds or more of all directors: None

- If there is Independent Directors' avoidance of motions in conflict of interest, the Independent Directors' names, contents of motions, causes for avoidance and voting should be specified: None.
- Communications between the independent directors, the Company's Chief Internal Auditor and CPAs:

(1) The supervisor of internal audit of the company regularly communicates with the members of the audit committee on the results of the audit reports, and makes internal audit reports at quarterly meetings. If there are special circumstances, they will also report to the members of the audit committee immediately. There is no such special situation in 2021. The company's audit committee communicates well with the internal audit supervisor.

Date	Participants	Communication with internal auditing supervisor	Result
January 28, 2021	All independent directors Chief Audit Officer, Hsin-Chih Chiang	Review the internal audit report	No objection.
		Review the statement on internal control systems of the Company of 2020.	No objection and propose to approve in the board of directors.
March 8, 2021	All independent directors	Review the internal audit report	No objection.

Date	Participants	Communication with internal auditing supervisor	Result
	Chief Audit Officer, Hsin-Chih Chiang		
April 29, 2021	All independent directors Chief Audit Officer, Hsin-Chih Chiang	Review internal audit report	No objection.
May 28, 2021	All independent directors Chief Audit Officer, Hsin-Chih Chiang	Review internal audit report	No objection.
August 5, 2021	All independent directors Chief Audit Officer, Hsin-Chih Chiang	Review internal audit report	No objection.
November 5, 2021	All independent directors Chief Audit Officer, Hsin-Chih Chiang	Review internal audit report	No objection.
		Review 2022 audit plan of the Company	No objection and propose to approve in the board of directors.

(2)CPA needs to attend the audit committee according to the content of each meeting. If there are special circumstances, it will immediately report to the audit committee members. There is no such special situation in 2021. The company's audit committee communicates well with the certified accountant.

Date	Participants	Communication with CPA	Result
March 8, 2021	All independent directors Independent Auditor, Jui-Chuan Chih	CPA interpreted the key audit matters in the financial report in 2020 and discuss the questions addressed by the participants in audit committee.	No objection.
		Discuss any review problems in the financial report of 2020.	No objection.
April 29, 2021	All independent directors Independent Auditor, Jui-Chuan Chih	Discuss any review problems in the financial report of the first quarter in 2021.	No objection.
August 5, 2021	All independent directors Independent Auditor, Jui-Chuan Chih	Discuss any review problems in the financial report of the second quarter in 2021.	No objection.
November 5,	All independent directors	Review the independent and	No objection.

Date	Participants	Communication with CPA	Result
2021	Independent Auditor, Jui-Chuan Chih	suitability of CPA.	
		Discuss any review problems in the financial report of the third quarter in 2021.	

3.3.3 Corporate Governance Execution Status and Deviations from “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies.”

Item	Implementation Status			Deviations from “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and reasons
	Yes	No	Summary Description	
1. Does the company establish and disclose the Corporate Governance Best-Practice Principles based on “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies”?	✓		The Company has set and disclose corporate governance on Company’s website and the Market Observation Post System website in accordance with “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies”.	None
2. Equity structure and shareholders’ equity				
(1) Does the company establish an internal operating procedure to deal with shareholders’ suggestions, doubts, disputes and litigations, and implement based on the procedure?	✓		(1) The company has dedicated personnel and e-mail mailboxes to handle shareholder suggestions, doubts, disputes and litigation matters, and execute them in accordance with the procedures.	None
(2) Does the company possess the list of its major shareholders as well as the ultimate owners of those shares?	✓		(2) The company is able to track shareholding by principal shareholders who hold 10% or more of the company's shares. The company also files the information with the authority as required.	None
(3) Does the company establish and execute the risk management and firewall system within its conglomerate structure?	✓		(3) A “Procedure for Engaging in Transaction with Group Enterprises, Specific Companies and Related Parties” has been established to clearly stipulate business and financial dealings with affiliates as a risk control mechanism.	None
(4) Does the company establish internal rules against insiders trading with undisclosed information?	✓		(4) The Company has set “The Management Rules of Prevention of Insider Trading” prohibiting company insiders from trading securities using information not disclosed to the market.	None
3. Composition and responsibility of the board of directors				
(1) Has the Board of Directors established a diversity	✓		(1) “Corporate Governance principles” of the Company has mentioned the	None

Item	Implementation Status			Deviations from “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and reasons
	Yes	No	Summary Description	
policy, set goals, and implemented them accordingly?			composition of the board of directors shall be determined by taking diversity into consideration and formulating an appropriate policy on diversity based on the company's business operations, operating dynamics, and development needs, including but not limited to gender, age, nationality, culture and professional knowledge and skills. Please refer to “3.2 Information on board directors, supervisors, president, vice presidents, assistant vice presidents, and chiefs of units and branches” of this annual report.	
(2) Does the company voluntarily establish other functional committees in addition to the Remuneration Committee and the Audit Committee?		✓	(2) The Company has set up Remuneration Committee and Audit Committee, as for setting up other functional committees is otherwise authorized by the board of directors by demand.	None
(3) Does the company establish a standard to measure the performance of the Board and implement it annually, and are performance evaluation results submitted to the Board of Directors and referenced when determining the remuneration of individual directors and nominations for reelection?	✓		(3) The company has implemented “Rules for Performance Evaluation of the Board of Directors”, and has been performing board performance evaluation every year. The methods of evaluation include the internal evaluation of the board, self-evaluation by individual board members, and internal valuation of the functional committee. External professional institutions or teams of experts and scholars are hired to perform evaluation every three years. The performance evaluation results of Board of Directors and Functional Committees of the Company for the year 2021 are used as a reference when electing or nominating members of the board of directors, and base its determination of an individual director's remuneration on the evaluation results of his or her performance. The Company reported the evaluation results in the first quarter board meeting held on January 18, 2022, the results will be a reference for enhancing the professional competence of the Board of Directors and had been announced on the company website for investors' reference.	None

Item	Implementation Status			Deviations from “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and reasons
	Yes	No	Summary Description	
(4) Does the company regularly evaluate the independence of CPAs?	✓		(4) The company's board of directors regularly assesses the independence of CPAs at least once a year in accordance with the Corporate Governance Best Practice Principles for TWSE/TPEX Listed Companies, and submits the results to the audit committee and the board of directors on November 5, 2021, for review and approval. The engaged CPAs were Jui-Chuan Chih and Bo-Ren Weng of Deloitte Touche Tohmastu Limited. The Company obtained the declaration letter issued by CPAs that the audit team members have not violated their independence. According to the CPA independence evaluation standard (Note), there is no violation of the independence regulations of the accountant law and other relevant regulations, and no uncomfortable situation is found. The Company will appoint Jui-Chuan Chih and Hui-Min Chen of Deloitte Touche Tohmastu Limited to continue to serve as the engaged CPAs.	None
4. Does the company appoint a suitable number of competent personnel and a supervisor responsible for corporate governance matters (including but not limited to providing information for directors and supervisors to perform their functions, assisting directors and supervisors with compliance, handling work related to meetings of the board of directors and the shareholders' meetings, and producing minutes of board meetings and shareholders' meetings)?	✓		<p>The general manager office is in charge of the corporate governance matters. The main duties are as follow,</p> <p>(1) Planning appropriate system of the company and organization framework to advance the independence of the board of directors, legal compliance, transparency of the company, and implementation of internal control.</p> <p>(2) Plan and formulate the schedule and provide it to all directors 7 days before the meeting, so directors can know the contents of relative proposals; remind the directors who are interested parties shall avoid.</p> <p>(3) The stock affairs department registers the date of the shareholders' meeting in accordance with the legal deadline every year. The meeting notice, handbook for the meeting, and the minutes will be declared before the deadline. After amending articles or reelecting directors, changes to company registration will be filed.</p> <p>(4) The financial department of the Company is in charge of the registered certificate of the Company.</p> <p>All the above-mentioned corporate</p>	None

Item	Implementation Status			Deviations from “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and reasons
	Yes	No	Summary Description	
			governance personnel have more than three years’ experience in legal, financial and stock affairs of listed companies.	
5. Does the company establish a communication channel and build a designated section on its website for stakeholders (including but not limited to shareholders, employees, customers, and suppliers), as well as handle all the issues they care for in terms of corporate social responsibilities?	✓		Staff is assigned and an e-mail box is set up to handle public relations and the affairs of stakeholders. The Company’s website has also set up a designated section for stakeholders, and through the distribution of stakeholder questionnaires, the opinions of stakeholders are collected, and through multiple communication channels, they can understand the sustainability issues of the stakeholder’s attention, so as to draw up relevant management policies and implementation plans and respond to the concerns and expectations of stakeholders effectively.	None
6. Does the company appoint a professional shareholder service agency to deal with shareholder affairs?	✓		The Company appoints the agent department of China Trust Commercial Bank to handle the affairs of the shareholders' meeting.	None
7. Information Disclosure (1) Does the company have a corporate website to disclose both financial standings and the status of corporate governance?	✓		(1) The Company has disclosed financial and corporate governance information on the Company’s website.	None
(2) Does the company have other information disclosure channels (e.g. building an English website, appointing designated people to handle information collection and disclosure, creating a spokesman system, webcasting investor conferences)?	✓		(2) The Company has set up a website in Chinese and foreign languages and update the information regularly. The Company also has a spokesperson system in place and observed applicable regulations and the established system. The Company holds or participates investor’s conference from time to time and posts the contents of investors’ conferences on Market Observation Post System and Company’s website.	None
(3) Does the company announce and report annual financial statements within two months after the end of each fiscal year, and announce and report Q1, Q2, and Q3 financial statements, as well as monthly operation results, before the prescribed time limit?		✓	(3)The Company has reported annual financial statements within two months after the end of each fiscal year, announced and reported its financial statements for Q1, Q2, and Q3 and filed monthly operating status before the deadline.	None

Item	Implementation Status			Deviations from “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and reasons
	Yes	No	Summary Description	
8. Is there any other important information to facilitate a better understanding of the company’s corporate governance practices (e.g., including but not limited to employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors’ and supervisors’ training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, and purchasing insurance for directors and supervisors)?	✓		<p>(1) The Company's human resources management system planning conforms to the "Labor Standard Law" and other relevant laws and regulations.</p> <p>(2) In order to facilitate communication with employees, the company provides a variety of communication channels (internal email announcements, employee suggestion boxes, regular meetings and labor-management meetings, etc.) to ensure the messages are transparency and instantly delivered.</p> <p>(3) The company immediately announces financial, business and major information on the Company's website and Market Observation Post System, so that investors can fully understand the Company's development direction and strategic trends to maximize the interests of shareholders. In 2021, the Company issued 35 announcements, 103 material information both in Chinese and English, and attended 31 investor conferences.</p> <p>(4) The Company has a procurement management program to effectively manage the procurement process to ensure that the raw materials required for operation are provided under the principles of reasonableness, timeliness, quantity and quality. The Company also carries out supplier evaluations and field evaluations, with delivery status, quality and coordination as the evaluation rating.</p> <p>(5) In order to protect the rights and interests of interested parties, the company establishes various good and smooth communication channels, upholds the principle of good faith and handles properly, and fulfills its corporate social responsibilities.</p> <p>(6) All of the board of directors and independent directors of the Company have professional background and practical experience of the industry. The Company will provide related information of the regulations depending on the needs. Except for special circumstances, all directors and independent directors would attend</p>	None

Item	Implementation Status			Deviations from “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and reasons
	Yes	No	Summary Description	
			board meetings. If a director has any damaging relationship with the board of directors, he shall avoid discussion and voting and shall not act on behalf of other directors to exercise his voting rights. (7) The Company provides its directors and managers with annual liability insurance.	
<p>9. Please explain the improvements which have been made in accordance with the results of the Corporate Governance Evaluation System released by the Corporate Governance Center, Taiwan Stock Exchange, and provide the priority enhancement measures.</p> <p>(1) Improvements</p> <ol style="list-style-type: none"> The Company’s website sets up a corporate social responsibility section. The company compiles and uploads corporate social responsibility reports on the Market Observation Post System and the company’s website in accordance with internationally accepted reporting standards or guidelines. The Company's website and annual report disclose the ethical corporate management policy approved by the board of directors, clearly specify specific practices and prevent dishonest behavior plans, and explain the operation and implementation of the establishment unit. The independent directors of the company should complete the training according to the hours specified in "Directions for the Implementation of Continuing Education for Directors and Supervisors of TWSE Listed and TPEX Listed Companies". <p>(2) Priority enhancement measures</p> <ol style="list-style-type: none"> The company will set up full-time personnel for corporate governance to be responsible for corporate governance related matters. The company will appoint a person with overall responsibility for the promotion of information security policies and the deployment of related resources to serve on a concurrent basis as chief information security officer, and establish a dedicated information security unit. That unit shall be staffed by a dedicated departmental chief officer and at least two dedicated personnel who are specifically responsible for information security-related work or duties. 				

Note : Assessment table of independence of Certified Public Accountant

Item	Description	Result	Independence? Y/N
1	Whether Certified Public Accountant has direct or significant indirect financial interests with the Company.	No	Y
2	Whether or not Certified Public Accountant has any financing or guarantees of conduct with the Company or the directors of the Company.	No	Y
3	Whether Certified Public Accountant has a close business relationship and potential employment relationship with the Company.	No	Y
4	Whether Certified Public Accountant or members of their audit team had any positions in the Company as directors, managers of significant influence on the audit during the audit period.	No	Y
5	Whether Certified Public Accountant has any non-audit services to the Company which may directly affect the audit work.	No	Y
6	Whether Certified Public Accountant has an intermediary to issue shares or other securities of the Company.	No	Y
7	Whether Certified Public Accountant has acted as the Company's defender or on behalf of the Company to coordinate conflicts with other third parties.	No	Y
8	Whether Certified Public Accountant has a kinship with the directors, managers of the Company or persons who have a significant influence on the audit work.	No	Y

3.3.4 If the Company has a remuneration committee in place, the composition, duties, and operation of the remuneration committee:

1. Members of the Remuneration Committee

Title	Criteria Name	Professional Qualification Requirements and Work Experience	Independence criteria (Note)				Number of other public companies in which the individual is concurrently serving as a remuneration committee
			1	2	3	4	
Independent director (convener)	Renn, Jyh-Chyang	Professor of Department of Mechanical Engineering, National Yunlin University (2003 to present) and Consultant of Taiwan Fluid Power Association (1993 to present), with industry knowledge and crisis management skills	✓	✓	✓	✓	0
Independent director	Leong, Kam-Son	Former HLL Partners and Director (2007 to 2020) and Chairman of Nanjing Pingou Air Conditioning Equipment Co., Ltd.(2012 to 2018), with ability of operation management and international market view	✓	✓	✓	✓	0
Independent director	Lin, Yu-Ya	Partner Accountant of Pey-Sheng CPAs Firm (1996 to present) and Director of Makalot Industrial Co., Ltd. (Term until June 15, 2023), with accounting and financial analysis and crisis management skills	✓	✓	✓	✓	1

Note: Please tick the corresponding boxes if remuneration committee have been any of the following during the two years prior to being elected or during the term of office.

- (1) The person, the spouse, and relative within the second degree of kinship, who is not an employee, director or supervisor of the company or the affiliates of the company.
- (2) The person, the spouse, and relative within the second degree of kinship, who does not hold the shares.
- (3) Not a director or supervisor of the Company or the affiliates of the Company.
- (4) Not a professional who provides audit or receives in the last two years for commercial, legal, financial, or accounting services to the company or its affiliates.

2. Operation of the Remuneration Committee

- (1) The remuneration committee of the Company consists of 3 members.
- (2) Term of the committee members: July 8, 2019 ~ June 20, 2022. A total of 2 meetings of the remuneration committee were held in the most recent years. Director attendance was as follows:

Title	Name	Attendance in Person	By Proxy	Attendance rate (%)	Remark
Convener	Renn, Jyh-Chyang	2	0	100%	None
Committee Member	Leong Kam-Son	2	0	100%	None
Committee Member	Lin, Yu-Ya	2	0	100%	None

Notes:

1. If the board of directors declines to adopt or modifies a recommendation of the remuneration committee, it should specify the date of the meeting, session, content of the motion, resolution by the board of directors, and the Company's response to the remuneration committee's opinion (e.g., the remuneration passed by the Board of Directors exceeds the recommendation of the remuneration committee, the circumstances and cause for the difference shall be specified): None.
2. Resolutions of the remuneration committee objected to by members or expressed reservations and recorded or declared in writing, the date of the meeting, session, content of the motion, all members' opinions and the response to members' opinion should be specified: None.

3. Operation of the Remuneration Committee

The Remuneration Committee Date	Proposal Contents and Follow-up Processing	Results	Company's respond to the opinions of the remuneration committee
January 28, 2021 The fifth meeting of the remuneration committee of the fourth term	Approve the amendment of the "Rules for Performance Evaluation of the Board of Directors" of the Company	All members agree.	No objection.
	Review the remuneration plan of managers of AirTAC Ningbo	All members agree.	No objection.
	Review the remuneration plan of managers of AirTAC China	All members agree.	No objection.
August 5, 2021 The sixth meeting of the remuneration committee of the fourth term	Approve the managers and directors who are also employees of the Company to subscribe the shares for employees' subscription of the Company's capital increase in 2021	All members agree.	No objection.

4. Main duties of remuneration committee

- (1) Formulate and regularly review the Company's directors and managers' annual and long-term performance goals and policies, systems, standards and structure of salary and remuneration
- (2) Regularly evaluate the achievement of performance goals of the Company's directors and managers, and set the content and amount of their individual remuneration.

3.3.5 The state of the company's implementation of corporate governance, any variance from the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies, and the reason for any such variance

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
1. Does the company establish and disclose the Corporate Governance Best-Practice Principles based on "Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies"?	✓		The company's general manager's office also serves as the governance unit to promote sustainable development, and is directly managed by the chairman of the board. It reviews the company's core operating capabilities with a number of senior executives in different fields, and formulates medium and long-term sustainable development plans. Combined with human resources and production units to jointly promote relevant business.	In compliance with the Best Practice Principles.
2. Does the company assess ESG risks associated with its operations based on the principle of materiality, and establish related risk management policies or strategies?	✓		<p>1.The principle of data coverage scope considers the materiality of the disclosed information and the actual management needs, and covers the company's main sales bases, main production bases and operating headquarters.</p> <p>2.The company conducts analysis based on the principle of materiality, communicates with internal and external stakeholders, and reviews relevant reports and assessment data. Based on the assessment of material issues, it formulates relevant risk management policies and takes action plans to reduce the impact of relevant risks.</p> <p>3.According to the risk after assessment, formulate the relevant risk management policy with detailed notes in the form.</p>	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
<p>3. Environmental issues</p> <p>(1) Does the company establish proper environmental management systems based on the characteristics of their industries?</p>	✓		<p>(1) The company establishes an appropriate environmental management system in accordance with the Air Pollution Control Law, the Water Pollution Control Law, the Waste Disposal Law and the Greenhouse Gas Reduction and Management Law, and with reference to the characteristics of the industry. The system includes the following items:</p> <ul style="list-style-type: none"> a. Collect sufficient and timely information and evaluate the impact on the natural environment posed by operating activities. b. Establish measurable environmental sustainability goals and regularly review the sustainability and relevance of their development. c. Establish execution measures including specific plans or action programs and regularly review the effectiveness of the implementations. <p>Establish specialized units or personnel for environmental management to formulate, promote and maintain relevant environmental management systems and specific action plans, and regularly hold environmental education courses for management and employees.</p>	In compliance with the Best Practice Principles.
<p>(2) Does the company endeavor to utilize all resources more efficiently and use renewable materials which have low impact on the environment?</p>	✓		<p>(2) To effectively use resources and reach the goal of energy conservation and carbon reduction and prevent the use of ineffective or waste power and air conditioning consumption, the Company has formulated the "Lighting Energy Conservation Regulations." We adhere to the principle of "who consumes, who calculates, quota management, reasonable use of</p>	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
			<p>energy” and include energy conservation evaluation into the performance appraisal of each department and employee. In accordance with the “Energy Meter Configuration Specifications,” the Company allocates the corresponding meters for water, electricity, and gas in the plant. Statistical analysis is conducted to facilitate the detection of abnormalities and make improvements accordingly. Corresponding usage regulations have been formulated for public facilities such as air-conditioning and fans to avoid energy waste. At the same time, we will also conduct technical modifications on equipment. Outdated motors will be replaced, and solar power introduced.</p> <p>On the other hand, the Company invested in building air-cooled air-conditioning and energy-efficient lights to improve equipment efficiency and reduce energy consumption.</p> <p>In addition to regular inspection and maintenance of electrical equipment and key energy-using equipment, and regular tracking of resource utilization efficiency, and reduce the impact of environmental load. AirTAC attaches great importance to the utilization of renewable energy. According to the solar installation area of the plant, the installation area of AirtTAC Taiwan is 13,500 square meters, and the solar power generation is 1.8434 MW. AirTAC Ningbo Plant 1 and Plant 2 have installed 2.8 MW and 5.8 MW of solar power respectively. At the same time, with the construction progress of the two plant, the total installed capacity of the second plant will reach 10 MW</p>	

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
(3) Does the company evaluate the potential risks and opportunities in climate change with regard to the present and future of its business, and take appropriate action to counter climate change issues?	✓		<p>in the future, and solar power generation will account for about 8% to 10% of the power consumption of the whole plant after full implementation.</p> <p>(3) We perform risk assessment targeting the internal and external environments of the plant as well as previous disaster situations. We assume possible disaster categories (extreme high temperatures, heavy rainfall, drought and water shortage, strong winds, and lightning strike) for identifying potential risks and opportunity items (assets, manufacturing processes, personnel, supply chain, and finances) that affect the organization. After the assumption, risk analysis and rankings are performed to further develop a response plan to confirm, report, handle, repair, and eliminate abnormal conditions.</p> <p>Through energy saving, carbon reduction, greenhouse gas reduction and water consumption, the risk of increasing operating costs caused by greenhouse gas emissions and water waste is reduced. On the other hand, the establishment of emergency response teams and installation of water gates, etc., to respond to the risk of operational interruption caused by extreme weather events. As consumers gradually prefer green and energy-saving products, the R&D department actively develops low-carbon products, selects environmentally friendly and recyclable materials, and develops lightweight, space-saving, and energy-saving products to enhance the competitiveness of the company and the value of the industry</p>	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
(4) Does the company take inventory of its greenhouse gas emissions, water consumption, and total weight of waste in the last two years, and implement policies on energy efficiency and carbon dioxide reduction, greenhouse gas reduction, water reduction, or waste management?	✓		<p>chain.</p> <p>The company discloses the corporate governance, strategies, risk management, indicators and objectives of climate-related risks and opportunities in the CSR report according to the framework of the Climate-related Financial Disclosure Recommendation (TCFD).</p> <p>(4) In the CSR report, the company discloses the amount of greenhouse gas emissions, water consumption and total weight of waste in the past two years, and explains the measures to achieve the goals such as greenhouse gas reduction, water reduction or other waste management policies and the status of achievement. The company has also set energy-saving goals for the next year. The Company also stipulates specific measures to actively promote energy saving, carbon saving, and greenhouse gas reduction include improving energy measurement statistics, installing solar power generation equipment, replacing energy-saving lamps, eliminating low-efficiency air compressors, and actively developing low-efficiency air compressors and low-carbon products, avoid over-packaging of products and optimize logistics routes.</p> <p>In terms of water resources reduction, the establishment of sewage treatment systems and rainwater recovery and storage systems, and the installation of water-saving faucets, etc., to save and effectively use water resources. The plant area has set a water-saving goal, inspects and analyzes workshops where the actual water consumption</p>	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
			<p>exceeds the standard consumption every month, and conducts water-saving rewards and punishments management to encourage employees to save water. The total water saving of water saving projects is 74,270 M³.</p> <p>On the other hand, the company is committed to waste reduction and effective classification, and implements the spirit of waste-free manufacturing by continuously increasing the ratio of operating waste water (recycled 50,051 tons) and waste recycling (recycled 18,763 tons). The company has different recycling methods for different types of waste, and purchased additional recycling and reuse equipment to reduce waste output. For waste that cannot be recycled and reused on its own, the company appoints an external legal removal company to remove it.</p>	
<p>4. Social issues</p> <p>(1) Does the company formulate appropriate management policies and procedures according to relevant regulations and the International Bill of Human Rights?</p>	✓		<p>(1) AirTAC complies with the internationally recognized human rights of labor, including the freedom of association, the right of collective bargaining, caring for disadvantaged groups, prohibiting the use of child labor, eliminating all forms of forced labor, eliminating recruitment and employment discrimination, and ensuring that their human resource policies do not discriminate based on gender, race, socioeconomic status, age, or marital and family status. The aim is to achieve equality in employment, hiring conditions, remuneration, benefits, training, evaluation, and promotion opportunities.</p> <p>We provide an effective and appropriate grievance mechanism with respect to</p>	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
			matters adversely impacting the rights and interests of the labor force to ensure the equality and transparency of the grievance process. Channels through which a grievance is made should be clear, convenient, and unobstructed; employee's grievances should be responded to appropriately. Airtac Taiwan promotes human rights education and training in the staff meeting. In 2021, there were 2 courses with 1,359 trainees.	
(2) Does the company have reasonable employee benefit measures (including salaries, leave, and other benefits), and do business performance or results reflect on employee salaries?	✓		(2) AirTAC has established a complete employee promotion and salary system, such as the "M/T level standard specification", which provides salary that is better than the middle and upper level in the industry, and the salary package is higher than the local basic salary. Salary standards for new recruits are based on job requirements, education and experience. After employment, salary adjustments and promotions will be made year by year depending on job performance. In terms of pensions, we have a sound financial system and provide stable pensions in accordance with the Labor Standards Act and Labor Pension Regulations of the locations where we operate. For employees who retire or terminate their employment relationship, AirTAC provides severance pay that is superior to the law to help employees through the job transition period. Give out holiday gifts or cash on specific holidays every year (such as Dragon Boat Festival and Mid-Autumn Festival, etc.). Overtime pay and welfare special leave system superior to the Labor Standards Act. In	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
(3) Whether the Company has provided safe and healthy work environments for its employees, and organizes training on safety and health for its employees on a regular basis?	✓		<p>addition, the company has also formulated the "Performance Bonus Management Operational Measures" to issue quarterly performance bonuses to eligible employees every quarter based on operational conditions. The company provides all employees with a free health check every two years. In order to implement maternal health protection, there is a nursing room and a guaranteed parking space for pregnant female colleagues, and a rest time better than the law is provided, and the work and environment of pregnant colleagues are adjusted in a timely manner. There is also a staff restaurant, a staff leisure area, and special personnel hold staff leisure activities.</p> <p>(3) The Company believes that only mentally and physically healthy employees could produce efficient and high-quality performance in work. Thus the Company endeavors to provide employees with a safe and healthy work environment. In the aspect of work safety, the Company carries out safety management in accordance with the machinery production safety standards and draws up a comprehensive safety management system to implement the safety checks in the Company, workshops, teams, as well as identify and mitigate of hidden danger promptly. Through continuous education, training and promotion, the Company develops employees with emergency response capability and raises their awareness to work safety. The Company also establishes prevention and tracking system</p>	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons								
	Yes	No	Summary Description									
			<p>for work injury to build a safe work environment in the hope to reduce the incidence of work-related accidents. The Company install safety devices such as light curtains for hydraulic presses, riveting jigs, and other equipment to reduce the accident rate of similar equipment by more than 80%. The Company partly replaces some manual operations with machinery to reduce the possible impact of employees on the body during the production process. We have established an Occupational Safety and Health Committee (OSH Committee) responsible for occupational safety management, target setting, and achieving the goal of zero occupational accidents. There are more labor representatives in our OSH Committees in all plants than required by the law. The company has also passed the ISO 45001 occupational health and safety management system certification, so that the company can effectively identify and prevent its risks, protect and provide employees with a safe and reliable workplace, and reduce the possibility of accidents and diseases for employees. In addition, we regularly arrange doctors on-site to provide health promotion, medical consultation, etc. to strengthen employees' health awareness. The company's industrial safety education training and promotion in the past three years are as followed.</p> <table><tr><th>Year</th><th>Education and training hours</th></tr><tr><td>2019</td><td>39,161</td></tr><tr><td>2020</td><td>15,314</td></tr><tr><td>2021</td><td>75,484</td></tr></table>	Year	Education and training hours	2019	39,161	2020	15,314	2021	75,484	
Year	Education and training hours											
2019	39,161											
2020	15,314											
2021	75,484											

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
(4) Whether the Company has established an effective capacity development of career training program for employees?	✓		(4) We are dedicated to fostering talents in the automated machinery industry through a comprehensive training program covering new and on-the-job training, internal and external training, and basic and supervisor development, providing multi learning channels. At the same time, we assess the effectiveness of employee learning development alongside education and training, while continuing to observe whether the employees under training has made progress in an effort to generate talent values necessary for sustainable development.	In compliance with the Best Practice Principles.
(5) Do the company's products and services comply with relevant laws and international standards in relation to customer health and safety, customer privacy, and marketing and labeling of products and services, and are relevant consumer protection and grievance procedure policies implemented?	✓		(5) The Company manages customer service via the CRM system. CRM system has several big data analysis and linkage including data analysis, error warning, warranty service to increase customer service efficiency, and data analysis basis. We enhance customer service, and customer satisfaction to increase customer delivery value and build a long-term, stable, trusting relationship with customers to further attract new customers so as to maintain existing ones, increase efficiency, and competitive advantage. AirTAC adheres to the principle of confidentiality regarding customer privacy data protection. We do not disclose customer names and project information to irrelevant third parties. We continue to protect customers' privacy with the aim of zero data breach. At AirTAC, we attach great importance to product manufacturing responsibility. We ensure that there is no	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
			violation of health and safety laws and regulations during the life cycle of products and services. In an effort to fulfill corporate social responsibility such as protecting the health, the safety of customers and end users while enforcing environmental protection, our raw materials are all tested by a third-party unit. Our raw materials all meet health and safety requirements, such as RoHS 2.0.	
(6) Does the company implement supplier management policies, requiring suppliers to observe relevant regulations on environmental protection, occupational health and safety, or labor and human rights? If so, describe the results.	✓		(6) The company has formulated the "Supplier Management Measures", which attaches great importance to the sustainable development of the industrial chain, and continuously promotes the sustainable supply chain management system. For example, in the contract with suppliers, environmental and social factors are considered, and suppliers are required to strictly abide by the local regulations. AIRTAC fully implements green procurement, and the procurement department is responsible for promoting Airtac's "Green Procurement Statement" to suppliers, requiring all suppliers to comply with RoHS2.0 requirements and obtain supplier inspection reports on a regular basis. In the form of preferential procurement incentives, suppliers are encouraged to obtain IATF 16949 automotive industry standards and ISO 14000 environmental management related certificates. It also plans to gradually promote the supplier ESG selection system, establish a supplier grading and classification system, conduct	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
			<p>on-site supplier audits, promote supplier sustainable risk assessment and guidance, and further implement the spirit of sustainable procurement.</p> <p>AirTAC is well aware that raw materials and components may have an impact on the environment during transportation, so it adheres to the principle of local supply and actively develops local suppliers in order to achieve timely and appropriate procurement, thereby reducing carbon emissions caused by remote transportation, and creating local jobs and economic prosperity. In 2021, AirTAC Taiwan local procurement (Taiwan) was account for 95%, while AirTAC Ningbo's and AirTAC Guangdong's local procurement (Mainland China) were account for 89% and 98%, respectively.</p>	
5. Does the company reference internationally accepted reporting standards or guidelines, and prepare reports that disclose non-financial information of the company, such as corporate social responsibility reports? Do the reports above obtain assurance from a third party verification unit?		✓	<p>5. The Company issued the CSR report which is based on the core options of the GRI Standards of the Global Reporting Initiative (Global Reporting Initiative, GRI) as the disclosure principle. The report was written with reference to the Taiwan Stock Exchange's "Taiwan Stock Exchange Corporation Rules Governing the Preparation and Filing of Sustainability Reports by TWSE Listed Companies" and "Sustainable Development Best Practice Principles for TWSE/TPEX Listed Companies" and exposes AirTAC's corporate social responsibility related actions and results to stakeholders. The Company has also set up a corporate social responsibility area on its website, revealing the actual operation on the Company's website.</p>	In compliance with the Best Practice Principles.

Promoted Item	Implementation Status			Differences with Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Yes	No	Summary Description	
6. If the Company has established its corporate social responsibility guidelines in accordance with the Sustainable Development Best Practice Principles for TWSE/TPEX Listed Companies, describe the operational status and differences with the CSR Best Practice Principles: In order to practice corporate social responsibility, the company has formulated the “Sustainable Development Best Practice Principles”, which will continue to be implemented and implemented with all colleagues of the company in accordance with the norms and spirit of the “Sustainable Development Best Practice Principles”.				
7. Other important information to facilitate better understanding of the Company’s promoted sustainable development implementation: The Company takes “Sunshine Action” and “Blue Student Aid Project” as its two main axes, continuously and actively organizes various charitable activities and promotes social public welfare undertakings. (1) "Sunshine Action" aims at the people's lives in areas where long-term relationship resources are scarce. Its projects include charitable activities, long-term care for poor families, condolences for donations, emergency relief and blood donations. a. Long-term care households of poor families: Funding poor families on a regular basis, about 1,969 families are cared for each month b. Condolences and donations: Regular donations to fund charities and disadvantaged groups; help improve the lives and solve the traffic problems of the rural residents and the students; rural hospital construction project to improve the medical level in poor areas and reduce the burden of patients on medical treatment; Donated a mobile bathing car and a mobile dining car. Provide clean bathing and meal services to the elders and children of remote villages, indigenous tribes, and people with disabilities through mobile bathing caring vehicles to increase their self-confidence and hope for the future; donate to real (food) banks to provide poor and disadvantaged families basic daily necessities. c. Emergency relief: In response to sudden changes in the family or individual, assistance such as cash or materials is urgently needed, as well as funeral expenses subsidies for families with financial difficulties. d. Others: COVID-19 is raging, donate money to aid epidemic prevention. Subsidized medical staff for free accommodation and purchase of anti-epidemic materials. The market price of cabbage has dropped due to the abundant production. In response to the local government's joint efforts to buy cabbage from farmers and provide to the public for free, helping farmers to tide over the difficulties together. (2) “The Blue Student Aid Project” aims to help poor students grow up healthily and complete their studies smoothly. It also promotes various charitable activities in primary and secondary schools and colleges. The main projects include: Student Aid Fund, Airtac Youmei Grants, Campus Teaching Equipment and Living Facilities Renovation, etc. a. Student Aid Fund: Sustained funding for single mothers, unemployed women, poor students and severely ill children b. Airtac Youmei Grants: About 1,500 poor students from 10 universities have been financed for a long time to complete their studies, and some students have been financed to carry out social practice public welfare activities during the winter and summer vacations.				

Note: Based on the principle of materiality of corporate social responsibility, the company conducts relevant risk assessments on important issues, and formulates relevant risk management policies or strategies as follows based on the assessed risks.

Major issues	Risk Assessment	Risk Management Policy
Environment	Environmental Impact and Management	<ol style="list-style-type: none"> 1. Establish a sewage treatment system to reuse industrial washing wastewater after treatment for industrial washing operations; add a rainwater recovery and storage system for sewage treatment. 2. Develop low carbon products Develop lightweight, space-saving, energy-saving products, reduce energy efficiency losses, and use environmentally friendly, recyclable materials and environmentally friendly packaging with ink-free printing. 3. Perform energy anomaly analysis According to the configuration specification of energy measuring instruments, configure corresponding meters for water, electricity and gas in the plant area. Statistical analysis is carried out every week to facilitate timely detection and processing of abnormalities. 4. The following measures are established according to the climate risk identification process: Establish a notification mechanism for major incidents, set up an emergency response team to strengthen the timeliness of recovery of key systems, and quickly resume business operations to cope with possible disruptions caused by extreme weather.
Society	Occupational safety	<ol style="list-style-type: none"> 1. Completed "ISO 45001 Occupational Health and Safety Management System" verification. 2. Fire drills and industrial safety education and training are held regularly every year to cultivate employees' ability to respond to emergencies and self-safety management.
	Product Safety	The company attaches great importance to the responsibility of product manufacturing, and ensures that there is no violation of health and safety regulations during the life cycle of products and services, in order to protect the health and safety of customers and end users, and to implement corporate social responsibilities such as environmental protection. All raw materials of AirTAC have been inspected by a third notary public, and their materials and contents meet relevant health and safety requirements, such as EU RoHS 2.0. There will be no major penalties for violating health and safety regulations in 2021.
Corporate Governance	Socioeconomic and Legal Compliance	<ol style="list-style-type: none"> 1. By establishing a governance organization and implementing an internal control mechanism, we ensure that all personnel and operations of the company truly comply with relevant laws and regulations. 2. The products developed by the company are subject to patent applications to protect the company's rights and interests. 3. AirTAC is not subject to any major penalties for violating the law in 2021.

	Strengthen the functions of directors	<p>1. The board of directors is convened in accordance with the regulations, and in order to effectively exert the functions of the board of directors, the audit committee and the remuneration committee are divided under the board of directors according to their powers and functions. The functional committees are composed of independent directors, which effectively implement the independent supervision and check and balance mechanism to ensure the resolutions and actions of the board of directors.</p> <p>2. Insuring directors' liability insurance for directors to protect them from lawsuits or claims.</p>
	Stakeholder Communication	<p>1. In order to prevent stakeholders from differing from the company's position, resulting in misunderstandings and risks of business operations or lawsuits, the company analyzes important stakeholders and important issues of concern every year.</p> <p>2. Establish various communication channels, actively communicate, and reduce confrontation and misunderstanding. Set up an investor mailbox, which will be handled and responded by a dedicated person.</p>

3.3.6 Fulfillment of Ethical Corporate Management and Deviations from the "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies"

Evaluation criteria	Implementation Status			Differences with Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Ye	No	Summary Description	
<p>1. Establishment of ethical corporate management policies and programs</p> <p>(1) Does the company have a Board-approved ethical corporate management policy and stated in its regulations and external correspondence the ethical corporate management policy and practices, as well as the active commitment of the Board of Directors and management towards enforcement of such policy?</p>	✓		<p>(1) The Board of Directors passed the Company's "Ethical Corporate Management Best-Practice Principles". Each operation center is supposed to implement the related policy. The internal audit department is responsible for supervision annually.</p>	In compliance with the Ethical Corporate Management Best Practice Principles.
<p>(2) Does the company have mechanisms in place to assess the risk of unethical conduct, and perform regular analysis and assessment of business activities with higher risk of unethical conduct within the scope of business? Does the company implement</p>	✓		<p>(2) The Company's Ethical Corporate Management Best-Practice Principles have specified in detail that the company's directors, managers and all employees are prohibited from engaging in high level of dishonesty behavioral risk business activities in Article 7, paragraph 2 or other business scope of the "Ethical Corporate Management Best Practice</p>	In compliance with the Ethical Corporate Management Best Practice Principles.

Evaluation criteria	Implementation Status			Differences with Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Ye	No	Summary Description	
programs to prevent unethical conduct based on the above and ensure the programs cover at least the matters described in Paragraph 2, Article 7 of the Ethical Corporate Management Best Practice Principles for TWSE/TPEX Listed Companies?			Principles for TWSE/GTSM Listed Companies”.	
(3) Does the company provide clearly the operating procedures, code of conduct, disciplinary actions, and appeal procedures in the programs against unethical conduct? Does the company enforce the programs above effectively and perform regular reviews and amendments?	✓		(3) The Company’s “Ethical Corporate Management Best-Practice Principles” and Employee’s Handbook has clearly specified the punishments against law breaking, offering and accepting bribes, offering or accepting unreasonable gifts or hospitality, or other inappropriate benefits with clear channels of appeal, and trainings of related principles are carried out for employees.	In compliance with the Ethical Corporate Management Best Practice Principles.
2. Implementation of ethical corporate management (1) Whether the Company has assessed the integrity of the record of counterparties, and entered into contracts with counterparties with the terms of integrity act provisions.	✓		(1) The Company has set Supplier Management Measures, if there are any doubts about the credibility of the supplier, cannot make purchases. The Company’s Supplier Agreement states that all suppliers shall not offer bribes to the employees of the Company. The Company will pursue responsibilities and terminate the business relationship with the bribing supplier.	In compliance with the Ethical Corporate Management Best Practice Principles.
(2) Does the company have a unit responsible for ethical corporate management on a full-time basis under the Board of Directors which reports the ethical corporate management policy and programs against unethical conduct regularly (at least once a year) to the Board of Directors while	✓		(2) The company's general manager's office plans to promote the integrity management policy and the formulation of the plan for preventing dishonest behavior based on the work responsibilities and scope of each unit. The general manager office of the Group also assists the board of directors and management in formulating and supervising the implementation of integrity management policies and	In compliance with the Ethical Corporate Management Best Practice Principles.

Evaluation criteria	Implementation Status			Differences with Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Ye	No	Summary Description	
overseeing such operations?			prevention plans, ensuring the implementation of the integrity management code.	
(3) Whether the Company has set up and implement policies to prevent conflict of interests and providing channels to report such conflict.	✓		(3) The Company's Employee Handbook requires relevant personnel not to benefit themselves, prevent conflicts of interest. Use various meetings to communicate and convey the entrepreneurial spirit of integrity management.	In compliance with the Ethical Corporate Management Best Practice Principles.
(4) Whether the Company has built an effective accounting system and internal control system to carry out ethical corporate management, with internal auditors auditing the process or to engage a certified public accountant to carry out the audit.	✓		(4) The Company has established an effective accounting system and internal control system. In addition, internal auditors schedule regular audits according to the level of risks. The internal audit unit has periodically examined the Company's compliance with the accounting systems and internal control systems, and has engaged a certified public accountant to carry out the audit.	In compliance with the Ethical Corporate Management Best Practice Principles.
(5) Whether the Company has periodically organized internal and external training for integrity management.	✓		(5) The company has developed an Employee Handbook that requires employee integrity, and is listed as employee induction and on-the-job training content. AirTAC Taiwan hold a total of 3 employee meetings in 2021, with a total of 3,100 people, to publicize important regulations such as the integrity management code.	In compliance with the Ethical Corporate Management Best Practice Principles.
3. Operating situation of whistle-blowing system (1) Whether the Company has adopted a concrete whistle-blowing system, established a convenient whistle-blowing channel and dedicated appropriated personnel appointed to handle the objects.	✓		(1) In order to actively prevent dishonest behavior and encourage internal and external personnel to report dishonest behavior or misconduct, the company has set up employee suggestion boxes, internal communication software and mailboxes in the general manager's office (e.g. general managers and general managers of subsidiaries) to appeal against dishonest behavior. The stakeholder area of the company website also provides effective communication methods for	In compliance with the Ethical Corporate Management Best Practice Principles.

Evaluation criteria	Implementation Status			Differences with Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies and Reasons
	Ye	No	Summary Description	
			employees, shareholders, stakeholders and external personnel. The general manager's office of the group is the special unit for reporting and accepting reports. Those who are dishonest will be punished in order to implement the integrity policy.	
(2) Does the company have in place standard operating procedures for investigating accusation cases, as well as follow-up actions and relevant post-investigation confidentiality measures?	✓		(2) The company has formulated the "Measures for Handling Cases of Reporting Illegal and Immoral or Dishonest Behaviors", specifying the relevant procedures, and keeping the identity and content of the whistleblower strictly confidential. In 2021, there are no cases involving dishonesty.	In compliance with the Ethical Corporate Management Best Practice Principles.
(3) Does the company provide proper whistleblower protection?	✓		(3) The Company has adopted measures for protecting whistleblowers from inappropriate disciplinary actions due to their whistle-blowing.	In compliance with the Ethical Corporate Management Best Practice Principles.
4. Strengthening information disclosure (1) Whether the Company has disclosed related information on ethical corporate management on the Company's website and Market Observation Post System.	✓		(1) The Company's business culture, operating policies are posted on the Company's website and are duly updated; Disclosing related information on ethical corporate management on the Company's website.	In compliance with the Ethical Corporate Management Best Practice Principles.
5. Should the Company promulgate its own ethical corporate management principles in accordance with the "Ethical Corporate Management for TWSE/GTSM-listed Companies", describe differences between real practices and the principles established: None.				
6. Other important information to facilitate understanding of the Company's implementation of ethical corporate management practices:				
(1) The Handbook for the Meeting of Board of Directors of the Company states if any director is an interested party with respect to any agenda item, the director shall state the important aspects of the interested party relationship at the respective meeting. When the relationship is likely to prejudice the interests of the company, the director may not participate in discussion or voting on that agenda item, and further, shall enter recusal during discussion and voting on that item and may not act as another director's proxy to exercise voting rights on that matter.				
(2) The Internal Trading Prevention Policy of the Company states that employees shall not reveal or ask related colleague for internal major information of the Company.				
(3) The Company's "Rules of Business Integrity" has been implemented after the Board of Directors through the implementation, any amendments thereto in the same fashion.				

Evaluation criteria	Implementation Status			Differences with Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies and Reasons	
	Ye	No	Summary Description		
(4)			The company conducts risk assessments on corruption-related matters for the operating activities of its main operating bases. Through the local management units will conduct annual self-inspection and self-assessment of compliance with laws and regulations, to achieve effective control and implementation. It is regularly audited independently by the audit unit to ensure the operation of the overall mechanism, and to jointly manage and prevent the occurrence of dishonest behavior. In 2021, there was no corruption and anti-competitive behavior.		
(5)			The training courses that the Company’s financial supervision participated as follows:		
	Position	Name	Date	Training Course	Hours
	CFO	Tsao, Yung-Hsiang	August 19, 2021 ~ August 20, 2021	Accounting Supervisor Continuing Education Course	12
(5)			The training courses that the Company’s internal audit participated as follows:		
	Position	Name	Date	Training Course	Hours
	Internal Auditor	Chiang, Hsin-Chih	May 6, 2021	Audit application and computer implementation of data analysis	6
			December 9, 2021	Sales and collection cycle and internal audit guidelines for compliance with laws and regulations	6

3.3.7 Ways to inquire the Company's corporate governance best-practice principles or related rules:

The Company has set the Code of Corporate Governance and the relevant rules which are approved by board of directors. The related content has been uploaded to the Company website to facilitate the investing public inquiry.

3.3.8 Other significant information that will provide a better understanding of the state of the Company's implementation of corporate governance:

1. Succession planning for board members

The Company has established a comprehensive director selection system, carefully considered the allocation and diversity standards of the board of directors, and the selection process of all directors is fair, open and just, in line with the company's "Articles of Association", "Director Election Method" and "Code of Practice on Corporate Governance". According to the regulations, the company selects persons with the knowledge, skills and accomplishments necessary to perform the duties as directors based on the industry professional background, work field and practical experience, etc.

The succession planning of the company's directors shall not only meet the requirements of laws and regulations, but also consider the professional knowledge, skills, experience, gender, and other diversified backgrounds and independence standards required by the board members based on the company's development direction and medium and long-term strategic goals. In addition to diversified professional knowledge and skills (such as law, accounting, industry, finance,

marketing or technology) and industry experience, director successors should have overall capabilities including operational judgment, accounting and financial analysis capabilities, and management capabilities (Including the operation and management of subsidiaries), crisis management capabilities, industry knowledge, international market outlook, leadership, decision-making capabilities, and should be able to interact with the company's business main axis, medium and long-term steady growth and development strategies, and continue to improve corporate governance and risk management knowledge.

The Company evaluate the performance of directors every year, which serves as a reference for the subsequent selection of directors' successors.

2. Succession planning for important management

Successors of important management levels must have high execution ability, correct values and personality traits such as integrity and integrity, and embrace the corporate philosophy of "pursuing excellence, sustainable management, integrity first, and service-oriented" as the standard, and strive to achieve the goal of employee satisfaction, customer satisfaction and shareholder satisfaction.

In the training plan for important management levels, we usually develop management knowledge, management skills, management leadership and other three skills by performing different project tasks, and discover their gaps in the development process. So that the successor candidates can improve their management ability and thinking, and complete the succession preparation before the scheduled time of succession.

3. The company follows the core options of the GRI Standards of the Global Reporting Initiative (GRI) as disclosure principles, and refers to the Taiwan Stock Exchange " Taiwan Stock Exchange Corporation Rules Governing the Preparation and Filing of Sustainability Reports by TWSE Listed Companies" and "Sustainable Development Best Practice Principles for TWSE/TPEX Listed Companies" to expose AirTAC's CSR-related actions and achievements to stakeholders.

Since the first issuance of the 2019 CSR report in 2021, we promise to continue to compile and issue reports every year in the future, respond to the concerns of relevant stakeholders, and honestly and transparently disclose the three major aspects of economy, environment and society. Sustainable business results.

3.3.9 Status of the execution of Internal Control Systems

1.Statement of Internal Controls

AIRTAC INTERNATIONAL GROUP

Statement of Internal Controls

January 18, 2022

The Company states the following with regard to its internal control systems for 2021 based on the results of self-evaluation:

1. The Company is fully aware that the establishment, implementation, and maintenance of the internal control systems are the responsibility of the board of directors and management. The purpose is to make sure the target achieved and reasonable assurance on business operation effects/efficiency (profits, performance and asset security), reliable, timely, transparent reports in accordance with the related statements & laws.
2. An internal control system has its inherent limitations. No matter how perfect is its design, an effective internal control system can only provide reasonable assurance for the attainment of the three goals described above. Moreover, the effectiveness of internal control systems could change along with the changes in environment and circumstances. However the Company's internal control system is equipped with the function of self-monitoring, that the Company will take immediate action once a deficiency is identified.
3. The Company determines whether the design and implementation of its internal control systems are effective based on the criteria provided in the *Regulations Governing Establishment of Internal Control Systems by Public Companies* (referred to as the "Governing Regulations" hereunder). Said criteria divide internal control into five elements based on the process of management control: 1. Control Environment, 2. Risk Assessment and Response, 3. Control Operation, 4. Information and Communication, and 5. Supervision. Each element contains several items. Please refer to the Governing Regulations.
4. The Company has evaluated the validity of the design and implementation of its internal control systems based on the aforesaid criteria.
5. Based on the results of aforementioned evaluation, it is found that the internal control systems of the Company for the year ended December 31, 2021 (including the supervision and management of subsidiaries) was effective in design and implementation, that it reasonably assures the accomplishment of aforesaid goals. The understanding of the achieved results of the internal control system design and execution works that business operation effects/efficiency, reliable, timely, transparent reports in accordance with the related statements & laws and reasonably ensure the above targets to meet.
6. This Statement shall become a major part of the Company's annual report and be made public. Any false representation or concealment in this Statement shall be subjected to legal consequences as stipulated in Articles 20, 32, 171 and 174 of the *Securities and Exchange Act*.
7. This statement has been passed by the Company's board of directors in a meeting held on January 18, 2022, where all of the nine attending directors have agreed to the contents of this statement.

AIRTAC INTERNATIONAL GROUP

Chairman: Wang, Shih-Chung

General Manager: Wang, Shih-Chung

2.If a CPA was engaged to examine the internal control systems, disclose the CPA examination report: None.

3.3.10 Any legal sanctions against the Company or its internal personnel, or any disciplinary action taken by the Company against its own personnel for violation of internal controls, during the most recent fiscal year and up to the date of annual report, major deficiencies associated with the sanction and status of improvement actions taken: None.

3.3.11 Major resolutions and execution of the shareholders' meetings in the most recent year and as the date of the publication of the annual report:

Date	Major resolutions of the shareholders' meetings	Status of the execution
July 5, 2021	1.The Company's earnings distribution for year 2020.	The Company proposes to distribute cash dividends of RMB2.1 per share, and the total cash dividend is RMB 396,952,496. The date of payment is July 15, 2021.
	2.Adoption of the Company's Operation and Business Report and Consolidated Financial Statements for the year 2020.	Approved.
	3.The amendments to the Amended and Restated Memorandum and Articles of Association of the Company.	Approved and disclosed on the Company's website.
	4.The amendments to the "Procedures for Election of Directors" of the Company	Approved and disclosed on the Company's website.
	5.The amendments to the "Procedure for Endorsement and Guarantee" of the Company.	Approved and disclosed on the Company's website.
	6. The amendments to the "Procedure for Trading of Derivatives" of the Company.	Approved and disclosed on the Company's website.

3.3.12 Important resolutions adopted in board of directors meetings in the most recent year and the current year up to the date of annual report:

Date	Important resolutions adopted in board of directors meetings
January 28, 2021	<ol style="list-style-type: none"> 1. Approve the 2021 consolidated financial budget of the Company and its subsidiaries and the business report. 2. Approve the Company's ratio of profit distributable to the employees as compensation for the year 2021. 3. Approve the statement on internal control systems of the Company as of December 31, 2020. 4. Approve the purchase of directors' liability insurance. 5. Approve the amendments to the "Rules for Performance Evaluation of the Board of Directors" of the Company. 6. Approve the amendments to the corporate governance rules and related regulations of the Company.
March 8, 2021	<ol style="list-style-type: none"> 1. Approve the business report and the consolidated financial statements of the Company and its subsidiaries for 2020. 2. Approve the Company's profit distributable to the employees as compensation for 2020.

Date	Important resolutions adopted in board of directors meetings
	<ul style="list-style-type: none"> 3. Approve the Company's earning distribution for 2020. 4. Approve the amendments to the "Procedure for Shareholders Meetings" of the Company. 5. Approve the date, venue, record date for book-closed period, and meeting agenda of the 2021 annual general meeting of the shareholders of the Company.
April 29, 2021	Approve the consolidated financial statements of the Company and its subsidiaries for the first quarter of 2021.
May 28, 2021	<ul style="list-style-type: none"> 1. Approve the change of the date and venue of the 2021 annual general meeting of the shareholders of the Company. 2. Approve the record date for the 2020 Earnings Distribution Plan and relevant matters of the Company. 3. Approve the cash capital increase by issuance of ordinary shares of the Company.
August 5, 2021	<ul style="list-style-type: none"> 1. Approve the consolidated financial statements of the Company and its subsidiaries for the second quarter of 2021. 2. Approve the managers and directors who are also employees of the Company to subscribe the shares for employees' subscription of the Company's capital increase in 2021.
November 5, 2021	<ul style="list-style-type: none"> 1. Approve the consolidated financial statements of the Company and its subsidiaries for the third quarter of 2021. 2. Approve the 2022 audit plan of the Company. 3. Approve the change of Certified Public Accountant of Deloitte & Touche. 4. Approve the evaluation of the independence and the competence of the Certified Public Accountant for the audit of the financial statement of the Company.
January 18, 2022	<ul style="list-style-type: none"> 1. Approve the 2022 consolidated financial budget of the Company and its subsidiaries and the business report. 2. Approve the Company's ratio of profit distributable to the employees as compensation for the year 2022. 3. Approve the statement on internal control systems of the Company as of December 31, 2021. 4. Approve the purchase of directors' liability insurance.
March 4, 2022	<ul style="list-style-type: none"> 1. Approve the business report and the consolidated financial statements of the Company and its subsidiaries for 2021. 2. Approve the Company's profit distributable to the employees as compensation for 2021. 3. Approve the Company's profit distributable to the employees as compensation for 2021 4. Approve the amendments to the M&A of the Company. 5. Approve the nomination and election of the directors (including independent directors) of the sixth term of the Company. 6. Approve the release from the prohibition on the directors of the sixth term from participation in competing business. 7. Approve the date, venue, record date for book-closed period, and meeting agenda of the 2022 annual general meeting of the shareholders of the Company.

3.3.13 Different opinions of directors or supervisors on record or in written statement on major resolutions approved by the board of directors in the recent year and as of the date of the publication of the annual report: None.

3.3.14 Information on persons in connection with the Company

1. Statement of resignations/dismissals (including chairman, president, accounting chief, financial chief, internal chief auditing and R&D chief) in the recent year and as of the date of the publication of the annual report: None
2. Certifications obtained by the persons in connection with the disclosure of financial information

Certificate	Number of people	
	Internal audit	Financial
CPA	0	5
CICPA	0	1
CIA	0	0

3.3.15 Protection of Intellectual Property and Patent

In order to build and sustain an environment of innovation, technology leadership, and sustainable profitable growth, the Ethics Code requires that AirTAC promotes business relationships founded upon an unwavering respect for the intellectual property rights, proprietary information and trade secrets of AirTAC, our customers, and others.

In an effort to protect AirTAC's current patented technologies and related intellectual properties, the Company has formulated the "Patent Management Rules." A patent management team has been set up to supervise and implement the Company's patent-related matters. We cooperate with a professional law firm and entrust fixed professional teams to carry out related matters, from the research of patents at the first stage of new product development to the subsequent patent application, licensing, protection, and utilization of patents. Please refer to "5.1.3 Technology and R&D overview" of this report.

3.4 Information on CPA Fees

3.4.1 CPA fees information

Name of accounting firm	Name of CPA	Audit period	Audit fees	Non-audit fees	Total	Note
Deloitte & Touche	Chih, Jui-Chuan	2021.1.1-2021.09.30	9,795	3,079	12,874	Due to internal job adjustment at Deloitte & Touche
	Chen, Hui-Min					
	Chih, Jui-Chuan	2021.1.1-2021.12.31				
	Weng, Bo-Ren					

Note: The aforesaid CPA fees include fees of RMB \$1,960 thousand which included RMB 200 thousand of fees for transfer pricing analysis (equivalent to NTD \$8,514 thousand according to the exchange rate of 4.344 at the end of 2021) paid to Deloitte Touche Tohmatsu in China in 2021. Other non-audit fees refer to the fees to provide transfer pricing reports and capital increase.

3.4.2 Mandatory disclosure of the auditing and non-auditing fees and the contents of non-auditing service of CPAs, their accounting firms, and affiliates whose non-auditing fee exceeds one fourth of the auditing fee:

Other non-audit fees refer to the fees to provide transfer pricing reports and capital increase.

3.4.3 Replacement of accounting firm and the auditing fee for the replacement year decreases from the previous year which requires mandatory disclosure of the auditing fees of the two years and provision of reasons: None.

3.4.4 Auditing fee decrease over 15% from the previous year: None.

3.5 Information on Replacement of CPA:

3.5.1 Regarding the former CPA

Replacement Date	November 5, 2021		
Replacement reasons and explanations	Due to internal job adjustment at Deloitte & Touche. The current engagement partner Chen, Hui-Min was replaced by Weng, Bo-Ren.		
Describe whether the Company terminated or the CPA did not accept the appointment	Parties		
	Status	CPA	The Company
	Termination of appointment	Not available	
	No longer accepted (continued) appointment	Not available	
Other issues (except for unqualified issues) in the audit reports within the last two years	None		
Differences with the company	Yes	-	Accounting principles or practices
		-	Disclosure of Financial Statements
		-	Audit scope or steps
		-	Others
	None	✓	
	Remarks/specify details:		
Other Revealed Matters	None		

3.5.2 Regarding the successor CPA

Name of accounting firm	Deloitte & Touche
Name of CPA	Chih, Jui-Chuan and Weng, Bo-Ren
Date of appointment	Approved by BOD on November 5, 2021
Consultation results and opinions on accounting treatments or principles with respect to specified transactions and the company's financial reports that the CPA might issue prior to the engagement.	None
Succeeding CPA's written opinion of disagreement toward the former CPA	None

3.5.3 The Reply of Former CPAs on Article 10.5.1 and Article 10.5.2.3 of the Standards: None.

3.6 Chairman, Presidents, and Financial or Accountant Managers Who Served at the Accounting Firm of the CPAs or Its Affiliates in the Most Recent Year: None.

3.7 Changes in Shareholding Transfer or Shareholding Pledge by Directors, Supervisors, or Managers, and Major Shareholders in the Most Recent Year and as of the Date of the Publication of the Annual Report:

3.7.1 Changes in shareholding transfer by directors, supervisors, or managers, and major shareholders (the Company does not have supervisors)

Unit: shares

Title	Name	2021		As of April 18, 2022	
		Changes in shareholding	Changes in pledged shareholding	Changes in shareholding	Changes in pledged shareholding
Chairman & GM	Wang, Shih-Chung	—	—	—	—
Director	Lan, Shun-Cheng	70,152	—	—	—
Director	Wang, Hai-Ming	—	—	—	—
Director /GM of Mainland China Business Group	Li, Huai-Wen	—	—	—	—
Director	Chen, Jui-Lung	46,328	—	—	—
Director & CFO	Tsao, Yung-Hsiang	19,149	60,000	—	—
Independent Director	Leong Kam Son	—	—	—	—
Independent Director	Renn, Jyh-Chyang	—	—	—	—
Independent Director	Lin, Yu-Ya	—	—	—	—
GM of AirTAC Taiwan	Hsiao, Yu-Chien	—	—	—	—
Vice GM of AirTAC Guangdong	Huang, Yao-De	—	—	—	—

Title	Name	2021		As of April 18, 2022	
		Changes in shareholding	Changes in pledged shareholding	Changes in shareholding	Changes in pledged shareholding
Deputy Sales GM of AirTAC China	Zhang, Xian-Ming	—	—	—	—
Deputy Sales GM of AirTAC China	Dai, Jia-Xing	—	—	—	—
Senior manager of AirTAC Ningbo Vice GM of AirTAC Guangdong	Mao, Xiao-Yang	—	—	—	—
Vice GM of Manufacturing Department	Wu, Cheng-Jie	—	—	—	—
Vice GM of Technology Department	Jiang, Yong	—	—	—	—
Chief Audit Officer	Chiang, Hsin-Chih	—	—	—	—
10% shareholder	Ding Kan Investment Ltd.	687,732	350,000	(113,000)	(100,000)

3.7.2 The counterparty of share transfer is a related party: None.

3.7.3 The counterparty of share pledge is a related party: None.

3.8 Information Disclosing the Relationship of the Top Ten Shareholders Who Are Related Parties According to Financial Accounting Criteria No.6:

Unit: shares; April 18, 2022

Name	Own shareholding		Shareholding of spouse and Shares held by spouse and minor children		Shares held in other's name		The title or name and relationship of top ten shareholders if they are a related party as defined in the Statement of Financial Accounting Standards No. 6, or the spouse or a relative within the second degree of kinship to another		Remark
	Shares	%	Shares	%	Shares	%	Title (name)	Relationship	
Ding Kan Investment Ltd. Chairman: Wang, Shih-Chung	27,917,227	13.96%	—	—	—	—	Lin, Shu-Mei	Spouse of the Director	Note
	—	—	5,103,700	2.55%	30,534,307	15.27%	Ding Kan Investment Ltd./Lin, Shu-Mei	Director/ Spouse of the Director	None
YHZ Ltd. Chairman: Wang, Hai-Ming	11,507,142	5.75%	—	—	—	—	—	—	Note
	—	—	491,397	0.25%	11,507,142	5.75%	YHZ Ltd.	Director	None
Express Brilliant Ltd. Chairman: Lan, Shun-Cheng	10,410,095	5.21%	—	—	—	—	Lan, Shun-Cheng	Director	Note
	3,270,152	1.64%	—	—	10,410,095	5.21%	Express Brilliant Ltd.	Director	None
JPMorgan Chase Bank, N.A., Taipei Branch in Custody for Saudi Arabian Monetary Authority	5,191,937	2.60%	—	—	—	—	—	—	None
Lin, Shu-Mei	5,103,700	2.55%	—	—	—	—	Ding Kan Investment Ltd.	Spouse of the Director	None
Chen, Jui-Lung	4,806,081	2.40%	—	—	—	—	—	—	None
Fubon Life Insurance Co., Ltd. Chairman: Tsai, Ming-Hsing	3,401,377	1.70%	—	—	—	—	—	—	None
	Not Available								

Name	Own shareholding		Shareholding of spouse and Shares held by spouse and minor children		Shares held in other's name		The title or name and relationship of top ten shareholders if they are a related party as defined in the Statement of Financial Accounting Standards No. 6, or the spouse or a relative within the second degree of kinship to another		Remark
	Shares	%	Shares	%	Shares	%	Title (name)	Relationship	
Citi Bank in Custody for Kuwait Law and Normal Monetary Authority	3,353,550	1.68%	—	—	—	—	—	—	None
Lan, Shun-Cheng	3,270,152	1.64%	—	—	10,410,095	5.21%	Express Brilliant Ltd.	Director	None
HSBC in Custody for Sumitomo Global Robot Fund of Funds	3,116,324	1.56%	—	—	—	—	—	—	Note

Note: All are trust accounts.

3.9 The Amount of Shares and Total Share of Stake in the Same Invested Company Owned by the Company, Directors, Supervisors, Managers of the Company, and the Enterprises Directly or Indirectly Controlled by the Company.

Unit: shares; %

Investment	Investment by the Company		Investment by directors, supervisors, managers and companies controlled directly or indirectly by the Company		Total investment	
	Shares	%	Shares	%	Shares	%
AIRTAC INDUSTRIAL (HONG KONG) LIMITED	157,634,522	100%	—	—	157,634,522	100%
AIRTAC TRADING (HONG KONG) LIMITED	7,000,000	100%	—	—	7,000,000	100%
INSTANT REACH INTERNATIONAL LIMITED	1	100%	—	—	1	100%
AIRTAC HOLDING (SINGAPORE) PTE. LTD.	17,000,000	100%	—	—	17,000,000	100%
Ningbo AirTAC Automatic Industrial Co.	Note	100%	—	—	Note	100%
Guangdong AirTAC Automatic Industrial Co.	Note	100%	—	—	Note	100%
Airtac (China) Co., Ltd.	Note	100%	—	—	Note	100%
Airtac (Jiangsu) Automatic Co., Ltd.	Note	100%	—	—	Note	100%
Airtac Enterprise Co., Ltd.	69,435	69.435%	—	—	69,435	69.435%
ATC(ITALIA)S.R.L	4,000,000	100%	—	—	4,000,000	100%
AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	12,500,000	100%	—	—	12,500,000	100%
Airtac Co., Ltd.	2,000	100%	—	—	2,000	100%
AIRTAC USA CORPORATION	3,000	100%	—	—	3,000	100%
AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD.	1,000,000	100%	—	—	1,000,000	100%
Airtac Industrial Co., Ltd. (Thailand)	1,000,000	100%	—	—	1,000,000	100%
Guangdong Airtac Intelligent Equipment Co., Ltd.	Note	100%	—	—	Note	100%
Airtac (Tianjin) Intelligent Technology Co., Ltd.	Note	100%	—	—	Note	100%
Airtac (Fujian) Intelligent Equipment Co. Ltd.	Note	100%	—	—	Note	100%

Note: The subsidiaries in China are limited companies that do not issue shares.

3.10 The Procedure of Dealing with Corporate Key Information

The Company settled “the management procedure of dealing with internal key information and guarding inside trading”, which the responsible department would regularly inform to remind board directors, managers and employees release corporate key information in law and the related regulations. Besides that, to surely make them understand and follow the related regulations, there will be held avocation educated to reduce the inside trading risks at least once per year. In 2021, three independent directors attended a three-hour conference on prevention of insider trading.

4. Capital Overview

4.1 Capital and Shares

4.1.1 Sources of capital

1. Types of shares

April 18, 2022; Unit: shares

Type of shares	Registered capital			Remark
	Outstanding shares	Unissued shares	Total	
Registered common shares	199,999,998	2	200,000,000	Listed stocks

2. Capital formation

Unit: \$/ Share

Year/ Month	Issuing Price	Authorized capital		Paid-in capital		Remark		
		Shares	Amount	Shares	Amount	Sources of capital	Capital Increased by Assets other than Cash	Others
2009.09	US\$ 1	20,000,000	US\$ 20,000,000	1	US \$ 1	Capitalization by cash	—	—
2009.10	US\$ 1	20,000,000	US\$ 20,000,000	2	US \$ 2	—	Long-term Investment	—
2009.12	US\$ 1	20,000,000	US\$ 20,000,000	3	US \$ 3	—	Long-term Investment	—
2009.12	US\$ 1	20,000,000	US\$ 20,000,000	19,999,996	US \$ 19,999,996	Capitalization of capital surplus	—	—
2010.04	NTD 10	200,000,000	2,000,000,000	64,699,999	NTD 646,999,990	(1) The originally authorized capital of US\$20,000,000 is changed to NTD 2,000,000,000. (2) Originally issued USD\$20, 000,000 capital is converted to NTD 647,000,000.	—	Note 1
2010.06	NTD 10	200,000,000	2,000,000,000	132,999,998	NTD 1,329,999,980	Capitalization of capital surplus in the amount of NTD 683,000,000.	—	Note 2
2010.12	NTD 10	200,000,000	2,000,000,000	149,999,998	NTD 1,499,999,980	Issuance of new shares in the amount of NTD170,000,000 for capitalization.	—	Note 3
2013.06	NTD 10	200,000,000	2,000,000,000	160,499,998	NTD 1,604,999,980	Capitalization of earnings in the amount of NTD 105,000,000.	—	Note 4
2013.11	NTD 10	200,000,000	2,000,000,000	170,499,998	NTD 1,704,999,980	Issuance of new shares in the amount of NTD100,000,000 for Capitalization in cash.	—	Note 5
2015.06	NTD 10	200,000,000	2,000,000,000	179,024,998	NTD 1,790,249,980	Capitalization of earnings in the amount of NTD 85,250,000.	—	Note 6
2017.08	NTD 10	200,000,000	2,000,000,000	189,024,998	NTD 1,890,249,980	Issuance of new shares in the amount of NTD100,000,000 for Capitalization in cash.	—	Note 7
2021.11	NTD 10	200,000,000	2,000,000,000	199,999,998	NTD 1,999,999,980	Issuance of new shares in the amount of NTD109,750,000 for Capitalization in cash.	—	Note 8

Note 1: Passed in shareholders' meeting held on 2010.04.17.

Note 2: Capitalization of capital surplus had been approved in shareholders' meeting held on 2010.06.29.

Note 3: Capitalization of issuing new shares for cash had been approved in shareholders' meeting held on 2010.06.29.

Note 4: Capitalization of earnings had been approved in shareholders' meeting held on 2013.05.22.

Note 5: Capitalization of issuing new shares for cash had been approved in shareholders' meeting held on 2013.05.22.

Note 6: Capitalization of earnings had been approved in shareholders' meeting held on 2015.05.28.

Note 7: Capitalization of issuing new shares for cash had been approved by board of directors' meeting held on 2017.03.29.

Note 8: Capitalization of issuing new shares for cash had been approved by board of directors' meeting held on 2021.05.28

3. Information of Shelf Registration: None.

4.1.2 Shareholder structure

April 18, 2022; Unit: Shares

Amount \ Makeup of shareholders	Government institutions	Financial institutions	Other institutions	Individuals	Foreign institutions and foreigners	Total
Number of Shareholders	-	9	64	2,672	937	3,682
Shareholding	-	4,666,615	6,474,612	22,767,679	166,091,557	199,999,998
Shareholding ratio (%)	-	2.33%	3.24%	11.38%	83.05%	100.00%

Note 1: Calculated based on capital after issue of new shares for cash capital increase approved in the board of directors held on 2021.05.28.

Note 2: China investors own 0.82% of stocks.

4.1.3 Distribution of shareholding

1. Common Shares

April 18, 2022; unit: shares

Classification of shareholding	Number of shareholders	Shareholding	Shareholding ratio (%)
1 ~ 999	1,754	147,936	0.07%
1,000~ 5,000	1,092	1,870,445	0.94%
5,001~ 10,000	155	1,137,267	0.57%
10,001~ 15,000	91	1,127,053	0.56%
15,001~ 20,000	62	1,063,368	0.53%
20,001~ 30,000	87	2,137,644	1.07%
30,001~ 40,000	55	1,928,090	0.96%
40,001~ 50,000	32	1,441,050	0.72%
50,001~ 100,000	136	9,938,280	4.97%
100,001~ 200,000	79	10,643,541	5.32%
200,001~ 400,000	56	15,633,624	7.82%
400,001~ 600,000	26	12,614,473	6.31%
600,001~ 800,000	9	6,254,167	3.13%
800,001~ 1,000,000	10	8,683,656	4.34%
>1,000,001	38	125,379,404	62.69%
Total	3,682	199,999,998	100.00%

2. Preferred Shares: No preferred share being issued by the Company.

4.1.4 List of major shareholders: Names, shares and percentage of shareholding of shareholders with more than 5% or top ten of Company's shares:

April 18, 2022; Unit: shares

Shareholding Name of major shareholder	Total shares held	Percentage of ownership
Ding Kan Investment Ltd.	27,917,227	13.96%
YHZ Ltd.	11,507,142	5.75%
Express Brilliant Ltd.	10,410,095	5.21%
JPMorgan Chase Bank, N.A., Taipei Branch in Custody for Saudi Arabian Monetary Authority	5,191,937	2.60%
Lin, Shu-Mei	5,103,700	2.55%
Chen, Jui-Lung	4,806,081	2.40%
Fubon Life Insurance Co., Ltd.	3,401,377	1.70%
Citi Bank in Custody for Kuwait Law and Normal Monetary Authority	3,353,550	1.68%
Lan, Shun-Cheng	3,270,152	1.64%
HSBC in Custody for Sumitomo Global Robot Fund of Funds	3,116,324	1.56%

4.1.5 Information on market price, net worth per share, earnings, dividends and related matters in the most recent fiscal two years:

Unit: NTD; 1,000 shares

Year		2020	2021
Item			
Market price per share	High	929.00	1,240.00
	Low	328.50	749.00
	Average	606.64	968.66
Net worth per share	Basic	118.94	175.72
	Diluted	109.88	162.41(Note 1)
Earnings per share	Weighted average shares	189,025	191,340
	Earnings per share	25.63	33.67
Dividends per share	Cash dividend	9.05709	13.311(Note 1)
	Stock dividend	—	—
		—	—
	Accumulated unpaid dividend (Note 2)	—	—
Analysis for return on investment	Price-earnings ratio (Note 3)	23.67	28.77
	Price-dividend ratio (Note 4)	66.98	72.77
	Cash dividend yield (Note 5)	1.49%	1.37%

Note 1: The actual amount of 2021 earnings distribution will be subject to the amount of NTD cash dividends received by the shareholder agency.

Note 2: If the term of the equity securities released is to guard the current year retained dividends accumulated to the year dated with earning profits shall be revealed in accumulated current year due unpaid dividends.

Note 3: Price-earnings ratio = Year's average per share closing price / earnings per share.

Note 4: Price-dividend ratio = Year's average per share closing price / cash dividend per share.

Note 5: Cash dividend yield = Cash dividend per share / year's average per share closing price.

4.1.6 Dividend policy and the status of implement:

1. Dividend policy set out in the Company's Articles of Association

According to the Company's amended Articles of Association passed in general shareholders' meeting held on June 23, 2020, the Company's Annual Net Income before tax and the distribution of the compensation of employees and directors, and offset its losses in previous years that have not been previously offset; the Company then shall set aside 1% to 3% of the profits proposed to be distributed, as compensation to employees of the Company, which may be distributed under an incentive program. A Director who also serves as an executive officer of the Company may receive a compensation in his/her capacity as an employee of the Company. The percentage of the distribution of compensation to employees and to Directors, and whether the distribution to employees shall be made by shares or cash, shall be approved by a majority of the Directors at a meeting attended by two-thirds or more of the total number of the Directors and the decision of the Directors shall be reported to the Members at the general meeting. The employees that are entitled to receive the shares or cash may include qualified employees of any Subsidiary of the Company. If there is any Annual Net Income (after tax) of the current fiscal year after final account, it shall first be used to offset its losses in previous years which have not been previously offset (include the adjusted amount of undistributed earnings); then a special capital reserve shall be set aside in accordance with the Applicable Public Company Rules or as requested by the authorities in charge. The board shall prepare and propose a profit distribution proposal to the shareholders' meeting for a dividend distribution of any surplus, plus the undistributed earnings (include the adjusted amount of undistributed earnings) to be resolved and adopted by the shareholders' meeting. Any balance left over may be distributed as Dividends in accordance with the Statute and the Applicable Public Company Rules, and after taking into consideration of the profits of the current year, current and future development plan, investment environment, funding requirements, the competition condition of domestic and foreign companies, as well as the shareholders' interest and the capital structure of the Company. Unless otherwise resolved by the Directors at the board meeting and the Members at the general meeting by an Ordinary Resolution, the amount of profits distributed to Members shall not be lower than 30% of the distributable surplus earnings generated from the current fiscal year and the amount of cash dividends distributed shall not be less than 10% of the profits proposed to be distributed of the current fiscal year.

2. Proposed dividend distribution for the year

According to the 2021 dividend distribution plan passed by the board of directors in meetings held on March 4, 2022, the Company will distribute cash dividends in the amount of RMB\$ 3 per share, equivalent to approximately NTD\$ 13.311 per share.

4.1.7 The effects of stock dividends proposed by shareholders' meeting, on the operational performance and earning per share: None.

4.1.8 Employees' compensation and remuneration for directors and supervisors (the Company does not have supervisors):

1. Percentages and scope of employee compensation and remuneration for directors and supervisors provided in Company's Articles of Association:

The Company's Annual Net Income before tax and the distribution of the compensation of employees and directors, and offset its losses in previous years that have not been previously offset; the Company then shall set aside 1% to 3% of the profits proposed to be distributed, as compensation to employees of the Company, which may be distributed under an incentive program. A Director who also serves as an executive officer of the Company may receive a compensation in his/her capacity as an employee of the Company. The percentage of the distribution of compensation to employees and to Directors, and whether the distribution to employees shall be made by shares or cash, shall be approved by a majority of the Directors at a meeting attended by two-thirds or more of the total number of the Directors and the decision of the Directors shall be reported to the Members at the general meeting.

2. Accounting treatment for the difference between accrual and actual payment for employee compensation and remuneration for directors and supervisors:

- (1) The Company's directors do not receive distribution of earnings.
- (2) At the end of a fiscal year, significant changes in the amounts of employee bonus and remuneration to directors as decided by the board of directors will be recorded under the year's expense. If the amounts change on the date earnings the earnings distribution plan is adopted in a shareholders' meeting, the difference will be treated as changes in accounting estimates and recorded in the year the shareholders adopt the resolution.
- (3) If it is resolved in shareholders' meeting that employee compensation will be distributed in shares, the number of the employees' compensation will be determined by dividing the amount of the employees' compensation resolved by the closing price per share on the day immediately preceding the meeting of the Company's shareholders.

3. Information on proposal of the board of directors to issue employee bonus:

- (1) Remuneration amount of employees and directors: Cash compensation for employees amounted to RMB 19,157,000.
- (2) Earnings per share after the proposed payout of employee bonus and compensations for board directors and supervisors: Employee bonus expense has been provided in the 2021 financial statements, and earnings per share for the year are NTD 33.67 on such basis.
- (3) The ratio of the proposed distribution of employee stock dividend payments to the total amount of the net income and employee bonus on the proprietary or individual financial statements : No employee stock dividend was paid in 2021.

4. Actual dividends for employee compensations and remuneration for board directors and supervisors of previous year: The earnings of 2020 were approved by the board of directors' meeting and shareholders' meeting held in 2021, and the employee compensations was RMB 15,003,000.

- 4.1.9 Repurchase of the bank's shares: None.**
- 4.2 Issuance of Corporate Bonds: None.**
- 4.3 Issuance of Preferred Shares: None.**
- 4.4 Issuance of Global Depositary Receipts (GDR): None.**
- 4.5 Employee Stock Options: None.**
- 4.6 Restricted Right Shares for Employees : None.**
- 4.7 Status of New Shares Issuance in Connection with Mergers and Acquisitions: None.**
- 4.8 Financing Plans and Implementation : No plans outstanding to valued securities or private equities released or plans finished but the effects not appeared yet during the recent three years.**

5. Operational Highlights

5.1 Business Activities

5.1.1 Business Scope

1. Main areas of business operations

The Group engages in the manufacture and sale of pneumatic control components, pneumatic actuator, air preparation units and pneumatic accessories.

2. Revenue breakdown by product

Unit: NT\$ thousands; %

Product	2020		2021	
	Amount	% of revenue	Amount	% of revenue
Actuator	9,266,207	48.51%	12,077,791	47.55%
Control components	4,506,120	23.59%	5,766,625	22.70%
Air preparation units	1,291,564	6.76%	1,658,240	6.53%
Others	4,039,110	21.14%	5,897,239	23.22%
Total	19,103,001	100.00%	25,399,895	100.00%

3. Main products (services)

Actuator (cylinder)	Standard cylinder, miniature cylinder, compact/ultra-compact cylinder, multi-mounting cylinder, twin rod and tri-rod cylinder, slide table cylinder, rodless cylinder, rotary table cylinder, air gripper, twist clamp cylinder, clamp cylinder, unclamping cylinder, stopper cylinder, accessories
Control components (valve)	Solenoid valve, air valve, manual control valve, mechanical control valve and other valve, fluid control valve
Air preparation unit	F.R.L. combination, FR.L. combination, filter & regulator, filter, regulator, lubricator, soft start-up valve, safe on-off valve, air distribution block, drain, pressure gauge
Sensor	Electronic pressure sensor, electronic sensor, spring sensor
Transmission element	LRM series miniature linear guide, LCG series crossed roller way, LSH standard linear guide, LSD low installation linear guide
Accessories	Shock absorber, speed controller, Piping system and its supporting product

4. New products (services) development

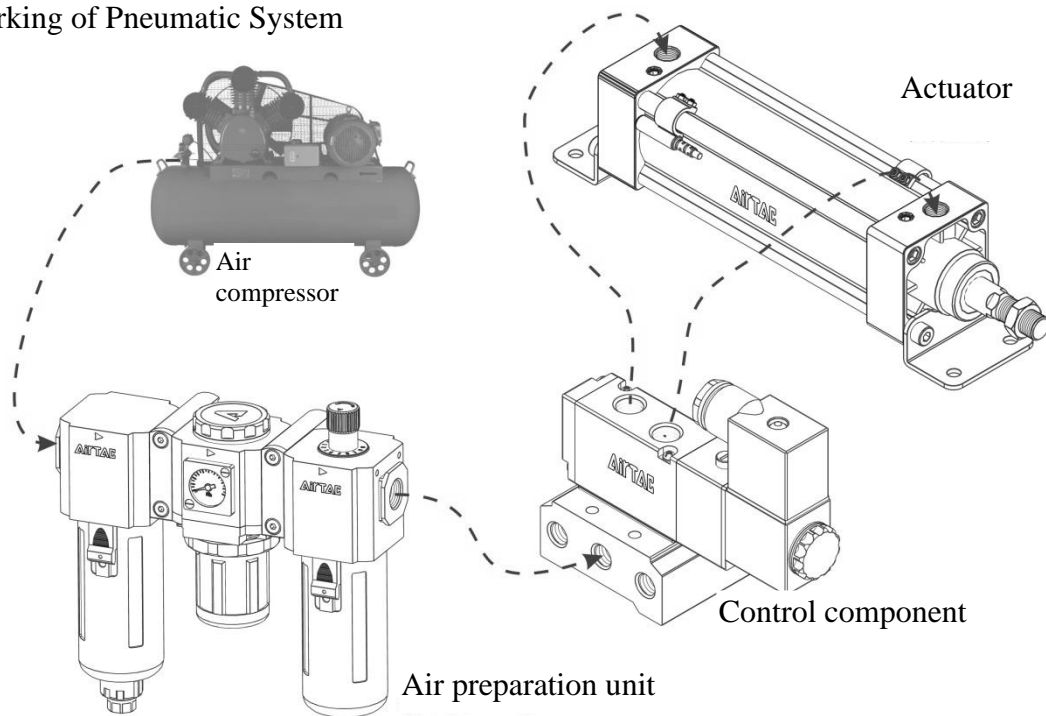
- (1) Actuator(cylinder): HRB vane rotary cylinder, JCK40/80 clamp cylinder, Floor Clamping Cylinder, Positioning telescopic pin-single guide rod, Positioning telescopic pin-double guide rod, precision sliding table cylinder with lock, diaphragm cylinder.
- (2) Control components (valve): CPV15 large flow pilot-oriented mode valve, Proportional solenoid valve, 6V400/600 solenoid valve, simple integrated solenoid valve.
- (3) Preparation unit: All metal filter pressure reducing valve, GAHZ shut-off Valve, GAV slow Open Valve, Metal quick exhaust valve.
- (4) Sensor component: Strong magnetic sensor, Inductive proximity sensor.
- (5) Transmission Unit: LSH45 Specification development, high dust-proof standard linear guideway, LRW wide micro linear guideway, ball screw.
- (6) Electric actuator: KEBP Belt driven linear slider, screw slider, linear module.
- (7) Others: Manipulator industry hydraulic buffer, quick plug-in one-way valve, universal joint, mini cylinder metal strap.

5.1.2 Industry overview

1. Description of pneumatic components

“Pneumatic” is an abbreviation for “pneumatic technology” or “pneumatic transmission and control”. Pneumatic technology is a modern-day and practical technology that uses compressor as power source. The compressed air generated after it is treated by an air preparation unit is used as a working medium, where a control component (directional control valve) is used to change the inflow/outflow frequency, speed, and direction of the compressed air, and an actuator (cylinder) is used to convert the energy of compressed air into kinetic energy to drive a predetermined movement.

The Working of Pneumatic System



Pneumatic technology is an important means to achieve production control and automatic control. It offers the advantages of energy saving, pollution free, high efficiency, low cost, safety, reliability, and structural simplicity. Pneumatic components are used extensively in machinery and production lines, mainly as key components in mechanical automation system. The extensive applications of pneumatic technology today symbolize the advances the pneumatic industry has gained. It is also the must-tread path to industrial upgrade.

In the past, pneumatic technology was used simply in low-cost automation process to save labor. In recent years, its applications broaden along with the advancement of the pneumatic technology itself and its support technologies. A few representations of pneumatic technology are discussed as follows:

- (1) A classic example of electro-mechanical integration is a control system composed of “computer remote control + programmable controller + sensor + pneumatic component.” In the example of automotive industry, such systems are used in welding production line, fixtures, robot, conveyor, assembly line, painting line, generator, and tire manufacturing.
- (2) Composite integration that helps reduce the use of cables (e.g. serial transmission), piping and components to save space, simplify assembly/disassembly process and improve work efficiency.
- (3) Production automation and parts processing and assembly on mechanical processing line, such as the handling, inversion, positioning, clamping, feeding, unloading, assembly, cleaning and testing of workpieces.
- (4) Automated metering and packaging of powder, granulated and lump materials in fertilizer, chemical, food, pharmaceutical and bioengineering industries, automated cigarette rolling

and packaging in tobacco industry, and automated metering and filling of viscous liquids (e. g. paint, ink, cosmetic and toothpaste) and toxic gas (e.g. gas).

2. International pneumatic component technology

The union of fluid, microelectronics and computer technologies charts a new horizon for pneumatic technology. According to reported data, 95% production machinery, 90% numerically controlled machining center, and 95% automated production lines around the world now adopt pneumatic technology. Pneumatic technology is applied in many fields of the national economy. The level of pneumatic applications has become an important yardstick of a country's industrial level.

3. Market demand analysis

In China today, agriculture, hydraulic engineering, transportation, Medicare, electric information, energy saving/environment protection, new energy...etc. industries are experiencing faster growth, that also jack up the demands for mechanical equipment. In most cases, mechanical equipment calls for large quantities of high-performance and highly reliable pneumatic components.

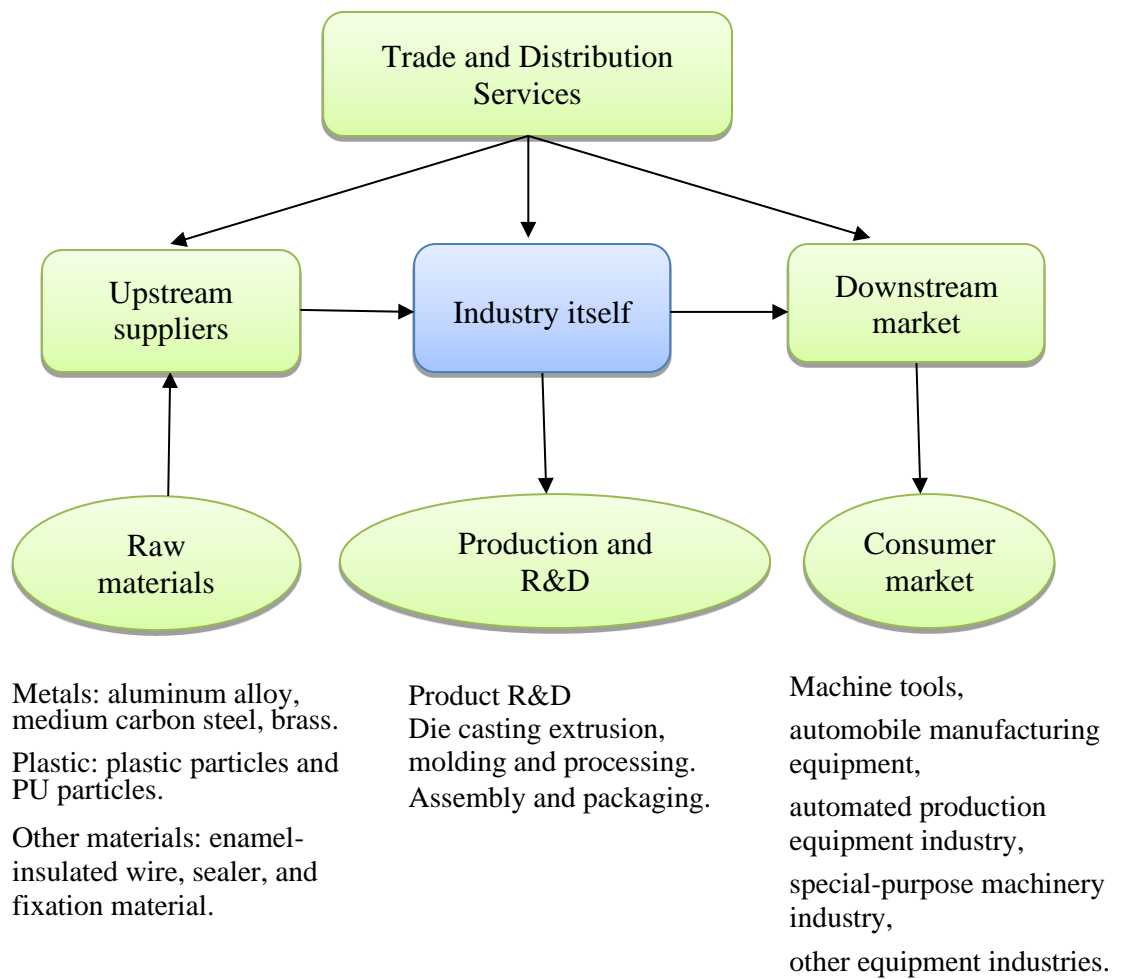
Along with changes in the macro environment of the mechanical industry, specifically agricultural machinery, electronic products manufacturing, automotive manufacturing, Medicare instruments, environment protection machinery, CNC machine. In addition, pneumatic products will have promising outlook in printing packaging, plastic machinery, instrument production equipment, woodwork machinery, rubber machinery and gaming machine equipment.

As the China population bonus got weaker further and the raise of product quality requests, labor intensive manufacturing modes are speeding up to the automation manufacturing. "Manpower replaced by machines" had been already the trendy wind direction to China enterprises in next.

4. Pneumatic component industry chain

The Company is specialized in the R&D, manufacture and sale of pneumatic components that are used extensively in machine tools, automated production equipment, automobile manufacturing equipment, and special-purpose machinery. As the Company continues to develop new products, the fields of application for the Company's products also continue to expand.

The Company is in the mid-stream (the industry itself) in the pneumatic component industry chain. Its upstream comprises suppliers of aluminum, steel, cooper and plastic materials. The midstream manufacturers produce pneumatic components, using die casting, extrusion, injection molding and punching technologies. The downstream are users in machinery, equipment and related application fields.



(1) Upstream material supplies

Raw materials used for the production of pneumatic products are classified as follows:

Metal: aluminum alloy, zinc alloy, steel materials, copper materials.

Plastic: PU particles, color master batch, POM, PBT.

Others: enamel-insulated wire, sealer, lubricating material and magnetic materials.

(2) Downstream industries

The downstream industries are consumer markets of pneumatic products, primarily machine tool, automobile manufacturing equipment, automated production equipment, special-purpose equipment and other equipment industries.

5. Market competition

Different industries need different kinds of pneumatic products. The costs of R&D, equipment, brand establishment, and marketing arising thereof also differ significantly. Pneumatic component manufacturers with brand recognition have great sales advantages. Although there are many manufacturers in the pneumatic component market, brand manufacturers that can be called competitors are quite limited. In China's market, the top three manufacturers are SMC (Japan), AirTAC (Taiwan), and FESTO (Germany) followed by global brands such as CKD in Japan, Norgren in the United Kingdom and the

U.S. Parker, etc. Some domestic brands in mainland China have developed through market segmentation to find the correct positioning and gradually become bigger.

6. Various development trends of products

In recent years, with the development orientation of intelligent, digital, energy-saving and environmental protection in the automation industry advocated by "Industrial 4.0" in Germany and "Made in China 2025", the Company has successively planned to devote to the research and development of a series of new products, such as energy-saving pneumatic actuators, intelligent pneumatic control components, linear guides, ball screw, cylinders, etc., in response to the development trend of products in the automation industry proposed by the Government. In 2018, the company successfully launched the linear guide products, featuring "rolling", with the functions of high efficiency, energy saving, precise positioning, precise guidance, fast response to CNC instructions and high speed, synchronization and reversibility of transmission. It is an irreplaceable key accessory of CNC machine tools and mechatronics products, and an important basic component in line with the ecological and environmental protection concepts of the 21st century. In addition, integrated valves and new electrical proportional valves, which will be planned for market in 2019, are also developing in the direction of combination, integration and intellectualization. This series of product R&D investment will contribute to our company's vision of becoming a long-term strategic partner of automation machinery and equipment manufacturers.

5.1.3 Technology and R&D overview

1. Technical levels of Company products and R&D

The Company has been keen on nurturing R&D personnel, investing in R&D and creating a corporate environment conducive to innovation. Since 2007, 85 new products developed by the Company, including Regulator, Slide Table, Magnetic Coupled Rodless Cylinder have been included in the Ningbo City New Product R&D Initiative. The Company's R&D Center was also rated as a provincial level R&D Center and provincial level technology center and provincial level enterprise institute. The company currently has 28 invention patents including "Pneumatic Finger", "Integrated Valve", "Precision Pressure Regulating Valve", "Oil Mist Separator", "Linear guideway" and "Belt type linear slide", and 103 utility model patents such as "Sensor" and "Angle Cylinder"; 58 appearance patents such as "air source treatment element (GL300 oil feeder)". 9 utility model patents and 3 appearance patents, including JCK clamp cylinder, 2WA/2SA two-way valve and Inductive proximity sensor developed in 2021, have been accepted by the State Intellectual Property Office.

AirTAC is currently developing new products in line with market needs and outpacing customer needs to set a solid foundation for the Company in market competition. In 2017, AirTAC prepared to build the second construction in Tainan plant and the new factory in Ningbo, 170,000 square feet. These two plants will be used to produce high-end pneumatics and electromotive components. AirTAC has invested a lot of capital to hire professional personnel in linear guide area and to design and produce the linear guide products with high quality and fair price. The linear guide will be utilized in the new products of AirTAC and make the products of AirTAC more diverse.

In the near future, the Company will focus on upgrading the level and precision of existing products and developing pneumatic products for application in high-tech industries in the efforts to develop more advanced products in terms of materials, technology and quality.

2. R&D personnel and education background

Unit: persons

Year	2020	2021	April 20, 2022
Education			
Master and higher	20	22	19
College	243	406	407
High school	189	260	286
Total	452	688	712

3. R&D expenditure in the last five years

Unit: NT\$ thousands

Item	2017	2018	2019	2020	2021
R&D expense	380,519	453,762	513,801	477,047	595,112
Net income	13,717,905	15,600,743	15,896,317	19,103,001	25,399,895
% of net income	2.77%	2.91%	3.23%	2.50%	2.34%

4. Successfully developed technologies or products in the past five years

Year	Product
2017	DMS Solid State Sensor
	CMS Reed Sensor
	CPV15 Pilot Valve
	CPV15S Integrated Solenoid Valve
	CPV15 Manifold
	AQK/BAQK50 Pin Clamp Cylinder
	JCK Series Power Clamp Cylinder
	7V Solenoid Valve
	Floating Joint
	UND54
	PA6/PA12 Tube
2018	LGC Crossed Roller Way
	LRM Miniature Linear Guide
	SAI ISO Cylinder
	SAU Standard Cylinder
	MCK25/32 Clamping Cylinder
	BSAI Enclasp Type Cylinder
	HLF Ultra-thin Precision Slide Cylinder
	RMH Slide track type rodless cylinder

Year	Product
	HFD Ultra-thin Air Gripper
	HFKL Air Gripper- Long-stroke roller type
	HFCQ Hollow Air Gripper
	HGS Compact Slide Cylinder
	7S Integrated solenoid valve
	6V/6A Solenoid Valve
	GA Series
	GVR Pressure Controllers
	GPFR Precision Filter & Regulator
	Mini Joint
	PTL Speed Controllers
	NSU Standard Cylinder of American Specification
	NPB Standard Mini Cylinder of American Specification
	NACQ Ultra-thin cylinder of British Specification
	NACF Round Ultra-thin Cylinder
	Hydraulic Buffer of American Specification
	NPT quick-plug connector of American Specification
2019	HFD Compact air gripper
	HFKL Air gripper(Parallel with guide/longer stroke/ball bearing style)
	HFCQ Air gripper (Parallel open/close hollow style)
	HGS Slide table cylinder
	TMI/TMIC With guide frame cylinder
	TSAI With guide frame cylinder
	SAIL With locker type cylinder
	SCL With locker type cylinder
	SAI cylinder
	CPV10S Integrated solenoid valve
	6V300/7V300 solenoid valve
	6TA solenoid valve
	6TV solenoid valve
	6HV solenoid valve
	GA500 air preparation unit
	GVF vacuum filter
	G-tooth quick connector
	NPT gauge quick-plug connector of American Specification
2020	LSH Standard linear slide
	LSD Low installation type linear rail
	ACF/TACF cylinder

Year	Product
	B10/B11 series clean product
	DMS (A05 anti-flex curve material, A06 oil-resistant anti-flex curve material) sensor
	EMS(including A05 anti-flex curve material, A06 oil-resistant anti-flex curve material) sensor
2021	6D series integrated solenoid valve
	GA100 triple
	2WA series two-way valve
	PBK mini cylinder (rod does not rotate)
	HFKP dustproof pneumatic finger
2022	JSK 50/63 Welding Clamping Cylinder
	HRS Ultra-thin Rotary Cylinder
	JSI Standard Cylinder
	SC sensor mount
	2SA two-way valve
	JSDR Pressure regulating valve
	PEV Quick exhaust valve
	POV Shuttle valve
	PAV Double pressure valve
	Pneumatic indicator
	PPA Pipe plug muffler
	DPH Electronic digital pressure sensor
	DPSD Electronic digital pressure sensor (downward type)
	DPS Electronic digital pressure sensor (M8 connector)

5.1.4 Short and long-term development strategies and business plans

1. Short-term development strategy and plan

(1) R&D strategy and plan

- A. Upgrade the performance of existing product series by improving various functions tailored to client's use habit and feedback.
- B. Develop more products for industries that have demands for pneumatic products.

(2) Marketing strategy and plan

- A. Proactively offer professional assistance to clients to help them improve the efficiency of their production equipment, and help them in production line planning and cost saving to win client appreciation.
- B. Salespersons assist the client to increase the efficiency of producing machine by offering professional techniques.
- C. Vie for bigger market share with outstanding products and professional salespersons and create a win-win situation with clients, while achieving certain profit margin.

(3) Production strategy and plan

- A. Search for qualified and steady suppliers. As pneumatic components are constantly

exposed to acidic or dirty gases when they work in an industrial environment and tend to break down easily, it is necessary to implement rigorous control at the source of production, i.e. selection of raw materials, to maintain the quality of components.

- B. Have a firm grip on costs and production efficiency and conduct onsite check regularly to ensure production optimization.

(4) Operating and financial strategy and plan

Improve management performance, stimulate employee potentials, and shore up the internal organization.

2. Long-term development strategy and plan

(1) R&D strategy and plan

- A. Gear R&D towards the development of products for application in high-tech industries, and that are more compact, stable, and precise and have more complex mechanism. Upgrade from the current mid-end applications to applications in high-tech machinery and biotech machinery.
- B. Build up system integration capability to provide customers with software/hardware design, whole-plant design and consulting services.

(2) Marketing strategy and plan

- A. Cultivate international marketing personnel, build rapport with local customers, readily grasp market movement and discern the directions of product development.
- B. Establish a worldwide sales network and set up sales centers to extend and reach the brand awareness and recognition worldwide.

(3) Production strategy and plan

- A. Continue to search for qualified suppliers and build a long-term relationship with important suppliers to obtain reasonable prices and lower the costs of production.
- B. Pick a suitable location to build up industry cluster so as expand capacity.

(4) Operating and financial strategy and plan

- A. Promote the concept of internationalization and build the management capability of a multinational enterprise within the organization, and actively cultivate an internationalized workforce to strive towards the goal of becoming a multinational enterprise.
- B. Diversify the capital raising channels, strengthen the financial structure and group constitution.
- C. Step up risk management and operate with the tenets of stability, high efficiency and agility.

5.2 Market, Production and Sales Overview

5.2.1 Market analysis

1. Revenue breakdown by region

Unit: NT\$ thousands

Region	2020		2021	
	Amount	%	Amount	%
Greater China (Note)	18,410,660	96.38%	24,481,949	96.39%
Others	692,341	3.62%	917,946	3.61%
Total	19,103,001	100.00%	25,399,895	100.00%

Note: Including Revenue in Mainland China and Taiwan

2. Market share

According to the statistic of the China Hydraulics Pneumatics & Seals Association, the revenue of pneumatic components of main brands was RMB 22 billion in Mainland China in 2021. As the economy enters a period of economic growth after the epidemic has recovered and competition in the industry is increasing, the company continues to exert its core competitiveness by strengthening channel construction, improving service capabilities, and implementing more competitive marketing strategies. In 2021, the sales in the mainland China exceed RMB 5.4 billion, a year-on-year increase of about 30%, and the estimated market share is close to 25%. It is believed that the company will continue to expand its market share and maintain its leading position in the industry after continuously launching key new products and intensively deploying key industries and projects in 2022.

With the continuous expansion of 3C, 5G, medical, battery and machine tool industries, the demand for linear guides will also grow rapidly, and the linear guide industry has huge development potential in the future. Airtac is also constantly striving to extend its product chain and get involved in emerging industries. In the first half of 2018, it plans to enter the linear rail sector with considerable market potential. The domestic sales value of the main competitive linear slide brands in mainland China is about RMB 15 billion. In the past 2021, the demand for linear slides in the market is still growing steadily. The company will strive to base itself on the advantages of the integration of research, production and sales. Through product research and development, quality assurance, product delivery and other core competitiveness, while continuing to strengthen the network layout and improve service standards. AirTAC build brand awareness in the field of linear slides to gain recognition and recommendation from many customers. It is believed that under the continuous marketing and promotion in 2022, the company can make rapid breakthroughs, rapid development, and set a new benchmark in the linear rail industry.

3. Supply in pneumatic component market in the future

As China's pneumatic market plays an increasingly significant role in the world market, the labor charge in Mainland China increases substantially and customer demands for

improvement of product quality have led to automated and semi-automated production situation turning more and more obvious. On the other hand, due to increased competition among enterprises, it will be more industry concentration and further similar situation upstream and downstream industry chain integration. To achieve scale, controllable costs and the quality of the business model, reconstruction and additional demand of automation will increase further. The Company's main products "pneumatic components" are the integral part of the critical components of various types of automated production equipment. In addition, the Chinese government proposed in May 2015 the "Made in China 2025" is more clearly put forward the brand's quality improvement and intelligent manufacturing (automation equipment is a prerequisite), which forecasts the tremendous demands for pneumatic components. Meanwhile, the "Standardized equipment manufacturing industry and plan of quality rising", the Chinese government proposed in April 2016, pointed out the growing quality of brands and wise manufacturing (automatic machinery is required). Therefore, the demand of pneumatic components, which are used to transfer and upgrade industry, increased in the market. In 2017, the Chinese government also proposed "Investment guide of transforming and upgrading business technology" to guide the business to use new technology, new technics, new materials and new equipment to upgrade traditional industries. Besides, the Chinese government promotes industrial technology standards and the proportion of advanced production capacity continues to increase, so that in the next few years, there will also be a steady market growth in the field of automated equipment manufacturing. In 2018, the State Council issued the "guidance on deepening" Internet + advanced manufacturing industry "developing the industrial Internet", which is a major move to implement the requirements of "accelerating the development of advanced manufacturing industry and promoting the deep integration of Internet, big data, artificial intelligence and real economy." Then the Ministry of Industry and Information Technology issued the "Implementation Opinions on Promoting the Quality Improvement of Manufacturing Products and Services" in 2019. It is required to accelerate the promotion of smart manufacturing and green manufacturing, improve the automation and intelligence level of the production process, and focus on solving weak links in the fields of basic components, electronic components, and industrial software, and making up for quality shortcomings. Then six departments including the Ministry of Industry and Information Technology and the Ministry of Finance jointly issued the "Guiding Opinions on Accelerating the Cultivation and Development of High-quality Manufacturing Enterprises" in 2021. Guide high-end, intelligent and green development of high-quality enterprises, accelerate the integrated development of new generation information technology and manufacturing, implement smart manufacturing projects and digital transformation of manufacturing, and help promote the high-quality development of manufacturing.

Future economic growth mode is determined by the export to the domestic oriented market. But the Chinese domestic market is without sales channel due to the vast territory and difficult to access the market. Moreover, the current industry of mechanical equipment requires shorter delivery time, which results in the supplier of pneumatic components having to establish sufficient and effective service network and sophistic supplying capacity with quick response for maintain the leading position in the industry.

Above all, the demand for pneumatics in Chinese market will increase rapidly, and suppliers with good sales network, high performance products, or high R&D capacity will domain the market.

In terms of overseas markets, according to the "2022 Global Economic Outlook" report released by the World Bank on January 11, 2022, it is expected that the global gross domestic product (GDP) will be affected by the completion of the previous stage of demand release after the growth of 5.5% in 2021. Growth will fall back to 4.1% in 2022. In addition, due to the continuous impact of the epidemic in overseas markets in 2021, it is difficult to maintain the local and original main supply systems, which will cause overseas orders to flow back to China. According to statistics from the General Administration of Customs, the total export value in 2021 will be US\$3,363.96 billion, a year-on-year increase of 29.9%. This cooperation opportunity has also made overseas markets pay more attention to Chinese enterprises with stable supply and price advantages, which will greatly benefit the export business of domestic enterprises in 2022.

4.Competitive edge

(1) Brand name and customer recognition

The brand name “AirTAC” is composed of a few elements; “Air” means air-driven products; “T” means the Company’s products are “technological” that are key components for use in mechanical industry, meaning the Company is in “Technology Industry”; “A” denotes “Automatic”, meaning pneumatic components are an indispensable part of automation industry and machine production; “C” means “Components.” This brand name clearly embodies the features of the Company products, the industries that use the products and their applications. “亞德客 AirTAC” is now accredited as a well-known trademark of China, which can protect the AirTAC brand from infringement nationwide. In addition, because of the brand awareness and product breadth AirTAC enjoys in China, its products are now the industry standards in the local markets.

By sales, the “AirTAC” is now the second brand in China’s pneumatic component market. This is quite an achievement for an industrial product and a manufacturer. Now AirTAC is ready to move on into the world market to introduce the brand AirTAC to worldwide customers of pneumatic components.

(2) Vertical product integration to meet the one-stop shopping needs of customers

The Company now offers vertical integration services from R&D, design, metal forming, injection molding, processing of other metal parts, assembly, and installation, coupled with complete and elaborate lab testing to ensure the stability of product quality and expand production to achieve economy of scale, thereby reducing the unit cost of production. The vertical integration capabilities also enable the Company to effectively address the needs of different industries and clients, have fast reaction and greater flexibility in product design to let clients feel that their needs are fully understood, expand the application markets, and meet the one-stop shopping needs of downstream customers.

(3) Global logistics capability

The overall pneumatic component industry is expected to grow at a steady pace in the future, but the sheer number of players on the market has intensified the price competition. As the downstream application markets continue to expand, the Company has established four production bases in Taiwan and China with the aims to achieve product diversification, mass production, lower costs and meet customer needs. The Company has also set up sales headquarters in China, Europe, Southeast Asia, and Japan to use the production resources more effectively and extend the sales network. The Company's global logistics capability and sound ERP system (Enterprise Resource Planning) make the best allocation of enterprise resources, effectively reduce costs, shorten the delivery time, and provide important reference data in strategy setting. The ERP system has become an important advantage for the Company in global market competition.

(4) Strong and market-sensitive R&D capability

The Company owns comprehensive and trendy process technologies and product lines. With respect to pneumatic control components, the Company offers electronic control valves, pneumatic control valves, manual valves, mechanical valve and other valves, fluid control valves, etc. With respect to air preparation units, the Company offers many kinds of F.R.L. combination, F.R. combination, regulating filter, filter, regulator, oil feeder, slow-start valve, stop valve, air block, drainer, pressure gauge, etc. With respect to actuator, the Company offers standard cylinders, miniature cylinders, compact cylinders, multi-mount cylinders, twin-rod and tri-rod cylinders, slide table cylinders, rodless cylinders, rotary cylinders, pneumatic grippers, clamping cylinders, rotary clamp cylinders, stopper cylinders, and cylinder accessories including oil buffers, speed controllers, products for piping and related systems, which are all developed for different industries and tailored to different customer needs. The Company also develops products based on customer feedback and research on future industry trends to expand the product lines to high-end applications, such as semiconductor equipment, medical equipment, and biotech equipment, and onto whole-plant design to become a total solution provider.

In the linear slide system products, AirTAC has successively launched miniature linear slides and standard linear slides. In response to the diversified development and conditions of different industries and to continuously meet the diverse needs of customers, the company can also provide a variety of customized size and function series products.

(5) Complete sales network

The Company has a complete sales network in China. Led by the subsidiary Airtac (China) Co., Ltd., the Company has branch offices, representative offices and distributors throughout the urban and rural areas of China. The Company has 4 sales centers, which located in Huadong area, Huanan area, Huabei area and Northwest area , 130 direct selling office and more than 500 distributors by the end of December 2021. Airtac will continue to optimize and integrate marketing channels in mainland China in 2022. Because the Company's clients are spread in different industries and areas, an extensive sales network gives customers quick access to AirTAC products. The Company also has more than 100 distributors in Europe,

USA and Asia that allow AirTAC products to make headway into the world markets.

(6) Comprehensive after-sale service system

The Company provides not just products, but also a complete set of services. Starting from first approaching a client, the Company helps the client make the most of their existing production resources and establish improvement plan to help them save costs. Technical supports and services available to clients include production line upgrade, implementation of automation items, maintenance and repair, as well as installation, testing, planning and project design to create maximum value beyond the pneumatic products. In terms of after-sales service, the company implements a joint guarantee system. If you purchase the company's products from any regular sales channel in China, you can obtain technical services from every branch in China. The Company also guarantees that a customer will receive service in 24 hours after making a request for service. This way, customers are ensured quality services and the Company will gain customer trust in the long run.

5. Favorable and unfavorable factors for long-term growth and response strategy

(1) Favorable factors

A. Industrial upgrades and smart production models in the China market bring business opportunities

The Chinese government mentions in the "13th Five-Year Plan" that begins in 2016 that will support new information technics, new energy motors, biotechnology, green low-carbon, high-end equipment and materials, figure originality, etc. China will vigorously promote advanced semiconductors, robots, additive manufacturing, smart systems, next-generation aviation equipment, space technology integrated service systems, smart transportation, precision medicine, efficient energy storage and decentralized energy systems, smart materials, efficient energy conservation and environmental protection, virtual reality Innovate and industrialize with emerging frontier fields such as interactive film and television to form a number of new growth points.

In mainland China's "14th Five-Year Plan" starting in 2021, China focus on artificial intelligence, quantum information, integrated circuits, life and health, brain science, biological breeding, aerospace science and technology, deep sea and other cutting-edge fields, and implement a number of Forward-looking and strategic national major scientific and technological projects. At the same time, develop strategic emerging industries and accelerate the growth of a new generation of information technology, biotechnology, new energy, new materials, high-end equipment, new energy vehicles, green environmental protection, aerospace, marine equipment and other industries. China promote the deep integration of various industries such as the Internet, big data, and artificial intelligence, promote the development of advanced manufacturing clusters, build a number of strategic emerging industry growth engines with distinctive features, complementary advantages, and reasonable structure, and cultivate new technologies, new products, new business formats, and new model.

At the same time, 24 provinces and cities in the "new infrastructure" station have recently launched nearly 50 trillion investment projects, and large-scale infrastructure projects have

been launched everywhere. Under the new situation, investment will be tilted towards the new infrastructure, and various sub-sectors of the new infrastructure are expected to usher in an opportunity period. It must increase investment in public health services and emergency supplies, speed up the construction of new infrastructure such as 5G networks and data centers, and create a modern infrastructure system that is intensive, efficient, economical, smart, green, safe, and reliable. The increase in the proportion of new infrastructure not only supports the steady growth of infrastructure investment, but also has a positive significance for manufacturing investment.

China will build a batch of advanced manufacturing bases with international competitiveness. In order to strengthen the technological transformation of the enterprise, it will formulate policies to support the technological transformation of the enterprise, accelerate the application of new technologies, new processes, and new equipment to upgrade traditional industries, support enterprises to improve the level of equipment, accelerate the elimination of backward technology and equipment, and improve the comprehensive usage level of energy resources. The “2025 Made in China” published by the State Council of China in 2015 specified the guiding concept and concrete requirement of the industrial restructuring and upgrading and highlighted the development of advanced equipment manufacturing, the improvement of the R&D and integration level of basic components, the acceleration of the upgrading of key equipment, and the development of high-end equipment manufacturing, which forecasted the tremendous demands for pneumatic components.

B. Extensive applications of product render the Company business less vulnerable to economic cycle

Pneumatic components are extensively applied in a variety of industries, from machine tools, semiconductor, automotive, daily necessities to construction and textile as key components in automated processes. Due to the dispersion of industrial applications, except for the systemic risk of economic recession, pneumatic component industry is less likely to expose to the risk where multiple industries hit bottom at the same time. As such, pneumatic components could always find buyers and the industry as a whole does not experience distinct high or low season, or face the risk of industry concentration risk. Moreover, as the China markets grow, all kinds of industries grow along which will boost the demands for pneumatic products.

C. The emergence of green industry boosts demands for pneumatic components

Countries around the world are paying more and more attention on environment protection amidst the increasingly serious phenomenon of global warming. While governments put more control on waste and pollution generated in production, manufacturers are looking for more environmental friendly and efficient production mode. Pneumatic components are all air-driven, unlike hydraulic systems that are oil driven, consume considerable energy and generate pollution. Hence pneumatic components are the best choice in industrial settings in the wake of heightened environmental awareness.

D. Increased wages in mainland China, increased proportion of automation

Businesses in China experienced sharply rising wages, and some manufacturers move plant facilities to the western part of China or transfer business to Southeast Asian countries. But more companies decide to stay where they are and at the same time upgrade to automated process to replace labor-intensive plant operations in order to reduce manpower requirement and improve product quality stability. Automated process equipment needs many pneumatic components. The trend of automation becomes the force driving the Company's business growth.

E. The slowdown of global economy leads to reasonable demands from manufacturers

Murky economic situation coupled with dragging on long-term aging population in developed and emerging market country and low labor force participation rate influence future economic growth. Therefore, some manufacturers continue to make rationalized procurement selection on automation components demand, namely the tendency to select good quality and reasonably priced pneumatic products. In this way, more conducive to company to expand product sales advantage.

(2) Unfavorable factors and response strategy

A. Great volatility of material prices on the international market and supply-demand imbalance pose greater challenges to raw material inventory management and cost control

Aluminum, copper, plastic and steel are the main raw materials for Company's products. As revenues grow, the consumption of raw materials would also increase sharply. In recent years, the fluctuation of raw material prices are big and the volatility in raw material prices makes it difficult for manufacturers to grasp their costs and delivery date. Thus raw materials and cost control are big challenges to the Company at the present time.

Response strategy

- a. Externally forge long-term rapport with upstream suppliers to mitigate the impact of price volatility in raw materials; internally designate the material management and procurement unit of the parent company to carry out price management for the Group's procurement operation to get a better grip of the material price trends and make immediate response in times of steep price volatility.
 - b. Strengthen cost control capability and use vertically integrated production operation to better control the product cost and enhance competitiveness, and keep the impact of material price volatility on cost instability to the minimum.
- B. Although China's economy continues to grow and the markets expand, many small manufacturers would imitate the products or even the logo of large and well-known manufacturers and sell their copycats in the market at a much lower price, while giving buyers the impression that they were purchasing the brand name products. But the poor or unstable quality of those copyrights often leads to product breakdown or consumer dispute, which at times causes problem for brand manufacturers. Because such phenomenon is

rather common in the China markets, it poses certain obstacle to brand manufacturers in operations.

Response strategy

- a. The Company has registered the brand “亞德客 AirTAC” in the local markets in China and has been accredited as a well-known trademark of China on April 27, 2012. Nobody else may register the “亞德客 AirTAC” trademark. The Company also adopts a defensive trademark strategy by registering similar trademarks in advance to prevent rivals from using similar trademark to confuse or mislead consumers.
- b. The Company engages local attorneys and own distribution system to crack down counterfeits. The Company would collect evidence against individuals and stores that sell counterfeits and forward the evidence to local law enforcement for further actions. The actions of the Company are to let merchants realize that selling counterfeit products are subject to penalty and to derail the distribution of counterfeits, thereby achieving the purpose of reducing the sources of counterfeited products.

C. Wage hike in China boosts the production costs

With the acceleration of population aging, rising labor costs is inevitable. Working-age population has already begun to reduce from few years ago. The number of migrant workers has been declining, and most of the young migrant workers have been transferred to the city. In 2021, the per capita wage income of national residents will be 19,629 yuan, an increase of 9.6%. In addition, the government is also actively improving residents' welfare through social security reform, continuously increasing the social security base and payment ratio, and increasing the payment by individuals and enterprises simultaneously. The above information shows that enterprises will continue to increase labor costs in mainland China.

Response strategy

The Company's R&D department and production line work together to improve the process technology and cut down the waste of raw materials and improve the process so as to reduce the man hours, improve production efficiency and lower costs. The Company also increases the automation ratio, using automated machinery in place of manual labor to render product quality more stable and reduce labor cost.

D. Changes in RMB exchange rate fluctuations

In 2021, In 2021, export growth will continue to be strong as China's economic recovery after the COVID-19 outbreak is earlier than that of other countries. The confidence of foreign investors has improved, and the RMB exchange rate has shown a trend of appreciation. In the whole year, the exchange rate of RMB against the US dollar appreciated by 2.3%. During the same period, the exchange rate of RMB against the euro and the Japanese yen appreciated by 10.0% and 12.4% respectively. Looking forward to 2022, China's balance of payments is expected to be basically balanced, and the degree of

exchange rate marketization will be further improved. Given that the RMB/CFETS currency basket index is already at a new high since December 2015, the room for continued appreciation of the RMB effective exchange rate in the next stage is relatively limited, and the pressure on RMB depreciation has increased. It is expected that the exchange rate fluctuation range for the whole year may be between 6.40 and 6.60.

Response strategy

Nearly 90% of the Company purchase and sale take place in China. The Group also uses RMB as functional currency and accounting currency, and thereby has limited exposure to Renminbi exchange rate fluctuation. The Company will watch the exchange rate variation closely and hedge the risk if necessary.

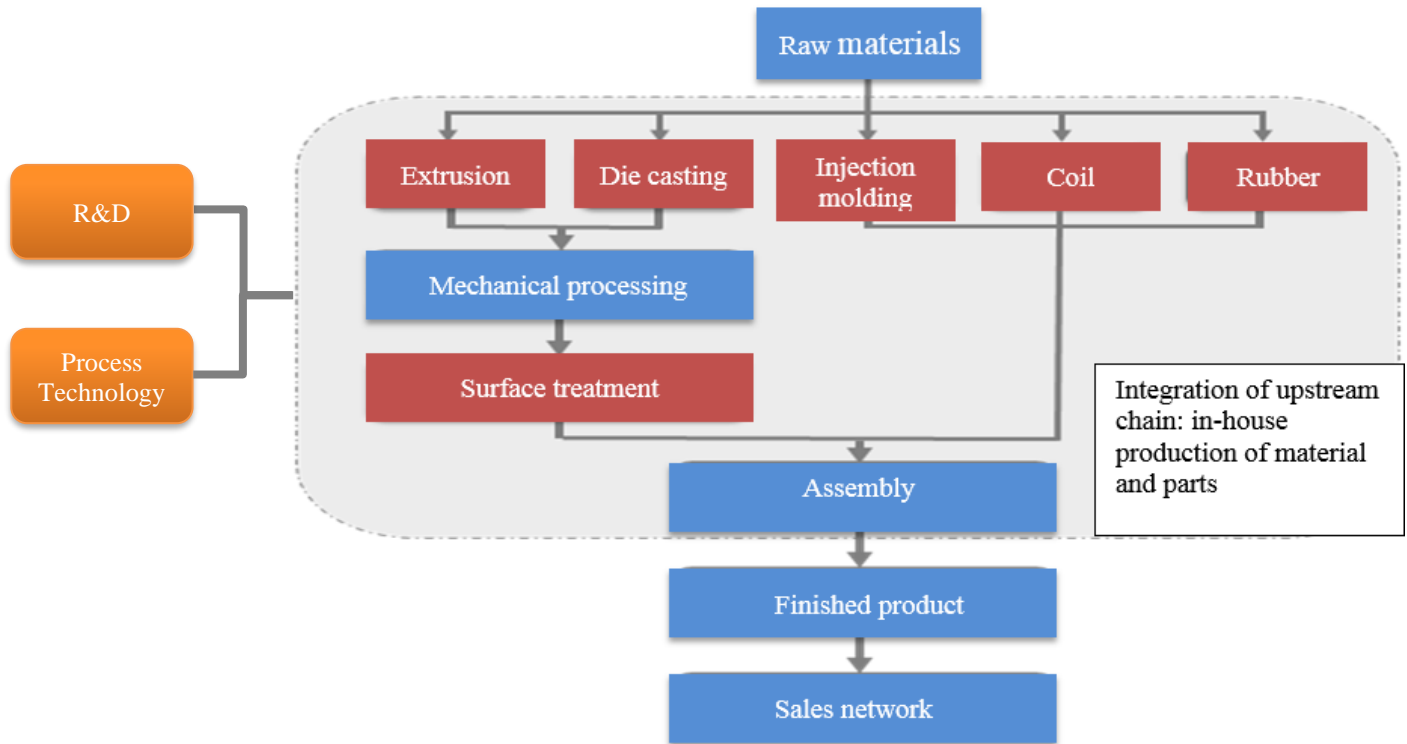
5.2.2 Usage and manufacturing processes of main products

1. Usage of main products

- (1) Actuator (cylinder): Cylinder is an actuator component of a pneumatic system. An air cylinder typically comprises a cylinder body, top and bottom lid, piston, piston rod, sealing and fastening pieces. Through the push of compressed air, the piston rod in the cylinder is extended or pulled back, which, in coordination with the mechanical design, can operate a mechanical arm, platform lift or brake, and can be applied in staple gun, drill, stamping machine and other tools.
- (2) Control component (valve): In the pneumatic system, valves are airflow control components and the basic components in the operation of pneumatic system. This component blocks the flow of fluid to achieve pressure, direction or flow control. By function, there are pressure control valve, directional control valve and flow control valve. Valve control could be driven manually, electrically, or by fluid or air. Valves would act under pressure, temperature or other forms of sensing signals in a predetermined fashion or to carry out the simple action “switch on” and “switch off”, thereby changing the area of flow channel and achieving the purpose of control. Valves are used to form the switches for a pneumatic loop to control the speed of movement and control multiple sets of pneumatic systems.
- (3) Air preparation unit: Before air is transmitted to the equipment, it must pass through an air filter to remove moisture and impurities in it. A pressure regulator is then used to adjust the pressure in the pipeline. Finally a lubricator sprays oil mist into the pipe to mix with the air for lubrication purpose. The filtering, regulating and lubricating parts combined are called an air preparation unit that can increase the accuracy of air pressure and the service life of pipelines.
- (4) Sensing elements: Factory automation practice, often need to real-time monitor and feedback of position of pneumatic actuators such as cylinder and pressure values of pneumatic circuit, in order to achieve the purpose of open or closed loop control. Such sensing element comprises a pressure sensor sensing and feedback the switch or analog signal of digital pressure switch, and the use of magnetic induction to sense cylinder position and feedback the switch or analog signal of magnetic sensing switch.

- (5) Linear Guide: Linear guide is composed of cam block and slippery track. It has more load capacity than the linear bearing. It has a mechanism to bear more load and to guide their linear movement simultaneously.

2.The Production Procedures of Main Products



5.2.3 Supply Status of Main Materials

Main material	Supplier	Status of supply
Aluminum	China	Good
Medium carbon steel	ROC	Good
Brass	China	Good

5.2.4 Major Suppliers

- Suppliers who accounted for more than 10% of the purchase by the Company in the last two years, the amount of purchase to total purchase, and reasons for changes in purchase percentage.

Unit: NT\$ thousands

Rank	2020				2021			
	Name of supplier	Amount	% of net purchase	Relationship with AirTAC	Name of supplier	Amount	% of net purchase	Relationship with AirTAC
1	Supplier A	686,421	10.94%	None	Supplier A	1,101,801	11.36%	None
2	Supplier B	266,040	4.24%	None	Supplier B	443,766	4.57%	None
3	Supplier C	264,391	4.21%	None	Supplier C	378,766	3.90%	None
4	Supplier D	243,196	3.88%	None	Supplier D	359,706	3.71%	None
5	Supplier E	210,834	3.36%	None	Supplier E	293,873	3.03%	None
6	Supplier H	174,802	2.79%	None	Supplier F	282,238	2.91%	None
7	Supplier F	165,338	2.63%	None	Supplier G	255,398	2.63%	None
8	Supplier G	155,481	2.48%	None	Supplier H	245,809	2.53%	None
9	Supplier K	118,718	1.89%	None	Supplier I	215,859	2.22%	None
10	Supplier L	116,441	1.86%	None	Supplier J	204,419	2.11%	None
	Others	3,873,778	61.72%		Others	5,920,179	61.03%	
	Net sales	6,275,440	100.00%		Net sales	9,701,814	100.00%	

- Customers who accounted for more than 10% of the sales in the last two years, and the amount of sales to total sales and reason for changes in sales percentage.

Unit: NT\$ thousands

Rank	2020				2021			
	Name of supplier	Amount	% of net purchase	Relationship with AirTAC	Name of supplier	Amount	% of net purchase	Relationship with AirTAC
1	Customer B	317,531	1.66%	None	Customer A	300,339	1.18%	None
2	Customer A	171,542	0.90%	None	Customer B	249,316	0.98%	None
3	Customer E	154,635	0.81%	None	Customer C	242,682	0.96%	None
4	Customer K	130,175	0.68%	None	Customer D	221,484	0.87%	None
5	Customer D	124,954	0.65%	None	Customer E	212,460	0.84%	None
6	Customer F	119,959	0.63%	None	Customer F	193,494	0.76%	None
7	Customer G	118,548	0.62%	None	Customer G	189,565	0.75%	None
8	Customer C	117,176	0.61%	None	Customer H	150,231	0.59%	None
9	Customer L	109,826	0.57%	None	Customer I	148,859	0.59%	None
10	Customer J	103,939	0.54%	None	Customer J	147,140	0.58%	None
	Others	17,634,716	92.33%		Others	23,344,325	91.90%	
	Net sales	19,103,001	100.00%		Net sales	25,399,895	100.00%	

Company did not have customers who accounted for more than 10% of the sales in the last two years.

5.2.5 Production quantity and value in the last two years

Unit: NT\$ thousands; 1,000 units

Production Main products	Year	2020			2021		
		Capacity	Output quantity	Output value	Capacity	Output quantity	Output value
Pneumatic control component		30,240	28,240	2,650,753	31,571	35,546	3,548,379
Pneumatic actuator		20,412	20,562	4,577,021	24,300	25,107	6,207,388
Air preparation unit		6,010	5,135	808,750	7,580	6,826	1,172,556
Others		Note	Note	3,032,415	Note	Note	4,863,743
Total				11,068,939			15,792,066

Note: The other products are miscellaneous items that have different units for inventory purpose and hence cannot be compared.

5.2.6 Sales volume/ revenue in the last two years

Unit: NT\$ thousands; 1,000 units

Sales Main product	Year	2020				2021			
		Domestic sale		Export sale		Domestic sale		Export sale	
		Quantity	Value	Quantity	Value	Quantity	Value	Quantity	Value
Pneumatic control component		21,514	4,316,919	715	189,201	26,375	5,501,012	1,039	265,613
Pneumatic actuator		17,788	8,992,541	421	273,666	22,682	11,722,090	564	355,701
Air preparation unit		4,544	1,207,066	258	84,498	5,713	1,564,531	310	93,709
Others		117,539	3,894,134	5,043	144,976	159,086	5,694,316	5,152	202,923
Total		161,385	18,410,660	6,437	692,341	213,856	24,481,949	7,065	917,946

Note: Export sale means sales to areas outside Greater China.

5.3 Employee Information in the Recent Two Years and as of the Date of the Publication of the Annual Report

Unit: persons; %

Year		2020	2021	Up to the date of annual report
Number of employees	Manager and higher	120	140	136
	Staff	2,799	2,952	3,021
	Production line worker	3,747	4,892	6,001
	Total	6,666	7,984	9,158
Average age		31.82	32.18	32.20
Average years of service		5.32	5.30	5.51
Education background (%)	Ph.D.	0.01	0.01	0.00
	Master	1.04	0.86	0.71
	University/College	41.57	40.90	37.63
	High school	51.21	53.01	53.37
	Below high school	6.17	5.22	8.29

5.4 Environmental Expenditures

Total losses (including damage awards) and fines for environmental pollution for the two most recent fiscal years, and during the current fiscal year up to the date of annual report, response strategies (including corrective measures) and possible disbursements to be made in the future (including an estimate of losses, fines, and compensation resulting from any failure to adopt responsive measures, or if it is not possible to provide such an estimate, an explanation of the reason why it is not possible): None.

5.5 Labor Relations

5.5.1 Employee benefit plans, continuing education, training, retirement systems, and the status of their implementation, and the status of labor-management agreements and measures for preserving employees' rights and interests.

1. Employee benefit plans

The Company pays its employees higher than industry average salary, as well as year-end bonus, quarterly performance bonus and all kinds of allowances and subsidies. The Company also arranges free physical examination at designated institutions and purchases insurances for employees, including basic pension, medical, work injury, maternity and unemployment, and provide them with subsidies for wedding, death, childbirth and hospitalization, and group travel. The Company also holds cultural, art and sports activities to foster a sense of affinity among employees and enhance work efficiency.

2. Continuing education and training

Education and training aids the Company to grow and develop. Systematic, scientific and reasonable training hone the professional skills of employees and help develop their intelligence, potential and vigor to the maximum that will benefit the sustained operation of the Group. The Company provides a series of training courses tailored to the needs of employees, including recruitment training, on-the-job training and professional skill training.

3. Retirement system and state of implementation

The Company's subsidiary registered in the Republic of China has established employee retirement plan in accordance with the Labor Standards Act of the ROC. Under the old system, the Company sets aside 2% of total salary paid as pension reserve and deposits it into a Labor Pension Fund Supervisory Committee account every month. Starting July 1, 2005 along with the implementation of a new pension system under the Labor Pension Act (referred to as the "new system" or "defined contribution plan" hereunder), employees who were subject to the Basic Standards Act may choose to switch to the new system and employees who report to work after the implementation of the new system will be subject to the defined contribution plan. Under the plan, the Company will contribute 6% of an employee's monthly wages into his or her personal labor pension fund account.

Company's subsidiaries in China will pay for the pension insurance of employees in accordance with the local regulations. Pension insurance in China is part of the social insurance, which cover medical, maternity, pension, work injury, and unemployment benefits. Once the Company enrolls a new employee in the social insurance program, the

Company starts to make pension contribution on his or her behalf. The contribution rate, standards and disbursement of pension benefit are as follows:

● Ningbo Airtac Automatic Industrial Co., Ltd.

Pension insurance	Basic insurance	
	Employee	Employer
Contribution rate	8%	14%
Contribution base	Average monthly salary of employee in the last year	

● Guangdong Airtac Automatic Industrial Co., Ltd.

Pension insurance	Basic insurance (regardless Guangdong and outside city staff)	
	Employee	Employer
Contribution rate	8%	13%
Contribution base	The average monthly wage of the employees in the last year	

● Airtac (China) Co., Ltd.

Pension insurance	Basic insurance	
	Employee	Employer
Contribution rate	8%	14%
Contribution base	Average monthly salary of employee in the last year	

4. Agreements between labor and management and various employee rights protection measures

- The company has an employee welfare committee that regularly reviews the allocation and use of welfare funds, and employees can enjoy various welfare projects planned by the welfare committee.
- The company has a safety committee that regularly discusses the company's safety and health plans and strengthens the establishment of employees' environmental safety and health habits through education and training.
- The company values labor relations. The company holds labor-management meetings, communicates opinions with each other, negotiates issues, and sets up employee suggestion boxes so that employees' opinions can be fully reflected.

5.5.2 Loss sustained as a result of labor disputes in the two most recent fiscal years, and during the current fiscal year up to the date of annual report, an estimate of losses incurred to date or likely to be incurred in the future, and mitigation measures being or to be taken; if the loss cannot be reasonably estimated, a statement to that effect.

The Company has been maintaining a harmonious relationship with its employees and did not sustain any loss resulting from labor dispute. Moreover, the Company does not expect to sustain loss resulting from labor dispute in the coming year.

5.6 Information Security Management

AirTAC attaches great importance to information security management. In order to prevent computer viruses, network attacks, data leakage, legal compliance and risk control, AirTAC has formulated information security management and control standards, introduced information tools and analysis framework systems, and effectively ensured AirTAC information security and customer privacy.

From 2020 to 2021, the modular computer room count will be used to complete the new construction of the backup computer room and the upgrade of the main engine room, which will improve the system data security and hardware environment of the company's data center, and greatly reduce the comprehensive energy consumption of computer rooms. It is in line with the development direction of green carbon reduction; at the same time, the newly added next-generation firewall device can detect and filter network traffic to improve the protection ability against network threats.

The content of the information security management and control system is as follows. In the most recent year and as of the publication date of the annual report, there was no possible loss caused by major information security incidents.

Network control	Information Security Rights and Responsibilities Education and Training	Data access	Control mechanism
<ul style="list-style-type: none"> Deploy firewalls at network gateways to control internal and external data transmission Terminal unified account permission control Enterprise antivirus software unified policy enforcement 	<ul style="list-style-type: none"> Control the reading of network access data according to the program Manage and control authority according to the process for personnel departure and transfer Actively promote information security knowledge and conduct regular inspections 	<ul style="list-style-type: none"> Implement authority management according to different types of groups of department personnel Manage and control the addition and change of permissions of each application service system according to the program flow stipulated by the information system cycle 	<ul style="list-style-type: none"> Formulate contingency plans for information security incidents Regularly rehearse system data restoration operations to verify availability Attach importance to system data backup mechanism to ensure disaster recovery capability

5.7 Important Contracts

5.7.1 AIRTAC INTERNATIONAL GROUP

Nature of contract	Party	Date of contract	Content	Covenant
Funds Lending	ATC Italia	2021.08.09~2022.08.08	The Company loans EUR 1 million to ATC (ITALIA) S.r.l.	None
Funds Lending	ATC Italia	2021.08.09~2022.08.08	The Company loans EUR 2 million to ATC (ITALIA) S.r.l.	None
Funds Lending	ATC Italia	2022.03.15~2023.03.14	The Company loans EUR 200,000 to ATC (ITALIA) S.r.l.	None

Nature of contract	Party	Date of contract	Content	Covenant
Funds Lending	Airtac International (Singapore)	2021.05.13~2022.05.12	The Company loans USD 900,000 to Airtac International (Singapore).	None
Funds Lending	Airtac Co., Ltd.	2021.10.07~2022.10.06	The Company loans USD 3 million to AirTAC Co., Ltd.	None
Funds Lending	Airtac Co., Ltd.	2022.01.26~2023.01.25	The Company loans USD 2,005,299 to AirTAC Co., Ltd.	None
Funds Lending	AirTAC Malaysia	2021.08.18~2022.08.17	The Company loans USD 1.92 million to AirTAC Malaysia.	None
Funds Lending	AirTAC Malaysia	2021.12.23~2022.12.22	The Company loans USD 400,000 to AirTAC Malaysia.	None
Funds Lending	AirTAC USA	2021.08.18~2022.08.17	The Company loans USD 2 million to AirTAC USA.	None
Funds Lending	AirTAC USA	2022.01.26~2023.01.25	The Company loans USD 1 million to AirTAC USA.	None
Funds Lending	AirTAC USA	2022.01.26~2023.01.25	The Company loans USD 4.75 million to AirTAC USA.	None

5.7.2 Branch of AIRTAC INTERNATIONAL GROUP

Nature of contract	Counterparty	Term of contract	Content	Covenant
Credit granting	Mega International Commercial Bank and other financial institutions, 12 financial institutions in total	2018.03.26~2023.03.26	The company signed a total of NT \$ 6 billion syndicated loan agreement with Bank Mega and other financial institutions, 12 financial institutions in total in February 2018. Since the first use date (March 26, 2018) starting within 18 months of completion of use, upon the expiration of the use period, the unspent amount is automatically canceled.	Have to meet certain financial ratios and standards since the year of 2018.
Mortgage	Mega International Commercial Bank Co., Ltd.	2018.03.26~2023.03.26	In order to guarantee the debt of Mega International Commercial Bank, the land and plant in Xinshi Dist. Tainan of the Branch set the maximum mortgage to the mortgage Mega International Commercial Bank Co., Ltd.	None

5.7.3 AirTAC Ningbo

Nature of contract	Counterparty	Term of contract	Content	Covenant
Construction	Yuansheng Construction Co.	2021.04.21	The total price is RMB 136.20 million.	None

5.7.4 ATC (ITALIA) S.r.l.

Nature of contract	Counterparty	Term of contract	Content	Covenant
Loan	The Company	2021.08.09~2022.08.08	The Company loans EUR 1 million to ATC (ITALIA) S.r.l.	None
Loan	The Company	2021.08.09~2022.08.08	The Company loans EUR 2 million to ATC (ITALIA) S.r.l.	None
Loan	The Company	2022.03.15~2023.03.14	The Company loans EUR 200,000 to ATC (ITALIA) S.r.l.	None
Lease	DELTA S.R.L.	2020.11.01~2026.10.31	Plant lease agreement	None
Lease	DELTA S.R.L.	2020.06.01~2026.05.31	Plant lease agreement	None
Lease	TORGIM SNC	2019.04.01~2025.03.31	Plant lease agreement	None

5.7.5 AirTAC International (Singapore)

Nature of contract	Counterparty	Term of contract	Content	Covenant
Loan	The Company	2021.05.13~2022.05.12	The Company loans USD 900,000 to Airtac International (Singapore).	None
Land lease	JTC Corporation	2021.12.16~2022.12.15	Land lease.	None

5.7.6 AirTAC Co., Ltd.

Nature of contract	Counterparty	Term of contract	Content	Covenant
Loan	The Company	2021.10.07~2022.10.06	The Company loans USD 3 million to AirTAC Co., Ltd.	None
Loan	The Company	2022.01.26~2023.01.25	The Company loans USD 2,005,299 to AirTAC Co., Ltd.	None
Land lease	IMAS Co., Ltd.	2021.04.01~2023.03.31	Office lease agreement in Osaka	None

5.7.7 AirTAC Malaysia

Nature of contract	Counterparty	Term of contract	Content	Covenant
Loan	The Company	21.08.18~2022.08.17	The Company loans USD 1.92 million to AirTAC Malaysia.	None
Loan	The Company	21.12.23~2022.12.22	The Company loans USD 400,000 to AirTAC Malaysia.	None
Lease	Lim Siew Lan	2020.08.01~2023.07.31	Office lease agreement in Johor	None
Lease	Chun Yip Realty Sdn. Bhd.	2019.06.01~2022.05.31	Office lease agreement in Kuala Lumpur	None
Lease	Gim Kang Timber Sdn. Bhd.	2021.08.16~2023.08.15	Office lease agreement in Penang	None

5.7.8 AirTAC Thailand

Nature of contract	Counterparty	Term of contract	Content	Covenant
Lease	Thriven Asset Co., Ltd.	2021.06.01~2023.05.31	Office lease agreement	None

5.7.9 AIRTAC USA CORPORATION

Nature of contract	Counterparty	Term of contract	Content	Covenant
Loan	The Company	2021.08.18~2022.08.17	The Company loans USD 2 million to AirTAC USA.	None
Loan	The Company	2022.01.26~2023.01.25	The Company loans USD 1 million to AirTAC USA.	None
Loan	The Company	2022.01.26~2023.01.25	The Company loans USD 4.75 million to AirTAC USA.	None
Lease	Coleman Logistics Assets LLC	2019.04.15~2026.07.31	Office lease agreement	None

5.7.10 Airtac (Tianjin) Intelligent Technology Co., Ltd.

Nature of contract	Counterparty	Term of contract	Content	Covenant
Lease	Tianjin Academy Huigu Machinery R&D Co., Ltd	2017.08.01~2023.07.31	Total amount is RMB 2,071,500.	None

6. Financial Information

6.1 Five-Year Financial Summary

6.1.1 Condensed balance sheet and statements of income - International Financial Reporting Standards (IFRS)

1. Condensed balance sheet - IFRS

Unite: NT\$ thousands

Year Item		Financial Summary for The Last Five Years				
		2017	2018	2019	2020	2021
Current assets		11,880,273	14,010,257	16,741,951	16,648,911	19,314,,204
Fixed assets, plants and facilities		14,786,841	18,507,500	20,260,061	22,202,832	24,466,511
Intangible assets		76,410	76,741	60,332	60,420	51,519
Other assets		2,162,068	2,449,993	2,892,848	2,518,818	3,846,422
Total assets		28,905,592	35,044,491	39,955,192	41,430,981	47,678,656
Current liabilities	Before Distribution	10,972,714	13,938,640	16,435,873	14,739,043	9,219,440
	After Distribution	12,326,133	14,893,995	17,349,006	16,451,059	11,881,640
Non-current liabilities		1,970,861	3,996,852	5,329,215	4,200,810	3,307,545
Total liabilities	Before Distribution	12,943,575	17,935,492	21,765,088	18,939,853	12,526,985
	After Distribution	14,296,994	18,890,847	22,678,221	20,651,869	15,189,185
Profit attributed to the owner of the parent company		15,952,119	17,099,290	18,180,620	22,482,759	35,143,923
Capital stock		1,890,250	1,890,250	1,890,250	1,890,250	2,000,000
Capital surplus		6,870,172	6,870,172	6,870,172	6,870,172	14,846,145
Retained earnings	Before Distribution	7,610,806	9,096,802	10,867,760	14,799,924	19,529,933
	After Distribution	6,257,387	8,141,447	9,954,627	13,087,908	16,867,733
Other equities		(419,109)	(757,934)	(1,447,562)	(1,077,587)	(1,232,155)
Treasury stock		—	—	—	—	—
Non-controlling interests		9,898	9,709	9,484	8,369	7,748
Total stockholders' equity	Before Distribution	15,962,017	17,108,999	18,190,104	22,491,128	35,151,671
	After Distribution	14,608,598	16,153,644	17,276,971	20,779,112	32,489,471

Note 1: The 2017~ 2021 consolidated financial statements have been audited and certified by CPA.

Note 2: The amount of cash dividends distributed in 2021 is RMB 599,999,994. The exchange rate is tentatively calculated based on the average exchange rate of the Bank of Taiwan CNY to New Taiwan Dollar on the day before the Board of Directors, and the actual distribution amount will be the cash dividend amount in TWD received by the stock agency.

2. Condensed statements of income - IFRS

Unit: NT\$ thousands

Item \ Year	Financial Summary for The Last Five Years				
	2017	2018	2019	2020	2021
Operating revenue	13,717,905	15,600,743	15,896,317	19,103,001	25,399,895
Gross profit	7,127,172	7,533,084	7,425,715	9,649,868	12,336,618
Operating income (loss)	4,141,128	4,159,938	4,028,042	5,964,197	8,215,979
Non-operating income and gain	216,042	(353,231)	(325,618)	378,451	168,484
Net income before tax	4,357,170	3,807,707	3,702,424	6,342,648	8,384,463
Net income of the term from continuing operations	3,299,781	2,839,207	2,726,051	4,844,203	6,441,397
Loss on discontinued operations	—	—	—	—	—
Net income of the term	3,299,781	2,839,207	2,726,051	4,844,203	6,411,397
Other consolidated income and loss (net amount after tax)	(67,136)	(338,806)	(689,591)	396,954	(154,561)
Total consolidated income and loss	3,232,645	2,500,401	2,036,460	5,214,157	6,286,836
Net profit attributed to the owner of the parent company	3,300,103	2,839,415	2,726,313	4,845,297	6,442,025
Net profit attributed to non-controlling interests	(322)	(208)	(262)	(1,094)	(628)
Consolidated profit and loss attributed to the owner of the parent company	3,232,948	2,500,590	2,036,685	5,215,272	6,287,457
Consolidated profit and loss attributed to non-controlling interests	(303)	(189)	(225)	(1,115)	(621)
Earnings per share (NTD)	18.07	15.02	14.42	25.63	33.67

Note: The 2017~ 2021 consolidated financial statements have been audited and certified by CPA.

6.1.2 Names and audit opinions of certifying accountants for the past five years

Year	Name of certifying accountant	Name of accounting firm	Audit opinion
2017	Chih, Jui-Chuan Weng, Bo-Ren	Deloitte & Touche	Unqualified opinion
2018	Chih, Jui-Chuan Kuo, Nai-Hua	Deloitte & Touche	Unqualified opinion
2019	Chih, Jui-Chuan Chen, Hui-Min	Deloitte & Touche	Unqualified opinion
2020	Chih, Jui-Chuan Chen, Hui-Min	Deloitte & Touche	Unqualified opinion
2021	Chih, Jui-Chuan Weng, Bo-Ren	Deloitte & Touche	Unqualified opinion

6.2 Financial Analysis

6.2.1. Financial Analysis-IFRS

Item		Year	Financial Analysis for the Past Five Years				
			2017	2018	2019	2020	2021
Financial structure(%)	Debt to asset ratio		44.78	51.18	54.47	45.71	26.27
	Long-term capital to fixed assets ratio		118.77	111.37	112.64	117.37	155.14
Solvency	Current ratio (%)		108.27	100.51	101.86	112.96	209.49
	Quick ratio (%)		71.49	70.76	82.35	87.92	150.75
	Times Interest Earned (times)		26.87	17.97	13.10	25.32	44.76
Operating ability	Accounts receivable turnover (times)		2.98	2.99	3.18	3.17	3.49
	Average collection period (days)		122.48	122.07	114.77	115.14	104.58
	Inventory turnover ratio (times)		2.15	2.01	2.34	2.84	2.92
	Accounts payable turnover (times)		8.12	8.99	10.95	10.64	11.34
	Average days to sell inventory		169.76	181.59	155.98	128.52	125
	Property, Plant and Equipment Turnover (times)		1.03	0.94	0.82	0.90	1.09
	Total asset turnover (times)		0.53	0.49	0.42	0.47	0.57
Profitability	Return on total assets (%)		13.22	9.40	7.87	12.39	14.79
	Return on stockholders' equity (%)		24.70	17.17	15.45	23.82	22.35
	Pre-tax profit to paid-in capital ratio (%)		230.51	201.44	195.87	335.55	419.22
	Net income ratio (%)		24.05	18.20	17.15	25.36	25.36
	Earnings per share (NTD) (Note 1)		18.07	15.02	14.42	25.63	33.67
Cash flow	Cash flow ratio (%)		10.68	28.44	31.32	30.16	68.55
	Cash flow adequacy ratio (%) (Note 3)		33.35	39.77	54.86	69.04	74.70
	Cash reinvestment ratio (%)		0.88	10.35	14.71	10.74	10.05
Leverage	Operating leverage		1.32	1.35	1.35	1.23	1.23
	Financial leverage		1.04	1.06	1.08	1.05	1.02

The reason of recent 2 years changes up to 20% in the financial ratio:

1. Debt to asset ratio decreased, mainly due to the cash capital was increased this year and used to repay the loan, resulting in a decrease in the loan balance.
2. Long-term capital to fixed assets ratio increase, mainly due to the increase in cash capital and the continuous generation of net profits this year, and the decrease in the loan balance due to the repayment of long-term loans.
3. Current ratio and Quick ratio increased, mainly due to the increase in cash in the current year and used to repay borrowings.
4. Times Interest Earned increased, mainly due to the increase in profit in the current year compared with the previous period, and the increase in cash capital was used to repay the loan, resulting in a decrease in the loan balance and a decrease in interest expenses.
5. Property, Plant and Equipment Turnover increased, mainly due to the growth rate of operating income in this year was higher than the growth rate of total real estate, plant and equipment and total assets compared with the same period of last year.
6. Pre-tax profit to paid-in capital ratio increased, mainly due to the increase in profit for the year compared with the previous period.

7. Cash flow ratio increased, mainly due to the increase in sales volume and operating profit in this year, which resulted in an increase in cash inflow from operating activities.

Note 1: The 2017~2021 consolidated financial statements have been audited and certified by CPA.

Note 2: Calculation formulas for financial ratios:

1. Financial structure
 - (1) Debt to asset ratio = total liabilities / total assets.
 - (2) Long-term capital to fixed assets ratio = (net stockholders' equity + long-term liabilities) / net fixed assets.
2. Solvency
 - (1) Current ratio = current assets / current liabilities.
 - (2) Quick ratio = (current assets – inventories – prepayments) / current liabilities.
 - (3) Times interest earned ratio = Net income before income tax and interest expense / current interest expense.
3. Operating ability
 - (1) Accounts receivable (including accounts receivable and notes receivable arising from operations) turnover ratio = Net sales / average accounts receivable (including accounts receivable and notes receivable arising from operations) outstanding.
 - (2) Average collection period = 365 / accounts receivable turnover ratio.
 - (3) Inventory turnover ratio = cost of goods sold / average amount of inventories.
 - (4) Accounts payable (including accounts payable and notes payable arising from operations) turnover ratio = cost of goods sold / average accounts payable (including accounts payable and notes payable arising from operations) balance.
 - (5) Average days to sell inventory = 365 / inventory turnover ratio.
 - (6) Fixed asset turnover ratio = Net sales / net fixed assets.
 - (7) Total asset turnover ratio = Net sales / total assets.
4. Profitability
 - (1) Return on total assets = [after-tax income (loss) = interest expense x (1 – tax rate)] / average total assets.
 - (2) Return on stockholders' equity = after-tax income (loss) / net average stockholders' equity.
 - (3) Net income ratio = after-tax income (loss) / net sales.
 - (4) Earnings per share = (after-tax income – preferred stock dividends) / weighted average number of shares outstanding.
5. Cash flow
 - (1) Cash flow ratio = net cash flow provided by operating activities / current liabilities.
 - (2) Cash flow adequacy ratio = net cash flow provided by operating activities in the past five years / (capital expenditure + increase in inventories + cash dividends) in the past five years.
 - (3) Cash reinvestment ratio = (net cash flow provided by operating activities – cash dividends) / (gross fixed assets + long-term investment + other assets + working capital).
6. Leverage:
 - (1) Operating leverage = (net operating revenue – variable operating costs and expenses) / operating income.
 - (2) Financial leverage = Operating income / operating income – interest expense).

6.3. Audit Committee Report in the Most Recent Year

AIRTAC INTERNATIONAL GROUP

Audit Committee Report

We have examined the 2021 consolidated financial statements, together with business report and earnings distribution proposal prepared by the Board of Directors and audited and certified by the Audit Committee and did not find any discrepancy. We hereby produce this report in accordance with provisions specified in Article 14-4 of the Securities and Exchange Act and Article 219 of the Company Act and submit it for your review.

To

2022 General Shareholders' Meeting

AIRTAC INTERNATIONAL GROUP

Chairman of the Audit Committee: Lin, Yu-Ya

March 4, 2022

6.4 Financial Statements and Accountant Audit Report in the Most Recent Year: See Appendix 1.

6.5 Parent Company Only Financial Statements of the Latest Year Audited by CPAs: None.

6.6 Financial Difficulties Encountered by the Company and Affiliates: None.

7. Review of Financial Conditions, Operating Results, and Risk Management

7.1 Analysis of Financial Status

Unite: NT\$ thousands

Item \ Year	2020	2021	Difference	
			Amount	%
Current assets	16,648,911	19,314,204	2,665,293	16
Long-term investments	-	-	-	-
Fixed assets	22,202,832	24,466,511	2,263,679	10
Intangible assets	60,420	51,519	(8,901)	(15)
Other assets	2,581,818	3,846,422	1,327,604	53
Total Assets	41,430,981	47,678,656	6,247,675	15
Current liabilities	14,739,043	9,219,440	(5,519,603)	(37)
Long-term liabilities	3,568,134	2,805,726	(762,408)	(21)
Other liabilities	632,676	501,819	(130,857)	(21)
Total liabilities	18,939,853	12,526,985	(6,412,868)	(34)
Capital stock	1,890,250	2,000,000	109,750	6
Capital surplus	6,870,172	14,846,145	7,975,973	116
Retained earnings	14,799,924	19,529,933	4,730,009	32
Other equity	(1,077,587)	(1,232,155)	(154,568)	14
Non-controlling interests	8,369	7,748	(621)	(7)
Total stockholders' equity	22,491,128	35,151,671	12,660,543	56
<p>Reasons for significant changes: (Change in amount exceeding 20%)</p> <ol style="list-style-type: none"> 1. Other assets: Annual expansion of production capacity to purchase machinery and equipment, increase in prepaid equipment 2. Current liabilities and Long-term liabilities: due to the cash capital increase in the current year to repay long-term and short-term borrowings. 3. Capital surplus: The cash capital increase this year, the share premium is transferred to the capital surplus. 4. Retained earnings: Mainly due to the continuous net profit generated by operations. 5. Total stockholders' equity: Mainly due to the continuous net profit generated by operations and cash capital increase. 				

7.2 Analysis of Operating Results

Unit: NT\$ 1,000

Item \ Year	2020	2021	Change	
			Amount	%
Total sales revenue	19,103,001	25,399,895	6,296,894	33
Net sales revenue	19,103,001	25,399,895	6,296,894	33
Operating cost	9,649,868	13,063,277	3,413,409	35
Gross profit	9,453,133	12,336,618	2,883,485	31
Operating expense	3,488,936	4,120,639	631,703	18
Operating income	5,964,197	8,215,979	2,251,782	38
Non-operating income and expense	378,451	168,484	(209,967)	(55)
Net income before tax	6,342,648	8,384,463	2,041,815	32
Less: Income tax expense	1,498,445	1,943,066	444,621	30
Net income after tax	4,844,203	6,441,397	1,597,194	33
Other consolidated income and loss	369,954	(154,561)	(524,515)	(142)
Change in amount exceeding 20%:				
1. Sales revenue, operating cost, gross profit, and operating income increase: Mainly due to the steady growth of market demand and market share, revenue increased compared to the previous period. Although the cost of main raw materials increased significantly compared with the same period of last year, the gross profit margin decreased, the overall gross profit and operating net profit still increased with the increase in operating income.				
2. Non-operating income decrease: Mainly due to the decrease in exchange gains this year compared to the previous period				
3. Net income before tax, income tax expenses and net income after tax: Mainly due to the increase in sales revenue, increase in gross profit and increase in exchange gains compared to the previous period, the net income before tax, income tax expenses and net profit after tax increase.				
4. Other comprehensive loss decrease: Mainly due to the decrease of exchange differences on translating foreign operations.				

7.3 Analysis of Cash Flow

7.3.1 Cash flows analysis

Unit: NT\$1,000

Item \ Year	2020	2021	Amount of increase (decrease)	Increase (decrease) (%)
Inflow from operating activities	4,44,880	6,319,888	1,875,008	42
Outflow in investing activities	(1,154,114)	(5,492,149)	(4,338,035)	(376)
Inflow in financing activities	(4,076,111)	(793,732)	3,282,379	81
Change analysis:				
1. Operating activities: Mainly due to the increase in sales revenue.				
2. Investing activity: Mainly due to the increase in the amount of real estate, plant and equipment purchased in response to revenue growth and capacity expansion this year.				
3. Financing activities: Mainly due to the cash capital increase this year and repay the loan.				

7.3.2 Liquidity analysis for the next year and remedial plan for improving liquidity:

The Company has formulated several capital spending plans for 2022. The anticipated profit growth in 2022 is expected to provide net cash inflow from operating activities in the year and cover the cash outflows in investing and financing activities. Hence the Company does not anticipate liquidity problem.

7.4 Major Capital Expenditure Items

The Company acquired NT\$ 5,164,200 thousand and NT\$ 3,003,698 thousand of fixed assets in 2021 and 2020, respectively as the Company continues to expand capacity in response to market demands. The table below depicts the Company's fixed asset and total asset turnover ratios in the past three years, which indicate that various turnover ratios were kept at certain level, that increase in capital spending did not produce adverse effect on the Company's financial condition.

Turnover ratio	2019	2020	2021
Fixed asset turnover ratio (times)	0.82	0.90	1.09
Total asset turnover ratio (times)	0.42	0.47	0.57

7.5 Investment Policy in Last Year, Main Causes for Profits or Losses, Improvement Plans and the Investment Plans for the Coming Year

7.5.1 Company's investment policy

The reinvestment is carried out by designated department in accordance with the internally established internal control systems-Investment Cycle and Procedure for Acquisition or Disposal of Assets. The aforementioned systems or procedures have been passed by the board of directors' meeting or shareholders' meeting.

7.5.2 Major reasons for investment profit/ loss in recent years:

Unit: NT\$ thousands

Investee	Profit (loss) in the most recent year	Remark
AIRTAC INDUSTRIAL (HONG KONG) LIMITED	6,123,664	Profit comes mainly from recognition of profit from investees AirTAC Ningbo, AirTAC Guangdong, AirTAC China and AirTAC Jiangsu.
AIRTAC TRADING (HONG KONG) LIMITED	(119)	Loss comes mainly from recognition of expenses for operation.
INSTANT REACH INTERNATIONAL LIMITED	(5,161)	Profit comes mainly from recognition of profit from investees ATC (ITALIA) S.R.L.
AIRTAC HOLDING (SINGAPORE) PTE. LTD. .	(17,454)	Loss comes mainly from recognition of loss from investees Airtac Co. Ltd. and AIRTAC USA CORPORATION.
Ningbo Airtac Automatic Industrial Co., Ltd.	3,249,937	Expansion of operations.
Guangdong Airtac Automatic Industrial Co., Ltd.	927,483	Expansion of operations.
Airtac (China) Co., Ltd.	1,703,427	Expansion of operations.
Airtac (Jiangsu) Automatic Co., Ltd.	540,169	Expansion of operations.
Guangdong Airtac Intelligent Equipment Co., Ltd.	620,827	Expansion of operations.
Airtac (Tianjin) Intelligent Technology Co., Ltd.	60,563	Expansion of operations.
Airtac (Fujian) Intelligent Equipment Co. Ltd.	83,876	Expansion of operations.
Airtac Enterprise Co., Ltd.	(1,426)	Loss comes mainly from recognition of expenses for operation.
ATC (ITALIA) S.R.L	(3,672)	The operation has not reached economy of scale.
AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD. .	14,307	Profit comes mainly from recognition of profit from investees AIRTAC INDUSTRIAL CO., LTD.
Airtac Co., Ltd.	(5,424)	The operation has not reached economy of scale.
AIRTAC USA CORPORATION	(25,931)	The operation has not reached economy of scale.
AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD..	(1,677)	The operation has not reached economy of scale.
AIRTAC INDUSTRIAL CO., LTD.	18,172	Expansion of operations.

7.5.3 Investment plan for the coming year

The Company will expand its plant in Ningbo, Zhejiang China. The Company will also purchase some machines and equipment required for the plants in Foshan in Guangdong, Ningbo, Zhejiang, China, and Shugu Park in Tainan, Taiwan.

7.6 Analysis of Risk Management

7.6.1 Effects of interest rate and exchange rate changes as well as inflation on Company's profit and response measures

1. Interest rate: The Company's interest expense in 2021 and 2020 was NTD 191,616 thousand and NTD 260,804 thousand respectively; respectively accounting for 2.33% and 4.37% of the year's operating profit. High interest expense was mainly due to the fact that the Company's vertically integrated production processes required more working capital. As the Company's business scale expands, profitability improves and own capital is replenished, the Company is not expected to face the risk of interest rate increase that leads to jump in interest expense. However, if the Company needs to borrow funds from financial institutions and interest rate rises in the future, increased interest expense will affect the Company's profit.
2. Exchange rate: The main operations of the Group include AirTAC Ningbo, AirTAC Guangdong and AirTAC China that use RMB as their functional currency. Those companies would hold small-sum USD and Euro to pay for miscellaneous expenses of employees stationed abroad. The Company's exchange gain (loss) in 2017~2021 were \$274,054 thousand, (\$211,424) thousand, (\$268,563) thousand, and \$241,007 thousand, and (\$22,087) thousand respectively accounting for a low percentage of the year's operating profit, at 6.62%, 5.08%, 6.67% and 4.04% and 0.27% respectively.

The main operations of the Group do not face significant risk of exchange rate fluctuation. However after the Group's Cayman Islands holding company has become listed in Taiwan, the Company could be exposed to the risk of USD to NTD fluctuation for it might need to distribute dividends in NTD or exchange the funds raised in Taiwan into USD. To address the exchange rate risk, the Company's finance department might take the following actions:

Response measures:

- a. The finance department holds proper foreign currency positions in view of the trends of exchange rate to provide for the operation needs of subsidiaries and to reduce the effects of exchange rate fluctuation on the Company's profit.
- b. The finance department keeps close communication with corresponding banks and constantly monitors the foreign exchange market to enable the management to fully grasp the exchange rate variations and make timely adjustment in case of any contingent events relating to change of payment currency.
- c. The finance department adopts automatic offset principle to address currency risk (i.e. both exports and imports are quoted in USD) and use forward exchange contracts

and foreign currency borrowing in view of needs to reduce the effects of exchange rate fluctuation on Company profit.

3. Inflation/ deflation:

Under the rapidly evolving macroeconomic environment, the Company has not been materially affected by the fear of inflation or deflation as described above. The products of the Company are sold mainly in China. By keeping a firm grasp on the price fluctuation of raw materials and end-products and maintaining good rapport with suppliers and clients, and adopting dynamic purchase and sales strategies, adjusting cost structure and trading terms in line with the market situation, the Company is able to effectively minimize the effects of inflation or deflation on Company profit.

7.6.2 Policies regarding high-risk investments, high leverage investments, loans to other parties, endorsements, guarantees, and derivatives transactions; main reasons for the profits/losses generated thereby; and response measures

The Company has established “Procedure for Acquisition and Disposal of Assets”, “Procedure for Providing Loans to Others”, “Procedure for Endorsement and Guarantee Operation”, and “Procedure for Derivatives Transactions” for compliance by the Company and subsidiaries in undertaking related activities. As of date of annual report, the Company did not engage in any high-risk, high-leverage investments or derivatives transactions, but only provide loans to 100% holding subsidiaries and write it off in the consolidated financial statements. However if the Company engages in high-risk, high-leverage investments, or provide endorsements/guarantees, or loans to others or engage in derivatives transactions in the future, the Company’s finance will be exposed to high risk, and any material loss therefore could put the Company in financial difficulty or seriously erode the Company’s profit margin. But the Company has always focused on its core business and has not branched out into other high-risk industries. The Company also adopts a conservative financial policy and stay away from high-leverage investment. Thus the Company is exposed to limited associated risks.

7.6.3 Future R&D projects and estimated R&D expenditure

1. The Company believes in technology autonomy and develops major process technologies in-house. The Company also puts equal emphasis on new technology and process technology R&D to improve and upgrade technological know-how continuously.
2. The Company expands from mid and low-end automation application into the arena of high-end automation equipment based on existing technology, expansion of product lines and application of end-products.

The Company’s R&D expenditure as a percentage of sales revenue was 3.23%, 2.50%, and 2.34% respectively in 2019~2021, showing a general rising trend. The Company will continue to put in more R&D resources in line with the product development plans. R&D investment in the future is expected to cost as 3% of the annual sales revenue. If the Company fails to allocate resources to R&D in the future, future product development and R&D projects could be constrained, or the Company’s products could no longer keep up with the market trends or customer demands. Furthermore, the Company could lose customer orders that could produce material adverse impact on the Company’s operations.

7.6.4 Effect of changes in government policies and legal environment at home and abroad on Company's finance and business, and response measures

The Company is registered in Cayman Islands and operates primarily in Taiwan and China. Cayman Islands is a territory where financial services constitute its major economic activities, whereas China is a major economy in the world. The pneumatic components developed and sold by the Company are not in a concession business. In addition, the Company operates its businesses in compliance with government policies, local and foreign laws. The Company constantly watches the trends of important government policies and changes in legal environment at home and abroad, respond readily to the changing market environment, and take appropriate actions. Up to 90% of the Company's clients are located in China. The Company's major suppliers are also located in China. Given the special political relationship between China and Taiwan, the businesses of the Company's clients, suppliers, and of the Company itself could be influenced by the political, economic and legal environments in China and Taiwan. If the government policies, tax laws, economic situation or interest rate in China or Taiwan change, or if there are any political, diplomatic or social events involving China and Taiwan that affect the Company's clients or suppliers, the Company's businesses could be affected as well. The Company has been developing clientele and suppliers in other areas to minimize the aforementioned risks.

7.6.5 Effect of recent technological and market changes (include information security risks) on the Company's finance and business, and response measures

The modern-day technology evolves constantly. Aside from constantly grasping the trends in the industry, market and technology, the Group also engages in research on plastic and rubber materials with the aim to find the most appropriate materials for innovative application on products. The Company also undertakes innovative research on products and processes with the aims to provide most competitive products and services, and expand market share to address the dynamic industrial environment. As such, changes in technological and market environment are not expected to have any material impact on the Group's finance and business. Information security risks please refer to "5.6 Information Security Management".

7.6.6 Effect of changes in corporate images on Company's risk management and response measures

Guided by the principle of honesty and the spirit of solid pragmatism, the Company has been operating based on the beliefs of "People Oriented, Commitments, Profit Sharing and Common Development" to strengthen internal management, and improve quality and efficiency. The Company continues to bring in outstanding and talented personnel to strengthen the management team. The Company shares its positive operating results with shareholders and acts as a good corporate citizen in giving back to the society. The Company maintains a good corporate image and presently there is no incident that changes corporate image or puts the Company in crisis.

7.6.7 Expected benefits and possible risks associated with any merger and acquisitions, and mitigation measures

The Company did not undergo merger and acquisition in the most recent year and up to the date of annual report. If the Company undergoes merger and acquisition (“M&A”) or reorganization in the future, it do not guarantee such activity will have positive effect on Company operations for such activity could keep the Company from focusing on its core business or produce negative impact on the corporate culture or employee retention.

If the Company plans to undergo M&A in the future, the Company will make careful evaluation and submit it to the board of directors in advance for approval, and in addition, propose it to the shareholders’ meeting for approval with the adoption of a special (supermajority) resolution in accordance with the Company’s articles of association before proceeding with the M&A. Such procedural requirement is to ensure full preparation and communication beforehand so as to minimize any adverse effect of M&A.

7.6.8 Expected benefits and possible risks associated with any plant expansion and mitigation measures

Aside from expanding own capacity in line with growth of the industry, the Company also maintains a long-term cooperative relationship with outside contractors to help regulate capacity utilization, thereby effectively addressing changes in business cycle and market demands.

7.6.9 Risks associated with over-concentration in purchase or sales, and mitigation measures

1. Supplier concentration:

The Company is a pneumatic component manufacturer. Major raw materials for the Group’s products include aluminum, copper, steel and plastic materials, which are essential materials for a large number of manufacturers. Thus there are already a large number of suppliers and sufficient supply on the market. The Group is not faced with the problem of finding alternative suppliers. Overall the Group does not run the risk of over-concentration in purchase.

2. Client concentration:

The Group sells primarily pneumatic components which are applied extensively in the automated machinery used in more than 50 industries, such as packaging, printing, plastic, bottle filling, ultrasound, healthcare, pharmaceutical, ceramic, welder, construction, lathe machine, sewing, automation, metallurgy, automobile, electronic, road construction, dyeing and finishing, weighing, textile, plastic, rinsing, and shoe making. No sale to any single customer accounts for more than 2% of the Company’s total sales. Thus the Company does not run the risk of client concentration.

7.6.10 Effect on the Company in the event large quantity of shares belonging to a director, supervisor, or shareholder holding more than 10 percent interest in the Company has been transferred or has otherwise changed hands, associated risks and mitigation measures: None.

7.6.11 Effect of changes in management rights on the Company, associated risks and response measures

The Company did not have management rights changing hands in the most recent year and up to the date of annual report. The Company has been stepping up corporate governance by bringing in independent directors and established an audit committee to ensure greater shareholder protection. The Company relies mostly on professional managers in daily operations. The strong professional management team has made considerable contribution to the Company operations and should continue to have the support of shareholders in the future. Thus any change to management rights in the future is not expected to have material negative effect on the competitive advantage of the Company in management and operation.

7.6.12 The outcome of concluded or pending litigious, non-litigious, or administrative litigation events involving the director, supervisor, president, de facto responsible person, major shareholders holding more than 10% interest, or subsidiary of the Company up to the date of annual report that might have material impact on stockholders' equity or Company stock price (facts in dispute, amounts involved, litigation commencement date, parties concerned, and progress as of the date of annual report): None.

7.6.13 Other major risks and response measures

1. Please see the section of the report on factors advantageous and disadvantageous to the future prospects of the Company and response measures for other major operational risks faced by the Company.
2. Risk of patent infringement: Under the trends of global economic liberalization, many companies would use patent infringement lawsuit as a strategic instrument to disrupt the business development of rivals. Thus as the Company continues to grow, the likelihood of facing patent infringement lawsuit from competitors also rises.
3. Possible lack of full protection under specific circumstances
The operations of a company are faced with a variety of risks and hazards, such as equipment breakdown, damage or malfunction, delay in delivery of equipment, limited capacity, employee strike, fire, natural disasters (e.g. earthquake or typhoon), environmental hazards or occupational hazards that could produce material adverse effects on the Group's operations. Although the Group has acquired insurance coverage for fixed assets and inventories according to the customary practice at the territory or country of operation, such insurance might not provide full protection under specific circumstances. If the Group sustains loss in any incident thereof, it could have adverse effect on the Group's operations.
4. Climate change risks and countermeasures
We perform risk assessment targeting the internal and external environments of the plant as well as previous disaster situations. We assume possible disaster categories (extreme high temperatures, heavy rainfall, drought and water shortage, strong winds, and lightning strike) for identifying potential risks and opportunity items (assets, manufacturing processes, personnel, supply chain, and finances) that affect the organization. After the assumption, risk analysis and rankings are performed to further develop a response plan to confirm, report, handle, repair, and eliminate abnormal conditions.
5. Information security risks and countermeasures

In AirTAC, we take information security management very seriously. We have established information security control standards targeting computer viruses, cyber-attacks, data breach, legal compliance, and risk control. Information instrument and analysis framework systems have been introduced to effectively ensure customers' information security while protecting their privacy.

AirTAC performs an information security audit regularly in order to effectively prevent information security risks caused by human error. Related information security education and training is regularly carried out at the same time to ensure that employees understand applicable principles regarding information security control. As a means of continuing to deepen the strength of information security management, we have conducted a firewall upgrade. We provided 2 hosts for message backup and regularly outsourced information security testing. Testing includes system intrusion attack drills and recovery strategies to thoroughly improve the protection of information security.

7.7 Other Important Affairs: None.

8. Special Disclosure

8.1 Summary of Affiliated Companies:

8.1.1 Organization chart: Please see Company Overview

8.1.2 Profile of affiliates

Unit: NT\$ thousands

Name of Affiliate	Date of establishment	Address	Paid-in capital	Major businesses or products
AIRTAC INDUSTRAIL (HONG KONG) LIMITED	2008.11.10	15/F., BOC Group Life Assurance Tower, 136 Des Voeux Road Central, Central, Hong Kong	USD 87,500 RMB 467,500	General investment
AIRTAC TRADING (HONG KONG) LIMITED	2008.11.10	15/F., BOC Group Life Assurance Tower, 136 Des Voeux Road Central, Central, Hong Kong	USD -	General investment
INSTANT REACH INTERNATIONAL LIMITED	2006.4.18	Vistra Corporate Service Centre, Wickhams Cay II, Road Town, Tortola, VG1110, British Virgin Islands	USD 2,283 EUR 1,000 RMB 17,500	General investment
AIRTAC HOLDING (SINGAPORE) PTE. LTD. .	2011.8.11	12 Gul Drive #01-00 Singapore (629463)	USD 17,000	General investment
Ningbo AirTAC Automatic Industrial Co.	2001.8.16	No. 88, Siming East Rd., Hi-tech. Park, Fenghua Dist., Ningbo City, Zhejiang, China	USD 52,000 RMB 347,500	Production of all kinds of pneumatic controlling components and auxiliary parts
Guangdong AirTAC Automatic Industrial Co.	2006.9.30	No. 7, Kaixuan Rd., Songxia Industrial Park, Shishan Town, Nanhai District, Foshan, Guangdong, China	USD 6,000	Production of all kinds of pneumatic controlling components and auxiliary parts
Airtac (China) Co., Ltd.	2011.5.6	No.8 Huisheng Road, Fenghua Dist., Ningbo City, Zhejiang, China	USD 18,000 RMB 126,000	Wholesale, distribution of all kinds of pneumatics, tools and equipment and providing related services
Airtac (Jiangsu) Automatic Co., Ltd.	2015.7.2	No.188 Ruike Road, Yushan Town, Kunshan City, Jiangsu, China	USD 1,500 RMB 56,000	Wholesale, distribution of all kinds of pneumatics, tools and equipment and providing related services
Guangdong Airtac Intelligent Equipment Co., Ltd.	2016.11.30	No. 3, Lin Shiquanling Road, Chenjiang Street, Zhongkai High-Tech. Development Zone, Huizhou City Guangdong, China	RMB 10,000	Wholesale, distribution of all kinds of pneumatics, tools and equipment and providing related services
Airtac (Tianjin) Intelligent Technology Co., Ltd.	2017.9.20	Factory A, 1-3 Floor, D10 of Easter District, No.1 of School west Road,	RMB 10,000	Wholesale, distribution of all kinds of pneumatics, tools and equipment

Name of Affiliate	Date of establishment	Address	Paid-in capital	Major businesses or products
		Xiqing School Industrial Area, Tianjin City, China		and providing related services
Airtac (Fujian) Intelligent Equipment Co. Ltd.	2018.7.18	101, No.1, Guankou Zhenping Road, Jimei District, Xiamen, Fujian, China	RMB 10,000	Wholesale, distribution of all kinds of pneumatics, tools and equipment and providing related services
Airtac Enterprise Co., Ltd.	1989.5.9	No. 163, Sec. 1, Wenzhong Rd., Luzhu Dist., Taoyuan City 338, Taiwan (R.O.C.)	NTD 54,581	Production, sales, import and export of machineries and parts
ATC (ITALIA) S.R.L.	2008.6.10	Via San Vittore 16, 20123 Milano, Italy	EUR 4,000	All types of production and sales of pneumatic and hydraulic control elements
Airtac International (Singapore) Pte. Ltd.	2011.8.11	12 Gul Drive #01-00 Singapore (629463)	USD 12,500	Production and sales of pneumatics and auxiliary components
Airtac Co., Ltd.	2013.4.18	3-6-3, Kusune, Higashiosaka-shi, Osaka, Japan (577-0006)	JPY 98,000	Production and sales of pneumatics and auxiliary components
AIRTAC USA CORPORATION	2016.11.4	21201 Park Row Drive, Katy, TX, USA 77449	USD 3,000	Production, sales, import and export of machineries and parts
AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD..	2013.7.16	No 20, Jalan Tiong Emas 1, Kawasan Perindustrian Tiong Nam, 81100 Johor Bahre, Malaysia	MYR 1,000	Production, sales, import and export of machineries and parts
AIRTAC INDUSTRIAL CO., LTD.	2015.4.21	No. 11/12 M00 9, Bangchalong, Bangplee, Samutprakarn, Thailand 10540.	THB 100,000	Production and sales of pneumatics and auxiliary components

8.1.3 Information on same shareholders of the Company and an affiliate in which the Company has controlling or subordinate relationship with: None.

8.1.4 Profile of directors, supervisors and president of subsidiaries and affiliates

Unit: 1,000 shares

Name of affiliate	Title	Name	Shares held (Note)	Shareholding (Note)
AIRTAC INDUSTRIAL (HONG KONG) LIMITED	Chairman	Wang, Shih-Chung	4,451,070	100.00%
AIRTAC TRADING (HONG KONG) LIMITED	Chairman	Wang, Shih-Chung	-	100.00%
INSTANT REACH INTERNATIONAL LIMITED	Chairman	Wang, Shih-Chung	170,488	100.00%
	Director	Lan, Shun-Cheng		
	Director	Tsao, Yung-Hsiang		

Name of affiliate	Title	Name	Shares held (Note)	Shareholding (Note)
AIRTAC HOLDING (SINGAPORE) PTE. LTD.	Chairman	Wang, Shih-Chung	470,220	100.00%
Ningbo Airtac Automatic Industrial Co., Ltd.	Chairman	Wang, Shih-Chung	2,947,860	100.00%
	GM/Director	Li, Huai-Wen		
	Director	Lan, Shun-Cheng		
	Director	Wang, Hai-Ming		
	Director	Tsao, Yung-Hsiang		
	Supervisor	Yang, Yung-Liang		
Guangdong AirTAC Automatic Industrial Co.	Chairman	Wang, Shih-Chung	165,960	100.00%
	GM/Director	Li, Huai-Wen		
	Director	Lan, Shun-Cheng		
	Director	Wang, Hai-Ming		
	Director	Tsao, Yung-Hsiang		
	Supervisor	Yang, Yung-Liang		
Airtac (China) Co., Ltd.	Chairman	Wang, Shih-Chung	1,045,224	100.00%
	GM/Director	Li, Huai-Wen		
	Director	Lan, Shun-Cheng		
	Director	Wang, Hai-Ming		
	Director	Tsao, Yung-Hsiang		
	Supervisor	Yang, Yung-Liang		
AirTAC (Jiangsu) Automation Co., Ltd	Chairman	Wang, Shih-Chung	284,754	100.00%
	GM	Dai, Jia-Xing		
	Director	Lan, Shun-Cheng		
	Director	Li, Huai-Wen		
	Supervisor	Tsao, Yung-Hsiang		
Guangdong Airtac Intelligent Equipment Co., Ltd.	Chairman	Wang, Shih-Chung	43,440	100.00%
	GM	Dai, Jia-Xing		
	Supervisor	Tsao, Yung-Hsiang		
Airtac (Tianjin) Intelligent Technology Co., Ltd.	Chairman	Wang, Shih-Chung	43,440	100.00%
	GM	Dai, Jia-Xing		
	Supervisor	Tsao, Yung-Hsiang		
Airtac (Fujian) Intelligent Equipment Co. Ltd.	Chairman	Wang, Shih-Chung	43,440	100.00%
	GM	Dai, Jia-Xing		
	Supervisor	Li, Huai-Wen		
Airtac Enterprise Co., Ltd.	Chairman	Wang, Shih-Chung	—	—
	Director	Lan, Shun-Cheng	—	—
	Director	Lin, Shu-Mei	—	—
	Director	Tsao, Yung-Hsiang	—	—
	Director	Lin, Tao-Hsuan	—	—
	Supervisor	Yang, Yung-Liang	—	—
ATC (ITALIA) S.R.L.	Chairman	Tsao, Yung-Hsiang	125,279	

Name of affiliate	Title	Name	Shares held (Note)	Shareholding (Note)
	Director	Wang, Shih-Chun		100.00%
	Director	Lan, Shun-Cheng		
AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	Chairman	Wang, Shih-Chung	345,750	100.00%
Airtac Co., Ltd.	Representative Director	Wang, Shih-Chun	23,589	100.00%
	Director	Lan, Shun-Cheng		
	Director	Tsao, Yung-Hsiang		
AIRTAC USA CORPPORATION	Chairman	Wang, Shih-Chun	82,980	100.00%
	Director	Lan, Shun-Cheng		
	Director	Tsao, Yung-Hsiang		
AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD..	Chairman	Wang, Shih-Chun	6,351	100.00%
	Director	Lan, Shun-Cheng		
	Director	Tsao, Yung-Hsiang		
	Director	Siti Elyanee Binti Abu Bakar		
Airtac Industrial Co., Ltd	Chairman	Wang Shih-Chung	83,530	100.00%
	Director	Lan, Shun-Cheng		
	Director	Tsao, Yung-Hsiang		

Notes: No shares are provided for it is a limited company and only capital contribution and proportion of contribution are shown.

8.1.5 Operational highlights of affiliates

Unit: NT\$ thousands

Name of Affiliate	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Operating Income	Operating Profit (Loss)	Profit (Loss) for the period	EPS (\$)
AIRTAC INDUSTRIAL (HONG KONG) LIMITED	4,451,070	27,284,195	342,464	26,941,731	-	(152)	6,123,664	Note 1
AIRTAC TRADING (HONG KONG) LIMITED	-	1,225	35	1,190	-	(109)	(119)	Note 1
INSTANT REACH INTERNATIONAL LIMITED	170,488	78,770	-	78,770	-	(52)	(5,161)	Note 1
AIRTAC HOLDING (SINGAPORE) PTE. LTD. .	470,220	85,490	117	85,373	-	(200)	(17,454)	Note 1
Ningbo AirTAC Automatic Industrial Co.	2,947,860	21,373,075	3,317,908	18,055,167	15,139,116	3,756,457	3,322,000	Note 1
Guangdong AirTAC Automatic Industrial Co.	165,960	3,810,561	475,486	3,335,075	3,485,803	1,245,163	942,963	Note 1
Airtac (China) Co., Ltd.	1,045,224	10,210,316	5,228,360	4,981,956	20,052,578	1,298,617	1,800,894	Note 1
Airtac (Jiangsu) Automatic Co., Ltd.	284,754	2,237,607	672,920	1,564,687	6,658,234	721,290	540,169	Note 1
Guangdong Airtac Intelligent Equipment Co., Ltd.	43,440	2,718,193	2,031,450	686,743	8,210,896	828,641	620,827	Note 1
Airtac (Tianjin) Intelligent Technology Co., Ltd.	43,440	312,672	199,754	112,918	1,007,260	81,738	60,563	Note 1
Airtac (Fujian) Intelligent Equipment Co. Ltd.	43,440	230,688	89,035	141,653	841,652	111,159	83,876	Note 1
ATC (ITALIA) S.R.L.	125,279	267,346	210,344	57,002	327,953	(3,283)	(3,672)	Note 1
Airtac Enterprise Co., Ltd.	1,000	30,549	1,687	28,862	-	(1,451)	(2,054)	(20.55)
Airtac International (Singapore) Pte. Ltd.	345,750	337,231	65,527	271,704	187,026	(2,801)	14,307	Note 1
Airtac Co., Ltd.	23,589	57,877	142,508	(84,631)	64,869	(7,600)	(5,424)	Note 1
AIRTAC USA CORPORATION	82,980	219,206	328,269	(109,063)	198,705	(24,085)	(25,931)	Note 1
AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD..	6,351	60,542	83,502	(22,960)	74,138	1,341	(1,677)	Note 1
AIRTAC INDUSTRIAL CO., LTD. (Thailand)	83,530	115,155	26,026	89,129	93,712	20,298	18,172	Note 1

Note 1: Earnings per share could not be calculated for it is not a company limited by shares.

Note 2: The amounts were converted to thousand NTD at exchange rate on 2021.12.31.

8.1.6 Consolidated financial statements of affiliates: See Appendix 1.

8.1.7 Affiliation report: None.

8.1.8. Industries covered by the business operated by the affiliated and description of the mutual dealings and division of work among such affiliates:

The company and its affiliated companies are engaged in the production and sales of various pneumatic and hydraulic control components, actuators, air source processing components, pneumatic auxiliary components and other series of products.

8.2 Private Placement Securities in the most recent year and up to the date of annual report: None.

8.3 The Shares in the Company Held or Disposed of by Subsidiaries in the most recent year and up to the date of annual report: None.

8.4 Other Necessary Supplementary Explanation: None.

8.5 Any Event Which Has a Material Impact on Shareholders' Equity or Securities Prices Was Stipulated in Subparagraph 2, Paragraph 2, Article 36 of Securities Exchange Act in the Most Recent Fiscal Year and up to the Date of the Publication of the Annual Report: None.

Appendix 1

INDEPENDENT AUDITORS' REPORT

The Board of Directors and Shareholders

AIRTAC INTERNATIONAL GROUP

Opinion

We have audited the accompanying consolidated financial statements of Airtac International Group (the “Company”) and its subsidiaries (collectively referred to as the “Group”), which comprise the consolidated balance sheets as of December 31, 2021 and 2020, and the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2021 and 2020, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China.

Basis for Opinion

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with The Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended December 31, 2021. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters for the Group's consolidated financial statements for the year ended December 31, 2021 are stated as follows:

Estimated recognition of sales revenue

One of the selling models of Airtac international Group is selling goods through dealers. For the year ended December 31, 2021, the sales revenue from dealers was \$8,611,358 thousand. The Group might recognize the sales revenue even when the effective control of the goods sold does not transfer yet. Since the revenue recognition has been identified as a key audit matter. Please refer to Note 4 to the consolidated financial statements for the detail of the information about related accounting policy.

Our key audit procedures performed in respect of the above area included, in addition to testing relevant internal controls, the following:

1. We reviewed the control activities of receiving sales order and shipping goods and test the effective of the design and execution of the control activities. We sample the subsidiary of sales revenue and the timing of sales recognition is verified to the sales condition and was indeed receive the sales order from customers.
2. We sampled the sales contracts and sales order of main customers and confirm the timing of the sales condition and recognition of sales revenue is consistent. We also review the sales return of the year ended December 31, 2021 and the sales return after December 31, 2021 to check is there any unusual sales returns.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise

from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users made on the basis of these consolidated financial statements.

As part of an audit in accordance with the auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient and appropriate audit evidence regarding the financial information of entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters

that were of most significance in the audit of the consolidated financial statements for the year ended December 31, 2021 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audit resulting in this independent auditors' report are Chih, Jui-Chuan and Weng, Bo-Ren.

Deloitte & Touche
Taipei, Taiwan
Republic of China
March 23, 2022

Notice to Readers

The accompanying consolidated financial statements are intended only to present the consolidated financial position, financial performance and cash flows in accordance with accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such consolidated financial statements are those generally accepted and applied in the Republic of China.

For the convenience of readers, the independent auditors' report and the accompanying consolidated financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and consolidated financial statements shall prevail.

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2021 AND 2020 (In Thousands of New Taiwan Dollars)

ASSETS	2021		2020	
	Amount	%	Amount	%
CURRENT ASSETS				
Cash and cash equivalents (Notes 4 and 6)	\$ 4,374,302	9	\$ 4,360,433	11
Financial assets at fair value through profit or loss - current (Notes 4 and 7)	16,855	-	45,587	-
Financial assets at amortized cost - current (Notes 4, 8 and 28)	1,831,215	4	1,351,569	3
Notes receivable (Note 9)	2,092,888	5	2,412,221	6
Trade receivables (Notes 9 and 29)	5,389,837	11	4,652,204	11
Other receivables	22,976	-	19,459	-
Current tax assets (Note 4)	12,820	-	15,626	-
Inventories (Notes 4, 5 and 10)	5,301,683	11	3,634,708	9
Other current assets (Note 14)	271,628	1	157,104	-
Total current assets	19,314,204	41	16,648,911	40
NON-CURRENT ASSETS				
Property, plant and equipment (Notes 4, 12 and 30)	24,466,511	51	22,202,832	54
Right-of-use assets (Notes 4 and 13)	1,010,259	2	1,024,672	3
Other intangible assets	51,519	-	60,420	-
Deferred tax assets (Notes 4 and 22)	568,219	1	597,289	1
Other non-current assets (Note 14)	2,267,944	5	896,857	2
Total non-current assets	28,364,452	59	24,782,070	60
TOTAL	\$ 47,678,656	100	\$ 41,430,981	100
LIABILITIES AND EQUITY				
CURRENT LIABILITIES				
Short-term loans (Note 15)	\$ 3,712,644	8	\$ 9,572,760	23
Short-term bills payable (Note 15)	780,000	2	1,100,000	3
Financial liabilities at fair value through profit or loss - current (Note 7)	981	-	-	-
Contract liabilities - current (Note 20)	68,712	-	95,130	-
Notes payable (Note 16)	226,223	-	125,516	-
Trade payables (Note 16)	1,076,830	2	875,382	2
Lease liability - current (Notes 4 and 13)	60,825	-	58,246	-
Other payables (Note 17)	1,731,823	4	1,313,344	3
Current tax liabilities (Note 4)	606,389	1	542,221	2
Current portion of long-term loans (Notes 15 and 30)	766,500	2	766,500	2
Other current liabilities (Note 17)	188,513	-	289,944	1
Total current liabilities	9,219,440	19	14,739,043	36
NON-CURRENT LIABILITIES				
Lease liabilities (Notes 4 and 13)	148,427	-	163,808	-
Long-term loans (Notes 15 and 30)	2,805,726	6	3,568,134	9
Deferred tax liabilities (Notes 4 and 22)	353,392	1	468,868	1
Total non-current liabilities	3,307,545	7	4,200,810	10
Total liabilities	12,526,985	26	18,939,853	46
EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY (Note 19)				
Share capital	2,000,000	4	1,890,250	4
Capital surplus	14,846,145	31	6,870,172	17
Retained earnings	19,529,933	41	14,799,924	36
Other equity	(1,232,155)	(2)	(1,077,587)	(3)
Total equity attributable to owners of the Company	35,143,923	74	22,482,759	54
NON-CONTROLLING INTERESTS	7,748	-	8,369	-
Total equity	35,151,671	74	22,491,128	54
TOTAL	\$ 47,678,656	100	\$ 41,430,981	100

The accompanying notes are an integral part of the consolidated financial statements.

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2021		2020	
	Amount	%	Amount	%
OPERATING REVENUE				
Sales (Notes 4, 20 and 33)	\$ 25,399,895	100	\$ 19,103,001	100
OPERATING COSTS				
Cost of goods sold (Notes 10 and 21)	<u>13,063,277</u>	<u>52</u>	<u>9,649,868</u>	<u>51</u>
GROSS PROFIT	<u>12,336,618</u>	<u>48</u>	<u>9,453,133</u>	<u>49</u>
OPERATING EXPENSES (Note 21)				
Selling and marketing expenses	2,275,176	9	2,068,045	11
General and administrative expenses	1,280,662	5	921,524	5
Research and development expenses	595,112	2	477,047	2
Expected credit loss recognized (gain reversed)	<u>(30,311)</u>	<u>-</u>	<u>22,320</u>	<u>-</u>
Total operating expenses	<u>4,120,639</u>	<u>16</u>	<u>3,488,936</u>	<u>18</u>
PROFIT FROM OPERATIONS	<u>8,215,979</u>	<u>32</u>	<u>5,964,197</u>	<u>31</u>
NON-OPERATING INCOME AND EXPENSES (Notes 4 and 21)				
Other income	104,081	1	154,222	1
Other gains and losses	256,019	1	485,033	2
Finance costs	<u>(191,616)</u>	<u>(1)</u>	<u>(260,804)</u>	<u>(1)</u>
Total non-operating income and expenses	<u>168,484</u>	<u>1</u>	<u>378,451</u>	<u>2</u>
PROFIT BEFORE INCOME TAX FROM CONTINUING OPERATIONS	8,384,463	33	6,342,648	33
INCOME TAX EXPENSE (Notes 4 and 22)	<u>1,943,066</u>	<u>8</u>	<u>1,498,445</u>	<u>8</u>
NET PROFIT FOR THE YEAR	<u>6,441,397</u>	<u>25</u>	<u>4,844,203</u>	<u>25</u>
OTHER COMPREHENSIVE INCOME				
Items that will not be reclassified subsequently to profit or loss:				
Exchange differences arising on translation to the presentation currency	(145,840)	-	394,055	2
Items that may be reclassified subsequently to profit or loss:				
Exchange differences on translating foreign operations	<u>(8,721)</u>	<u>-</u>	<u>(24,101)</u>	<u>-</u>

(Continued)

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2021		2020	
	Amount	%	Amount	%
Other comprehensive income for the year, net of income tax	<u>(154,561)</u>	<u>-</u>	<u>369,954</u>	<u>2</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<u>\$ 6,286,836</u>	<u>25</u>	<u>\$ 5,214,157</u>	<u>27</u>
NET PROFIT ATTRIBUTABLE TO:				
Owner of the Company	\$ 6,442,025	25	\$ 4,845,297	25
Non-controlling interests	<u>(628)</u>	<u>-</u>	<u>(1,094)</u>	<u>-</u>
	<u>\$ 6,441,397</u>	<u>25</u>	<u>\$ 4,844,203</u>	<u>25</u>
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:				
Owner of the Company	\$ 6,287,457	25	\$ 5,215,272	27
Non-controlling interests	<u>(621)</u>	<u>-</u>	<u>(1,115)</u>	<u>-</u>
	<u>\$ 6,286,836</u>	<u>25</u>	<u>\$ 5,214,157</u>	<u>27</u>
EARNINGS PER SHARE (Note 23)				
Basic	<u>\$ 33.67</u>		<u>\$ 25.63</u>	
Diluted	<u>\$ 33.65</u>		<u>\$ 25.62</u>	

The accompanying notes are an integral part of the consolidated financial statements.
(Concluded)

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

(In Thousands of New Taiwan Dollars)

	Equity Attributable to Owners of the Company								
	Share Capital			Retained Earnings	Other Equity				
	Shares (In Thousands)	Ordinary Shares	Capital Surplus	Unappropriated Earnings	Exchange Differences on Translating Foreign Operations	Remeasurement of Defined Benefits Plans	Total	Non-controlling Interests	Total Equity
BALANCE AT JANUARY 1, 2020	189,025	\$ 1,890,250	\$ 6,870,172	\$ 10,867,760	\$ (1,453,824)	\$ 6,262	\$ 18,180,620	\$ 9,484	\$ 18,190,104
Appropriation of 2019 earnings									
Cash dividends distributed by the Company	-	-	-	(913,133)	-	-	(913,133)	-	(913,133)
Net profit for the year ended December 31, 2020	-	-	-	4,845,297	-	-	4,845,297	(1,094)	4,844,203
Other comprehensive income for the year ended December 31, 2020, net of income tax	-	-	-	-	369,975	-	369,975	(21)	369,954
Total comprehensive income for the year ended December 31, 2020	-	-	-	4,845,297	369,975	-	5,215,272	(1,115)	5,214,157
BALANCE AT DECEMBER 31, 2020	189,025	1,890,250	6,870,172	14,799,924	(1,083,849)	6,262	22,482,759	8,369	22,491,128
Appropriation of 2020 earnings									
Cash dividends distributed by the Company	-	-	-	(1,712,016)	-	-	(1,712,016)	-	(1,712,016)
Net profit for the year ended December 31, 2021	-	-	-	6,442,025	-	-	6,442,025	(628)	6,441,397
Other comprehensive income for the year ended December 31, 2021, net of income tax	-	-	-	-	(154,568)	-	(154,568)	7	(154,561)
Total comprehensive income for the year ended December 31, 2021	-	-	-	6,442,025	(154,568)	-	6,287,457	(621)	6,286,836
Issuance of ordinary shares for cash	10,975	109,750	7,763,596	-	-	-	7,873,346	-	7,873,346
Compensation cost of employee share options	-	-	212,377	-	-	-	212,377	-	212,377
BALANCE AT DECEMBER 31, 2021	200,000	\$ 2,000,000	\$ 14,846,145	\$ 19,529,933	\$ (1,238,417)	\$ 6,262	\$ 35,143,923	\$ 7,748	\$ 35,151,671

The accompanying notes are an integral part of the consolidated financial statements.

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

(In Thousands of New Taiwan Dollars)

	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	\$ 8,384,463	\$ 6,342,648
Adjustments for:		
Depreciation expenses	1,710,016	1,531,403
Amortization expenses	17,179	16,271
Expected credit loss recognized (gain reversed)	(30,311)	22,320
Net gain on financial assets/liabilities at fair value through profit or loss	(101,584)	(107,705)
Finance costs	191,616	260,804
Interest income	(104,081)	(154,222)
Compensation cost of employee share options	212,377	-
Loss on disposal of property, plant and equipment	87,994	62,416
Write-down of inventories	31,937	66,935
Net gain on foreign currency exchange	(983)	(85,056)
Changes in operating assets and liabilities:		
(Increase) decrease in notes receivable	301,566	(888,070)
Increase in trade receivables	(742,740)	(1,072,944)
(Increase) decrease in other receivables	(705)	7,470
Increase in inventories	(1,735,278)	(491,806)
(Increase) decrease in other current assets	(126,489)	5,930
Increase (decrease) in contract liabilities	(25,684)	42,357
Increase (decrease) in notes payable	101,589	(164,890)
Increase in trade payables	208,788	336,322
Increase in other payables	113,479	198,381
Increase (decrease) in other current liabilities	(99,183)	53,594
Cash generated from operations	8,393,966	5,982,158
Interest received	73,993	79,426
Interest paid	(189,595)	(259,686)
Income tax paid	(1,958,476)	(1,357,018)
Net cash generated from operating activities	6,319,888	4,444,880
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of financial assets at amortized cost	(5,426,625)	(10,768,476)
Proceeds on sale of financial assets at amortized cost	4,975,083	12,650,451
Proceeds from sale of financial assets at fair value through profit and loss	131,245	71,732
Payments for property, plant and equipment	(3,796,479)	(3,003,698)
Proceeds from disposal of property, plant and equipment	36,238	72,802
Increase in refundable deposits	(52,885)	(5,183)
Decrease in refundable deposits	43,018	11,197
Payments for intangible assets	(7,641)	(15,536)
Payments for right-of-use assets	(26,382)	(167,403)
Increase in prepayments for equipment	(1,367,721)	-

(Continued)

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

(In Thousands of New Taiwan Dollars)

	2021	2020
Net cash used in investing activities	<u>(5,492,149)</u>	<u>(1,154,114)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of short-term loans	(5,792,457)	(2,259,814)
Proceeds from repayment of short-term bills payable	(320,000)	250,000
Repayments of long-term loans	(766,500)	(1,066,500)
Repayment of the principal portion of lease liabilities	(76,105)	(86,664)
Dividends paid to owners of the Company	(1,712,016)	(913,133)
Proceeds from issuance of ordinary shares	<u>7,873,346</u>	<u>-</u>
Net cash used in financing activities	<u>(793,732)</u>	<u>(4,076,111)</u>
EFFECTS OF EXCHANGE RATE CHANGES ON THE BALANCE OF CASH HELD IN FOREIGN CURRENCIES	<u>(20,138)</u>	<u>(90,226)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	13,869	(875,571)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	<u>4,360,433</u>	<u>5,236,004</u>
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	<u>\$ 4,374,302</u>	<u>\$ 4,360,433</u>

The accompanying notes are an integral part of the consolidated financial statements.

(Concluded)

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2021 and 2020

(In Thousands of New Taiwan Dollars, Unless Specified Otherwise)

1. GENERAL

Airtac International Group (the “Company,” the Company and its subsidiaries are collectively referred to as the “Group”) was incorporated on September 16, 2009 in British Cayman Islands under reorganization mainly for the purpose of applying for listing on Taiwan Stock Exchange (“TWSE”). Admire Fame International Limited (“Admire Fame”), the Company’s parent company decided on December 23, 2009 with the approval of the shareholders to convert all stocks of Admire Fame to the stocks of the Company at the ratio of 1:1 (referred to as “stock swap” hereunder), and decided to dissolve and liquidate Admire Fame in 2010. Following the stock swap and reorganization, the Company becomes the holding company of a group of enterprises and engages in investment. The main businesses of other companies under the Group are set out in Note 11.

The Company’s stocks were listed on TWSE in December 2010.

The functional currency of the Company is RMB. For greater comparability and consistency of financial reporting, the consolidated financial statements are presented in New Taiwan dollars since the Company’s stocks are listed on the Taiwan Stock Exchange.

2. APPROVAL OF FINANCIAL STATEMENTS

The consolidated financial statements were approved by the board of directors and issued on March 4, 2022.

3. APPLICATION OF NEW AND REVISED STANDARDS, AMENDMENTS AND INTERPRETATIONS

- a. Initial application of the amendments to the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), Interpretations of IFRS (IFRIC), and Interpretations of IAS (SIC) (collectively, the “IFRSs”) endorsed and issued into effect by the FSC.

Except for the following, whenever applied, the initial application of the amendments to the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the IFRSs endorsed and issued into effect by the FSC would not have any material impact on the Group’s accounting policies:

Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 “Interest Rate Benchmark Reform - Phase 2”

The Group elected to apply the practical expedient provided in the amendments to deal with the changes in the basis for determining contractual cash flows of financial assets, financial liabilities or lease liabilities resulting from the interest rate benchmark reform. The changes are accounted for by updating the effective interest rate at the time the basis is changed, provided the changes are necessary as a direct consequence of the reform and the new basis is economically equivalent to the previous basis.

b. The IFRSs endorsed by the FSC for application starting from 2022

New IFRSs	Effective Date Announced by IASB
“Annual Improvements to IFRS Standards 2018–2020”	January 1, 2022 (Note 1)
Amendments to IFRS 3 “Reference to the Conceptual Framework”	January 1, 2022 (Note 2)
Amendments to IAS 16 “Property, Plant and Equipment - Proceeds before Intended Use”	January 1, 2022 (Note 3)
Amendments to IAS 37 “Onerous Contracts–Cost of Fulfilling a Contract”	January 1, 2022 (Note 4)

Note 1: The amendments to IFRS 9 are applied prospectively to modifications and exchanges of financial liabilities that occur on or after the annual reporting periods beginning on or after January 1, 2022. The amendments to IAS 41 “Agriculture” are applied prospectively to the fair value measurements on or after the annual reporting periods beginning on or after January 1, 2022. The amendments to IFRS 1 “First-time Adoptions of IFRSs” are applied retrospectively for annual reporting periods beginning on or after January 1, 2022.

Note 2: The amendments are applicable to business combinations for which the acquisition date is on or after the beginning of the annual reporting period beginning on or after January 1, 2022.

Note 3: The amendments are applicable to property, plant and equipment that are brought to the location and condition necessary for them to be capable of operating in the manner intended by management on or after January 1, 2021.

Note 4: The amendments are applicable to contracts for which the entity has not yet fulfilled all its obligations on January 1, 2022.

1) Annual Improvements to IFRS Standards 2018-2020

Several standards, including IFRS 9 “Financial Instruments”, were amended in the annual improvements. IFRS 9 requires the comparison of the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received, with that of the cash flows under the original financial liability when there is an exchange or

modification of debt instruments. The new terms and the original terms are substantially different if the difference between those discounted present values is at least 10%. The amendments to IFRS 9 clarify that the only fees that should be included in the above assessment are those fees paid or received between the borrower and the lender.

2) Amendments to IFRS 3 “Reference to the Conceptual Framework”

The amendments replace the references to the Conceptual Framework of IFRS 3 and specify that the acquirer shall apply IFRIC 21 “Levies” to determine whether the event that gives rise to a liability for a levy has occurred at the acquisition date.

3) Amendments to IAS 16 “Property, Plant and Equipment: Proceeds before Intended Use”

The amendments prohibit an entity from deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. The cost of those items is measured in accordance with IAS 2 “Inventories”. Any proceeds from selling those items and the cost of those items are recognized in profit or loss in accordance with applicable standards.

4) Amendments to IAS 37 “Onerous Contracts - Cost of Fulfilling a Contract”

The amendments specify that when assessing whether a contract is onerous, the “cost of fulfilling a contract” includes both the incremental costs of fulfilling that contract (for example, direct labor and materials) and an allocation of other costs that relate directly to fulfilling contracts (for example, an allocation of depreciation for an item of property, plant and equipment used in fulfilling the contract).

Except for the above impact, as of the date the consolidated financial statements were authorized for issue, the Group is continually assessing the possible impact that the application of other standards and interpretations will have on the Group’s financial position and financial performance, and will disclose the relevant impact when the assessment is completed.

c. New IFRSs in issue but not yet endorsed and issued into effect by the FSC

New IFRSs	Effective Date Announced by IASB (Note 1)
Amendments to IFRS 10 and IAS 28 “Sale or Contribution of Assets between An Investor and Its Associate or Joint Venture”	To be determined by IASB
IFRS 17 “Insurance Contracts”	January 1, 2023
Amendments to IFRS 17	January 1, 2023
Amendments to IFRS 17 “Initial Application of IFRS 9 and IFRS 17—	January 1, 2023

New IFRSs	Effective Date Announced by IASB (Note 1)
Comparative Information”	
Amendments to IAS 1 “Classification of Liabilities as Current or Non-current”	January 1, 2023
Amendments to IAS 1 “Disclosure of Accounting Policies”	January 1, 2023 (Note 2)
Amendments to IAS 8 “Definition of Accounting Estimates”	January 1, 2023 (Note 3)
Amendments to IAS 12 “Deferred Tax related to Assets and Liabilities arising from a Single Transaction”	January 1, 2023 (Note 4)

Note 1: Unless stated otherwise, the above New IFRSs are effective for annual reporting periods beginning on or after their respective effective dates.

Note 2: The amendments will be applied prospectively for annual reporting periods beginning on or after January 1, 2023.

Note 3: The amendments are applicable to changes in accounting estimates and changes in accounting policies that occur on or after the beginning of the annual reporting period beginning on or after January 1, 2023.

Note 4: Except for deferred taxes that will be recognized on January 1, 2022 for temporary differences associated with leases and decommissioning obligations, the amendments will be applied prospectively to transactions that occur on or after January 1, 2022.

1) Amendments to IFRS 10 and IAS 28 “Sale or Contribution of Assets between an Investor and its Associate or Joint Venture”

The amendments stipulate that, when the Group sells or contributes assets that constitute a business (as defined in IFRS 3) to an associate or joint venture, the gain or loss resulting from the transaction is recognized in full. Also, when the Group loses control of a subsidiary that contains a business but retains significant influence or joint control, the gain or loss resulting from the transaction is recognized in full.

Conversely, when the Group sells or contributes assets that do not constitute a business to an associate or joint venture, the gain or loss resulting from the transaction is recognized only to the extent of the Group’s interest as an unrelated investor in the associate or joint venture, i.e., the Group’s share of the gain or loss is eliminated. Also, when the Group loses control of a subsidiary that does not contain a business but retains significant influence or joint control over an associate or a joint venture, the gain or loss resulting from the transaction is recognized only to the extent of the Group’s interest as an unrelated investor in the associate or joint venture, i.e., the Group’s share of the gain or loss is eliminated.

2) Amendments to IAS 1 “Classification of Liabilities as Current or Non-current”

The amendments clarify that for a liability to be classified as non-current, the Group shall

assess whether it has the right at the end of the reporting period to defer settlement of the liability for at least twelve months after the reporting period. If such rights are in existence at the end of the reporting period, the liability is classified as non-current regardless of whether the Group will exercise that right. The amendments also clarify that, if the right to defer settlement is subject to compliance with specified conditions, the Group must comply with those conditions at the end of the reporting period even if the lender does not test compliance until a later date.

The amendments stipulate that, for the purpose of liability classification, the aforementioned settlement refers to a transfer of cash, other economic resources or the Group's own equity instruments to the counterparty that results in the extinguishment of the liability. However, if the terms of a liability that could, at the option of the counterparty, result in its settlement by a transfer of the Group's own equity instruments, and if such option is recognized separately as equity in accordance with IAS 32: Financial Instruments: Presentation, the aforementioned terms would not affect the classification of the liability.

3) Amendments to IAS 1 "Disclosure of Accounting Policies"

The amendments specify that the Group should refer to the definition of material to determine its material accounting policy information to be disclosed. Accounting policy information is material if it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. The amendments also clarify that:

- accounting policy information that relates to immaterial transactions, other events or conditions is immaterial and need not be disclosed;
- the Group may consider the accounting policy information as material because of the nature of the related transactions, other events or conditions, even if the amounts are immaterial; and
- not all accounting policy information relating to material transactions, other events or conditions is itself material.

The amendments also illustrate that accounting policy information is likely to be considered as material to the financial statements if that information relates to material transactions, other events or conditions and:

- (1) the Group changed its accounting policy during the reporting period and this change resulted in a material change to the information in the financial statements;
- (2) the Group chose the accounting policy from options permitted by the standards;
- (3) the accounting policy was developed in accordance with IAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors" in the absence of an IFRS that specifically applies;
- (4) the accounting policy relates to an area for which the Group is required to make significant judgements or assumptions in applying an accounting policy, and the Group discloses those judgements or assumptions; or
- (5) the accounting is complex and users of the financial statements would otherwise

not understand those material transactions, other events or conditions.

4) Amendments to IAS 8 “Definition of Accounting Estimates”

The amendments define that accounting estimates are monetary amounts in financial statements that are subject to measurement uncertainty. In applying accounting policies, the Group may be required to measure items at monetary amounts that cannot be observed directly and must instead be estimated. In such a case, the Group uses measurement techniques and inputs to develop accounting estimates to achieve the objective. The effects on an accounting estimate of a change in a measurement technique or a change in an input are changes in accounting estimates unless they result from the correction of prior period errors.

5) Amendments to IAS 12 “Deferred Tax related to Assets and Liabilities arising from a Single Transaction”

The amendments clarify that the initial recognition exemption under IAS 12 does not apply to transactions in which equal taxable and deductible temporary differences arise on initial recognition. The Group will recognize a deferred tax asset (to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilized) and a deferred tax liability for all deductible and taxable temporary differences associated with leases and decommissioning obligations on January 1, 2022, and recognize the cumulative effect of initial application in retained earnings at that date. The Group will apply the amendments prospectively to transactions other than leases and decommissioning obligations that occur on or after January 1, 2022.

Except for the above impact, as of the date the consolidated financial statements were authorized for issue, the Group is continuously assessing the possible impact that the application of other standards and interpretations will have on the Group’s financial position and financial performance, and will disclose the relevant impact when the assessment is completed.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Statement of Compliance

The consolidated financial statements have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and IFRSs as endorsed and issued into effect by the FSC.

b. Basis of Preparation

The consolidated financial statements have been prepared on the historical cost basis except for financial instruments which are measured at fair value.

The fair value measurements, which are grouped into Levels 1 to 3 based on the degree to which the fair value measurement inputs are observable and based on the significance of the inputs to the fair value measurement in its entirety, are described as follows:

- 1) Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities;
- 2) Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- 3) Level 3 inputs are unobservable inputs for the asset or liability.

c. Classification of Current and Non-current Assets and Liabilities

Current assets include:

- 1) Assets held primarily for the purpose of trading;
- 2) Assets expected to be realized within twelve months after the reporting period; and
- 3) Cash and cash equivalents unless the asset is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

Current liabilities include:

- 1) Liabilities held primarily for the purpose of trading;
- 2) Liabilities due to be settled within twelve months after the reporting period, even if an agreement to refinance, or to reschedule payments, on a long-term basis is completed after the reporting period and before the consolidated financial statements are authorized for issue; and
- 3) Liabilities for which the Group does not have an unconditional right to defer settlement for at least twelve months after the reporting period. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

Assets and liabilities that are not classified as current are classified as non-current.

d. Basis of Consolidation

The consolidated financial statements incorporate the financial statements of the Company and the entities controlled by the Company. Income and expenses of subsidiaries acquired or disposed of during the period are included in the consolidated statement of profit or loss and other comprehensive income from the effective date of acquisition up to the effective date of disposal, as appropriate.

All intra-group transactions, balances, income and expenses are eliminated in full upon consolidation. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the

changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity and attributed to the owners of the Company.

See Note 11 and Table 2 for the detailed information of subsidiaries (including the percentage of ownership and main business).

e. Foreign Currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the entity's functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions.

At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Exchange differences on monetary items arising from settlement or translation are recognized in profit or loss in the period in which they arise.

Non-monetary items measured at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Exchange differences arising on the retranslation of non-monetary items are included in profit or loss for the period except for exchange differences arising from the retranslation of non-monetary items in respect of which gains and losses are recognized directly in other comprehensive income, in which case, the exchange differences are also recognized directly in other comprehensive income.

Non-monetary items that are measured at historical cost in a foreign currency are not retranslated.

For the purposes of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations (including of the subsidiaries, associates, joint ventures or branches operations in other countries or currencies used different with the Company) are translated into New Taiwan dollars using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at the average exchange rates for the period. Exchange differences arising are recognized in other comprehensive income (attributed to the owners of the Company and non-controlling interests as appropriate).

f. Inventories

Inventories consist of raw materials, supplies, finished goods and work-in-process and are stated at the lower of cost or net realizable value. Inventory write-downs are made item by item, except where it may be appropriate to group similar or related items. Net realizable value is the estimated selling price of inventories less all estimated costs of completion and costs necessary to make the sale. Inventories are recorded at weighted-average.

g. Property, Plant and Equipment

Property, plant and equipment are stated at cost, less subsequent accumulated depreciation and subsequent accumulated impairment loss.

Properties in the course of construction are carried at cost, less any recognized impairment loss. Cost includes professional fees and borrowing costs eligible for capitalization. Such properties are depreciated and classified to the appropriate categories of property, plant and equipment when completed and ready for intended use.

Depreciation is recognized using the straight-line method. Each part of a property, plant and equipment item that is significant to the total cost of the item is depreciated separately. The estimated useful lives, residual values and depreciation method are audited at the end of each reporting period, with any changes in estimates accounted for prospectively.

Any gain or loss on the disposal or retirement of a property, plant and equipment item is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss.

h. Intangible Assets

1) Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are initially measured at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis. The estimated useful life residual value, and amortization method are audited at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis. The residual value of an intangible asset with a finite useful life shall be assumed to be zero unless the Group expects to dispose of the intangible asset before the end of its economic life. When the Group has a right to charge for usage of concession infrastructure (as a consideration for providing construction service in a service concession arrangement), it recognizes an intangible asset at fair value upon initial recognition. The intangible asset is subsequently measured at cost less accumulated amortization and any accumulated impairment loss.

2) Derecognition of intangible assets

Gains or losses arising from the derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognized in profit or loss when the asset is derecognized.

i. Impairment of tangible and intangible assets other than goodwill and assets related to contract costs

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets, excluding goodwill, to determine whether there is any indication that those assets have suffered any impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Corporate assets are allocated to the smallest group of cash-generating units on a reasonable and consistent basis of allocation.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually and whenever there is an indication that the assets may be impaired.

The recoverable amount is the higher of fair value less costs to sell and value in use. If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount, with the resulting impairment loss recognized in profit or loss.

Before the Group recognizes an impairment loss from assets related to contract costs, any impairment loss on inventories, property, plant and equipment and intangible assets related to the contract applicable under IFRS 15 shall be recognized in accordance with applicable standards. Then, impairment loss from the assets related to the contract costs is recognized to the extent that the carrying amount of the assets exceeds the remaining amount of consideration that the Group expects to receive in exchange for related goods or services less the costs which relate directly to providing those goods or services and which have not been recognized as expenses. The assets related to the contract costs are then included in the carrying amount of the cash-generating unit to which they belong for the purpose of evaluating impairment of that cash-generating unit.

When an impairment loss is subsequently reversed, the carrying amount of the corresponding asset, cash-generating unit or assets related to contract costs is increased to the revised estimate of its recoverable amount, but only to the extent of the carrying amount that would have been determined had no impairment loss been recognized for the asset, cash-generating unit or assets related to contract costs in prior years. A reversal of an impairment loss is recognized in profit or loss.

j. Financial Instruments

Financial assets and financial liabilities are recognized when a group entity becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognized immediately in profit or loss.

1) Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

a) Measurement category

Financial assets are classified into the following categories: Financial assets at FVTPL and financial assets at amortized cost.

(1) Financial asset at FVTPL

Financial asset is classified as at FVTPL when the financial asset is mandatorily classified or it is designated as at FVTPL. Financial assets mandatorily classified as at FVTPL include investments in equity instruments which are not designated as at FVTOCI and debt instruments that do not meet the amortized cost criteria or the FVTOCI criteria.

A financial asset may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise.

Financial assets at FVTPL are subsequently measured at fair value, and any dividends, interest earned and remeasurement gains or losses on such financial assets are recognized in other gains or losses. Fair value is determined in the manner described in Note 28.

(2) Financial assets at amortized cost

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- i. The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- ii. The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, financial assets at amortized cost, including cash and cash equivalents, note receivables at amortized cost, trade receivables and other receivables, are measured at amortized cost, which equals to gross carrying amount determined using the effective interest method less any impairment loss. Exchange differences are recognized in profit or loss.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for:

- i) Purchased or originated credit-impaired financial asset, for which interest income is calculated by applying the credit-adjusted effective interest rate to the amortized cost of the financial asset; and
- ii) Financial assets that are not credit-impaired on purchase or origination but have subsequently become credit-impaired, for which interest income is calculated by applying the effective interest rate to the amortized cost of such financial assets in subsequent reporting periods.

Cash equivalents include time deposits with original maturities within 3 months from the date of acquisition, which are highly liquid, readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These cash equivalents are held for the purpose of meeting short-term cash commitments.

b) Impairment of financial assets

The Group recognizes a loss allowance for expected credit losses on financial assets at amortized cost (including trade receivables).

The Group always recognizes lifetime expected credit losses (ECLs) for trade receivables. For all other financial instruments, the Group recognizes lifetime ECLs when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on a financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month ECLs.

Expected credit losses reflect the weighted average of credit losses with the respective risks of default occurring as the weights. Lifetime ECLs represent the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECLs represent the

portion of lifetime ECLs that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

For internal credit risk management purposes, the Group determines that the following situations indicate that a financial asset is in default (without taking into account any collateral held by the Group):

- i) Internal or external information show that the debtor is unlikely to pay its creditors.
- ii) When a financial asset is more than 90 days past due unless the Group has reasonable and corroborative information to support a more lagged default criterion.

The impairment loss of all financial assets is recognized in profit or loss by a reduction in their carrying amounts through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognized in other comprehensive income and the carrying amounts of such financial assets are not reduced.

c) Derecognition of financial assets

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset at amortized cost in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss. On derecognition of an investment in a debt instrument at FVTOCI, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss which had been recognized in other comprehensive income is recognized in profit or loss. However, on derecognition of an investment in an equity instrument at FVTOCI, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss, and the

cumulative gain or loss which had been recognized in other comprehensive income is transferred directly to retained earnings, without recycling through profit or loss.

2) Equity Instruments

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments issued by a group entity are recognized at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognized in and deducted directly from equity. No gain or loss is recognized in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

3) Financial Liabilities

a) Subsequent measurement

Except the following situations, all financial liabilities are measured at amortized cost using the effective interest method:

Financial liabilities held for trading are stated at fair value, and any gains or losses on such financial liabilities are recognized in other gains or losses. Fair value is determined in the manner described in Note 28.

Financial liabilities using the effective interest method at amortized cost.

b) Derecognition of financial liabilities

The difference between the carrying amount of the financial liability derecognized and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognized in profit or loss.

4) Derivative financial instruments

The Group enters into a derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risks, including foreign exchange forward contracts.

Derivatives are initially recognized at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognized in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship. When the fair value of derivative financial instruments is positive, the derivative is recognized as a financial asset; when the fair value of derivative financial instruments is negative, the derivative is recognized as a financial liability.

Derivatives embedded in hybrid contracts that contain financial asset hosts that is within the scope of IFRS 9 are not separated; instead, the classification is determined in accordance with the entire hybrid contract. Derivatives embedded in non-derivative host contracts that are not financial assets that is within the scope of IFRS 9 (e.g. financial liabilities) are treated as separate derivatives when they meet the definition of a derivative; their risks and characteristics are not closely related to those of the host contracts; and the host contracts are not measured at FVTPL.

k. Revenue Recognition

The Group identifies the contract with the customers, allocates the transaction price to the performance obligations, and recognizes revenue when performance obligations are satisfied.

Revenue from sale of goods

Revenue from sale of goods comes from sales of pneumatic components. Sales of pneumatic components are recognized as revenue when the goods are shipped because it is the time when the customer has full discretion over the manner of distribution and price to sell the goods, has the primary responsibility for sales to future customers, and bears the risks of obsolescence. Trade receivable is recognized concurrently.

The Group does not recognize revenue on materials delivered to subcontractors because this delivery does not involve a transfer of control.

l. Leasing

At the inception of a contract, the Group assesses whether the contract is, or contains, a lease.

1) The Group as lessor

Leases are classified as finance leases whenever the terms of a lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

2) The Group as lessee

The Group recognizes right-of-use assets and lease liabilities for all leases at the commencement date of a lease, except for short-term leases and low-value asset leases accounted for applying a recognition exemption where lease payments are recognized as expenses on a straight-line basis over the lease terms.

Right-of-use assets are initially measured at cost, which comprises the initial measurement of lease liabilities adjusted for lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs needed to restore the underlying assets, and less any lease incentives received. Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses and adjusted for any remeasurement of the lease liabilities. Right-of-use assets are presented on a separate line in the consolidated balance sheets.

Right-of-use assets are depreciated using the straight-line method from the commencement dates to the earlier of the end of the useful lives of the right-of-use assets or the end of the lease terms.

Lease liabilities are initially measured at the present value of the lease payments, which comprise fixed payments, in-substance fixed payments, less any lease incentives receivable. The lease payments are discounted using the interest rate implicit in a lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the lessee's incremental borrowing rate.

Subsequently, lease liabilities are measured at amortized cost using the effective interest method, with interest expense recognized over the lease terms. When there is a change in a lease term, the Group remeasures the lease liabilities with a corresponding adjustment to the right-of-use-assets. However, if the carrying amount of the right-of-use assets is reduced to zero, any remaining amount of the remeasurement is recognized in profit or loss. Lease liabilities are presented on a separate line in the consolidated balance sheets.

m. Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

Other than stated above, all other borrowing costs are recognized in profit or loss in the period in which they are incurred.

n. Government Grants

Government grants are not recognized until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognized in profit or loss in the period in which they become receivable.

o. Retirement Benefit Costs

1) Short-term employee benefits

Liabilities recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

2) Retirement benefits

Payments to defined contribution retirement benefit plans are recognized as an expense when employees have rendered service entitling them to the contributions.

Defined benefit costs (including service cost, net interest and remeasurement) under the defined benefit retirement benefit plans are determined using the projected unit credit method. Service cost (including current service cost, and net interest on the net defined benefit liability (asset)) are recognized as employee benefits expense in the period they occur. Remeasurement, comprising actuarial gains and losses, and the return on plan assets (excluding interest), is recognized in other comprehensive income in the period in which they occur. Remeasurement recognized in other comprehensive income is reflected immediately in retained earnings/other equity and will not be reclassified to profit or loss.

Net defined benefit liability (asset) represents the actual deficit (surplus) in the Group's defined benefit plan. Any surplus resulting from this calculation is limited to the present value of any refunds from the plans or reductions in future contributions to the plans.

3) Termination benefits

A liability for a termination benefit is recognized at the earlier of when the Group can no longer withdraw the offer of the termination benefit and when the Group recognizes any related restructuring costs.

p. Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

1) Current tax

According to the Income Tax Law, an additional tax at 10% of unappropriated earnings is provided for as income tax in the year the shareholders approve to retain the earnings.

Adjustments of prior years' tax liabilities are added to or deducted from the current year's tax provision.

2) Deferred tax

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences, unused loss carry forward and unused tax credits for purchases of machinery, equipment and technology, research and development expenditures, and personnel training expenditures to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint arrangements, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognized to the extent that it is probable that there will be sufficient taxable profits against which to utilize the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. A previously unrecognized deferred tax asset is also reviewed at the end of each reporting period and recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects,

at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

3) Current and deferred tax for the year

Current and deferred tax are recognized in profit or loss, except when they relate to items that are recognized in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity respectively.

5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

The Group considers the possible impact of the recent development of the COVID-19 in Taiwan and its economic environment implications when making its critical accounting estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised if the revisions affect only that period or in the period of the revisions and future periods if the revisions affect both current and future periods.

6. CASH AND CASH EQUIVALENTS

	December 31	
	2021	2020
Cash on hand	\$ 1,045	\$ 534
Checking accounts	46,996	22,893
Demand deposits	1,599,573	1,525,309
Cash equivalent		
Time deposits with original maturities less than three months	<u>2,726,622</u>	<u>2,811,697</u>
	<u>\$ 4,374,302</u>	<u>\$ 4,360,433</u>

7. FINANCIAL INSTRUMENTS AT FAIR VALUE THROUGH PROFIT OR LOSS

	December 31	
	2021	2020
<u>Financial assets at FVTPL- current</u>		
Financial assets mandatorily classified as at FVTPL		
Derivative financial assets (not under hedge accounting)		
— Foreign exchange forward contracts	\$ 7,444	\$ 35,576
Non-derivative financial assets		
— Mutual funds	9,411	10,011
	<u>\$ 16,855</u>	<u>\$ 45,587</u>
<u>Financial liabilities - current</u>		
Financial liabilities held for trading		
Derivative financial liabilities (not under hedge accounting)		
— Foreign exchange forward contracts	\$ 981	\$ -

At the end of the reporting period, outstanding interest rate swap contracts not under hedge accounting were as follows:

December 31, 2021

	<u>Currency</u>	<u>Maturity Date</u>	<u>Notional Amount (In Thousands)</u>
Buy	RMB /NTD	2022.1.18~2022.3.31	RMB 972,470/ NTD 4,210,842

December 31, 2020

	<u>Currency</u>	<u>Maturity Date</u>	<u>Notional Amount (In Thousands)</u>
Buy	RMB /NTD	2021.1.14~2021.3.30	RMB 749,540/ NTD 3,202,974

8. FINANCIAL ASSETS AT AMORTIZED COST

	December 31	
	2021	2020
<u>Current</u>		
Time deposits with original maturity of more than 3 months	\$ 6,188	\$ 6,128
Restricted bank deposits	36,924	26,262
Structured deposits	1,788,103	1,319,179
	<u>\$ 1,831,215</u>	<u>\$ 1,351,569</u>

Refer to Note 30 for information relating to investments in financial assets at amortized cost pledged as security.

9. NOTES RECEIVABLE AND TRADE RECEIVABLES

	December 31	
	2021	2020
<u>Notes receivable</u>		
At amortized cost		
Notes receivable - operating	\$ 2,115,481	\$ 2,435,598
Less: Allowance for impairment loss	(<u>22,593</u>)	(<u>23,377</u>)
	<u>\$ 2,092,888</u>	<u>\$ 2,412,221</u>
<u>Trade receivables</u>		
At amortized cost		
Gross carrying amount	\$ 5,442,143	\$ 4,744,517
Less: Allowance for impairment loss	(<u>52,306</u>)	(<u>92,313</u>)
	<u>\$ 5,389,837</u>	<u>\$ 4,652,204</u>

The average credit period of sales of goods was 30 to 90 days. No interest was charged on trade receivables. Credit rating information is obtained from independent rating agencies where available or, if not available, the Group uses other publicly available financial information or its own trading records to rate its major customers. The Group's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties. Credit exposure is controlled by counterparty limits that are reviewed and approved by the risk management committee annually.

The Group measures the loss allowance for trade receivables at an amount equal to lifetime expected credit losses. The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of economic conditions at the reporting date. As the Group's historical credit loss experience does not show significantly different loss patterns for different customer segments, the provision for loss allowance based on past due status is not further distinguished according to the Group's different customer base.

The following table details the loss allowance of trade receivables based on the Group's provision matrix.

December 31, 2021

	Not Past Due	Less than 90 days	91 to 180 days	181 to 365 days	366 to 547 days	548 to 730 days	Over 731 days	Total
Expected credit loss rate	0.90%	3.53%	26.50%	43.57%	84.33%	92.36%	100%	
Gross carrying amount	\$ 7,280,949	\$ 221,171	\$ 17,319	\$ 2,979	\$ 957	\$ 1,662	\$ 32,587	\$ 7,557,624
Loss allowance (Lifetime ECL)	(<u>26,272</u>)	(<u>7,811</u>)	(<u>4,589</u>)	(<u>1,298</u>)	(<u>800</u>)	(<u>1,535</u>)	(<u>32,587</u>)	(<u>74,899</u>)
Amortized cost	<u>\$ 7,254,677</u>	<u>\$ 213,360</u>	<u>\$ 12,730</u>	<u>\$ 1,681</u>	<u>\$ 150</u>	<u>\$ 127</u>	<u>\$ -</u>	<u>\$ 7,482,725</u>

December 31, 2020

	Not Past Due	Less than 90 days	91 to 180 days	181 to 365 days	366 to 547 days	548 to 730 days	Over 731 days	Total
Expected credit loss rate	0.90%	3.43%	21.25%	39.35%	82.92%	88.66%	100%	
Gross carrying amount	\$ 6,914,785	\$ 200,306	\$ 17,479	\$ 4,122	\$ 5,382	\$ 10,369	\$ 27,672	\$ 7,180,115
Loss allowance (Lifetime ECL)	(62,155)	(6,871)	(3,714)	(1,622)	(4,463)	(9,193)	(27,672)	(115,690)
Amortized cost	<u>\$ 6,852,630</u>	<u>\$ 193,435</u>	<u>\$ 13,765</u>	<u>\$ 2,500</u>	<u>\$ 919</u>	<u>\$ 1,176</u>	<u>\$ -</u>	<u>\$ 7,064,425</u>

The movements of the loss allowance of notes receivable were as follows:

	<u>For the Year Ended December 31</u>	
	<u>2021</u>	<u>2020</u>
Balance at January 1, per IFRS 9	\$ 23,377	\$ 22,038
Add: Net remeasurement of loss allowance	-	972
Less: Impairment losses reversed	(615)	-
Foreign exchange gains and losses	(169)	367
Balance at December 31	<u>\$ 22,593</u>	<u>\$ 23,377</u>

The movements of the loss allowance of trade receivable were as follows:

	<u>For the Year Ended December 31</u>	
	<u>2021</u>	<u>2020</u>
Balance at January 1	\$ 92,313	\$ 97,331
Add: Amounts recovered	28	-
Add: Net remeasurement of loss allowance	-	31,348
Less: Amounts written off	(9,499)	(27,761)
Less: Impairment losses reversed	(29,696)	-
Foreign exchange gains and losses	(840)	1,395
Balance at December 31	<u>\$ 52,306</u>	<u>\$ 92,313</u>

10. INVENTORIES

	<u>December 31</u>	
	<u>2021</u>	<u>2020</u>
Raw materials	\$ 1,468,987	\$ 1,114,538
Finished goods	2,409,144	1,543,499
Work in progress	<u>1,423,552</u>	<u>976,671</u>
	<u>\$ 5,301,683</u>	<u>\$ 3,634,708</u>

The cost of inventories recognized as cost of goods sold for the years ended December 31, 2021 and 2020 were \$13,063,277 thousand and \$9,649,868 thousand, respectively. For the year ended December 31, 2021 and 2020, the cost of goods sold included inventory write-downs amounting to \$31,937 thousand and \$66,935 thousand, respectively.

11. SUBSIDIARIES

Subsidiaries included in the consolidated financial statements

Investor	Investee	Proportion of Ownership	
		December 31	
		2021	2020
Airtac International Group	Airtac Trading (Hong Kong) Limited	100	100
	Airtac Industrial (Hong Kong) Limited	100	100
	INSTANT REACH INTERNATIONAL LIMITED	100	100
	AIRTAC HOLDING (SINGAPORE) PTE. LTD.	100	100
Airtac Industrial (Hong Kong) Limited	Ningbo Airtac Automatic Industrial Co., Ltd.	100	100
	Guangdong Airtac Automatic Industrial Co., Ltd.	100	100
	Airtac (China) Co., Ltd.	100	100
	Airtac (Jiangsu) Automation Co., Ltd.	100	100
INSTANT REACH INTERNATIONAL LIMITED	ATC (ITALIA) S.R.L.	100	100
	Airtac Enterprise Co., Ltd.	69.44	69.44
AIRTAC HOLDING (SINGAPORE) PTE. LTD.	AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	100	100
	Airtac Co., Ltd.	100	100
	AIRTAC USA CORPORATION	100	100
AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD.	100	100
	AIRTAC INDUSTRIAL CO., LTD.	100	100
Airtac (China) Co., Ltd.	Guangdong Airtac Intelligent Equipment Co., Ltd.	100	100
	Airtac (Tianjin) Intelligent Technology Co., Ltd.	100	100
	Airtac (Fujian) Intelligent Equipment Co., Ltd.	100	100

- 1) Airtac Industrial (Hong Kong) Limited, INSTANT REACH INTERNATIONAL LIMITED and AIRTAC HOLDING (SINGAPORE) PTE. LTD. are primarily holding companies.
- 2) Ningbo Airtac Automatic Industrial Co., Ltd. was established on August 16, 2001 with an operation period of 50 years, and engages primarily in the production of pneumatic and hydraulic components, Actuator components, air preparation components, and pneumatic accessories. Guangdong Airtac Automatic Industrial Co., Ltd. (previously Guangzhou Airtac Automatic Industrial Co., Ltd.) was established on December 31, 2006 with an operation period of 50 years, and engages primarily in the production of pneumatic and hydraulic control components, Actuator components, air preparation components, and pneumatic accessories. Airtac (China) Co., Ltd. primarily in the production, R&D, distribution, storage of industrial con was established on May 6, 2011 with an operation period of 50 years, and engages troll components, pneumatic components, hydraulic components, pneumatic whole set equipment, wind power tools, electric tools, low-voltage electric appliances, and hand tools, import and export of the aforementioned products and support services. Airtac (Jiangsu) Automation Co., Ltd. primarily in the production, distribution, storage of industrial con was established on July 2, 2015 with an operation period of 50 years, and engages troll components, pneumatic components, hydraulic components, pneumatic whole set

equipment, wind power tools, electric tools, low-voltage electric appliances, and hand tools, import and export of the aforementioned products and support services.

- 3) Airtac Enterprise Co., Ltd. was established on May 9, 1989 and engages primarily in the processing and sales of machinery and automated machines, manufacturing, processing and sales of hydraulic/pneumatic parts and components, and import and export trade of the aforementioned products. ATC (ITALIA) S.R.L. was established on June 10, 2008 and engages primarily in the production and sales of pneumatic and hydraulic control components.
- 4) AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD. was established on August 11, 2011 and engages in the production and sales of pneumatic and hydraulic control components, actuators, air preparation units, pneumatic auxiliary components. Airtac Co., Ltd. was established on April 18, 2013 and engages in the production and sales of pneumatic and hydraulic control components, actuators, air preparation units, pneumatic auxiliary components. AIRTAC USA CORPORATION was established on November 4, 2016 and engages in the production and sales of pneumatic and hydraulic control components, actuators, air preparation units, pneumatic auxiliary components.
- 5) AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD. was established on July 16, 2013 and engages in the production and sales of pneumatic and hydraulic control components, actuators, air preparation units, pneumatic auxiliary components. AIRTAC INDUSTRIAL CO., LTD. was established on April 21, 2015 and engages in the production and sales of pneumatic and hydraulic control components, actuators, air preparation units, pneumatic auxiliary components.
- 6) Guangdong Airtac Intelligent Equipment Co., Ltd. was established on November 30, 2016 and engages in the production and sales of pneumatic and hydraulic control components, actuators, air preparation units, pneumatic auxiliary components. Airtac (Tianjin) Intelligent Technology Co., Ltd. was established on September 20, 2017 and engages in the production and sales of pneumatic and hydraulic control components, actuators, air preparation units, pneumatic auxiliary components, importing and exporting of the aforementioned products and support services. Airtac (Fujian) Intelligent Equipment Co., Ltd. was established on July 18, 2018 and engages in the production and sales of pneumatic and hydraulic control components, actuators, air preparation units, pneumatic auxiliary components, importing and exporting of the aforementioned products and support services.

12. PROPERTY, PLANT AND EQUIPMENT

	December 31	
	2021	2020
Assets used by the Group	\$ 24,353,723	\$ 22,124,005
Assets leased under operating leases	112,788	78,827
	<u>\$ 24,466,511</u>	<u>\$ 22,202,832</u>

1) Assets used by the Group

	Land	Buildings	Machinery and Equipment	Transportation Equipment	Office facilities and other equipment	Property in construction	Total
Cost							
Balance at January 1, 2021	\$ 890,359	\$ 11,782,066	\$ 12,528,334	\$ 382,072	\$ 1,636,360	\$ 1,068,467	\$ 28,287,658
Additions	-	69,867	2,444,290	55,388	378,880	1,162,688	4,111,113
Disposals	-	(77,719)	(259,626)	(20,456)	(83,245)	-	(441,046)
Transfers to assets leased under operating leases	-	(46,488)	-	-	-	-	(46,488)
Reclassification	-	1,065,259	-	1,993	5,408	(1,072,660)	-
Effect of foreign currency exchange differences	-	(56,524)	(97,091)	(3,715)	(17,347)	(7,999)	(182,676)
Balance at December 31, 2021	<u>\$ 890,359</u>	<u>\$ 12,736,461</u>	<u>\$ 14,615,907</u>	<u>\$ 415,282</u>	<u>\$ 1,920,056</u>	<u>\$ 1,150,496</u>	<u>\$ 31,728,561</u>
Accumulated depreciation							
Balance at January 1, 2021	\$ -	\$ 1,527,507	\$ 3,454,951	\$ 217,100	\$ 964,095	\$ -	\$ 6,163,653
Depreciation expenses	-	280,531	1,046,033	53,806	228,285	-	1,608,655
Disposals	-	(27,642)	(188,426)	(18,522)	(82,224)	-	(316,814)
Transfers to assets leased under operating leases	-	(8,906)	-	-	-	-	(8,906)
Effect of foreign currency exchange differences	-	(1,842)	(45,503)	(9,092)	(15,313)	-	(71,750)
Balance at December 31, 2021	<u>\$ -</u>	<u>\$ 1,769,648</u>	<u>\$ 4,267,055</u>	<u>\$ 243,292</u>	<u>\$ 1,094,843</u>	<u>\$ -</u>	<u>\$ 7,374,838</u>
Carrying amount at December 31, 2021	<u>\$ 890,359</u>	<u>\$ 10,966,813</u>	<u>\$ 10,348,852</u>	<u>\$ 171,990</u>	<u>\$ 825,213</u>	<u>\$ 1,150,496</u>	<u>\$ 24,353,723</u>
Cost							
Balance at January 1, 2020	\$ 890,359	\$ 11,287,785	\$ 10,409,376	\$ 360,566	\$ 1,465,653	\$ 762,869	\$ 25,176,608
Additions	-	135,064	2,237,066	33,304	231,010	639,283	3,275,727
Disposals	-	(55,558)	(280,146)	(17,151)	(94,483)	-	(447,338)
Transfers to assets leased under operating leases	-	(20,383)	-	-	-	-	(20,383)
Reclassification	-	340,490	-	-	12,330	(352,820)	-
Effect of foreign currency exchange differences	-	94,668	162,038	5,353	21,850	19,135	303,044
Balance at December 31, 2020	<u>\$ 890,359</u>	<u>\$ 11,782,066</u>	<u>\$ 12,528,334</u>	<u>\$ 382,072</u>	<u>\$ 1,636,360</u>	<u>\$ 1,068,467</u>	<u>\$ 28,287,658</u>
Accumulated depreciation							
Balance at January 1, 2020	\$ -	\$ 1,250,417	\$ 2,697,952	\$ 187,598	\$ 839,713	\$ -	\$ 4,975,680
Depreciation expenses	-	262,589	908,057	51,328	206,245	-	1,428,219
Disposals	-	(10,617)	(192,139)	(16,425)	(92,939)	-	(312,120)
Transfers to assets leased under operating leases	-	(85)	-	-	-	-	(85)
Effect of foreign currency exchange differences	-	25,203	41,081	(5,401)	11,076	-	71,959
Balance at December 31, 2020	<u>\$ -</u>	<u>\$ 1,527,507</u>	<u>\$ 3,454,951</u>	<u>\$ 217,100</u>	<u>\$ 964,095</u>	<u>\$ -</u>	<u>\$ 6,163,653</u>
Carrying amount at December 31, 2020	<u>\$ 890,359</u>	<u>\$ 10,254,559</u>	<u>\$ 9,073,383</u>	<u>\$ 164,972</u>	<u>\$ 672,265</u>	<u>\$ 1,068,467</u>	<u>\$ 22,124,005</u>

No impairment assessment was performed for the years ended December 31, 2021 and 2020 as there was no indication of impairment. There was no impairment indication for property, plant and equipment.

The above items of property, plant and equipment were depreciated on a straight-line basis over the estimated useful life of the asset:

Buildings and structures	
Main Buildings	40-50 years
Engineering systems	10-20 years
Machinery and equipment	5-20 years
Transportation equipment	5 years
Office equipment and other equipment	3-15 years

Refer to Note 30 for the carrying amount of property, plant and equipment pledged by the Group to secure bank loans.

2) Assets leased under operating leases

	<u>Buildings</u>
<u>Cost</u>	
Balance at January 1, 2021	\$ 92,605
Transfers from assets used by the Group	46,488
Effect of foreign currency exchange differences	(<u>669</u>)
Balance at December 31, 2021	<u>\$138,424</u>
<u>Accumulated depreciation</u>	
Balance at January 1, 2021	\$ 13,778
Transfers from assets used by the Group	8,906
Depreciation expenses	3,049
Effect of foreign currency exchange differences	(<u>97</u>)
Balance at December 31, 2021	<u>\$ 25,636</u>
Carrying amounts at January 1, 2021	<u>\$ 78,827</u>
Carrying amounts at December 31, 2021	<u>\$112,788</u>
<u>Cost</u>	
Balance at January 1, 2020	\$ 70,588
Transfers from assets used by the Group	20,383
Effect of foreign currency exchange differences	<u>1,634</u>
Balance at December 31, 2020	<u>\$ 92,605</u>
<u>Accumulated depreciation</u>	
Balance at January 1, 2020	\$ 11,455
Transfers from assets used by the Group	85
Depreciation expenses	1,999
Effect of foreign currency exchange differences	<u>239</u>
Balance at December 31, 2020	<u>\$ 13,778</u>
Carrying amounts at January 1, 2020	<u>\$ 59,133</u>
Carrying amounts at December 31, 2020	<u>\$ 78,827</u>

Operating leases relate to leases of buildings with lease terms between 2 to 10 years. The lessees do not have bargain purchase options to acquire the assets at the expiry of the lease periods.

The maturity analysis of lease payments receivable under operating lease payments was as follows:

	<u>December 31</u>	
	<u>2021</u>	<u>2020</u>
Year 1	\$ 3,791	\$ 1,872
Year 2	4,109	2,340
Year 3	2,454	2,013
Year 4	2,576	998
Year 5	2,014	1,048
Year 6 onwards	<u>4,485</u>	<u>5,620</u>
	<u>\$ 19,429</u>	<u>\$ 13,891</u>

The above items of property, plant and equipment leased under operating leases are depreciated on a straight-line basis over their estimated useful lives as follows:

Buildings	
Main Buildings	40 years

13. LEASE AGUREMENT

1) Right-of-use assets

	December 31	
	2021	2020
Carrying amount		
Land	\$ 801,540	\$ 799,513
Buildings	208,667	223,303
Transportation equipment	<u>52</u>	<u>1,856</u>
	<u>\$ 1,010,259</u>	<u>\$ 1,024,672</u>
	For the years ended December 31	
	2021	2020
Additions to right-of-use assets	<u>\$ 101,652</u>	<u>\$ 247,289</u>
Depreciation of right-of-use assets		
Land	\$ 18,330	\$ 14,167
Buildings	78,190	84,602
Transportation equipment	<u>1,792</u>	<u>2,416</u>
	<u>\$ 98,312</u>	<u>\$ 101,185</u>

2) Lease Liabilities

	December 31	
	2021	2020
Carry amount		
Current	<u>\$ 60,825</u>	<u>\$ 58,246</u>
Non-current	<u>\$ 148,427</u>	<u>\$ 163,808</u>

Range of discount rate for lease liabilities was as follows:

	December 31	
	2021	2020
Buildings and structures	1.79%~4.35%	1.79%~4.35%

3) Material leasing activities and terms

The Company lease buildings mainly for the use of offices and staff dormitory with lease terms of 1 to 7 years. The prepayments for leases is applicable to the land use right located in Mainland China with lease terms of 50 years. The Company does not have purchase options to acquire the leasehold buildings at the end of the lease terms.

4) Other lease information

Lease arrangements under operating leases for the leasing out of property, plant and equipment, are set out in Note 12.

	For the years ended December 31	
	2021	2020
Expenses relating to short-term leases	\$ <u>20,867</u>	\$ <u>26,138</u>
Total cash outflow for leases	(\$ <u>131,522</u>)	(\$ <u>282,261</u>)

All lease commitments (the Group as a lessee) with lease terms commencing after the balance sheet dates are as follows:

	December 31	
	2021	2020
Lease commitments	\$ <u>10,825</u>	\$ <u>6,543</u>

14. OTHER ASSETS

	December 31	
	2021	2020
<u>Current</u>		
Prepayments	\$ 115,890	\$ 85,281
Prepaid expenses	114,217	55,660
Excess VAT paid	41,372	16,161
Others	<u>149</u>	<u>2</u>
	\$ <u>271,628</u>	\$ <u>157,104</u>
<u>Non-current</u>		
Prepayments for equipment	\$ 2,220,286	\$ 858,185
Refundable deposits	40,701	31,715
Net defined benefit assets	<u>6,957</u>	<u>6,957</u>
	\$ <u>2,267,944</u>	\$ <u>896,857</u>

15. LOANS

(1) Short-term loans

	December 31	
	2021	2020
<u>Unsecured loans</u>		
Line of credit loans	\$ <u>3,712,644</u>	\$ <u>9,572,760</u>

The range of interest rate on bank loans was 0.79%-0.94% and 0.45%-4.05% per annum as of December 31, 2021 and 2020, respectively.

(2) Short-term bills payable

	December 31	
	2021	2020
Commercial paper	<u>\$ 780,000</u>	<u>\$ 1,100,000</u>

Outstanding short-term bills payable were as follows:

December 31, 2021

Promissory Institutions	Nominal amount	Discount amount	Carrying amount
TaChing Bills	\$ 200,000	\$ -	\$ 200,000
China Bills	200,000	-	200,000
International Bills	180,000	-	180,000
Mega Bills	<u>200,000</u>	<u>-</u>	<u>200,000</u>
	<u>\$ 780,000</u>	<u>\$ -</u>	<u>\$ 780,000</u>

December 31, 2020

Promissory Institutions	Nominal amount	Discount amount	Carrying amount
Grand Bills	\$ 200,000	\$ -	\$ 200,000
International Bills	200,000	-	200,000
TC Bills	150,000	-	150,000
Mega Bills	200,000	-	200,000
TaChing Bills	150,000	-	150,000
China Bills	<u>200,000</u>	<u>-</u>	<u>200,000</u>
	<u>\$ 1,100,000</u>	<u>\$ -</u>	<u>\$ 1,100,000</u>

- a. The payables of the commercial paper have not been discounted, because the effect was not material.
- b. The range of interest rate on short-term bills were 0.878% and 1.038% per annum as of December 31, 2021 and 2020, respectively.

(3) Long-term loans

	December 31	
	2021	2020
<u>Secured loans</u>		
Between March, 2018 and March 2023 (with interest rate of 1.7985%)	\$ 3,577,500	\$ 4,343,500
Deduct: Current portion	(766,500)	(766,500)
Deduct: Syndication loan charge fee	(4,774)	(8,866)
Long-term loans	<u>\$ 2,805,726</u>	<u>\$ 3,568,134</u>

In March, 2018, the Group signed a \$6,000,000 thousand syndicated loan (the Loan) with Mega International Commercial Bank and 12 other participating banks. The Loan is composed by three kinds of loans. The first one is a secured loan in the amount of \$2,200,000 thousand. This loan is to repay the existing bank loans. The Loan is effective in 3 months since February 12, 2018 and the undrawn credit line will be automatically cancelled as the effective term terminated. As of December 31, 2020, the Group draw all the amount of this loan. The second one is a secured loan in the amount of \$3,300,000 thousand. This loan is to support the capital needs of Phase 2 factory and manufacturing productivity expansion plan in Tainan ShuGu Park. The Loan is effective in 18 months after the first draw and the undrawn credit line will be automatically cancelled as the effective term terminated. As of December 31, 2020, the Group draw in the amount of \$2,910,000 thousand of this loan. The third one is an unsecured loan in the amount of \$500,000 thousand. The purpose of this loan is for providing medium-term working capital. If the Group meets all criteria in 5 years after the first draw, the Group could apply to Mega International Commercial Bank for extending the credit period for two years once in a written application. The principal will be payable after two years from the first draw of the first and second loans in 7 semiannually installments. The first to the sixth installment will be calculated at a repayable amount equal to 7.5% of the outstanding principal prior to the day before the first installment and the 55% remainder principal will be repaid in full on the maturity date. Each credit of the third loan would be repaid in full on each maturity date. During the loan period, financial ratios of the Group comply with predetermined financial covenants since year 2018.

Refer to Note 30 for the information relating to the Group's assets pledged as collateral bank loans

16. NOTES PAYABLE AND TRADE PAYABLES

The Group's average credit terms of purchasing goods is 90 days. The Group has financial risk management policies in place to ensure that all payables are settled within pre-agreed credit terms.

17. OTHER LIABILITIES

	December 31	
	2021	2020
<u>Current</u>		
Other payables		
Salaries and bonus	\$ 984,449	\$ 899,356
Payables for purchase of equipment	625,968	313,503
Others	<u>121,406</u>	<u>100,485</u>
	<u>\$ 1,731,823</u>	<u>\$ 1,313,344</u>
Other current liabilities		
Other taxes	\$ 171,026	\$ 274,174
Others	<u>17,487</u>	<u>15,770</u>
	<u>\$ 188,513</u>	<u>\$ 289,944</u>

18. RETIREMENT BENEFIT PLANS

a. Defined contribution plans

The Company and Airtac Enterprise Co., Ltd. adopted a pension plan under the Labor Pension Act (LPA), which is a state-managed defined contribution plan. Under the LPA, the Company makes monthly contributions to employees' individual pension accounts at 6% of monthly salaries and wages.

The employees of the Group's subsidiary in China and Italy are members of a state-managed retirement benefit plan operated by the government of China and Italy. The subsidiary is required to contribute a specified percentage of payroll costs to the retirement benefit scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit plan is to make the specified contributions.

b. Defined benefit plans

The defined benefit plans adopted by the Company and Airtac Enterprise Co., Ltd. in accordance with the Labor Standards Act is operated by the government of the ROC. Pension benefits are calculated on the basis of the length of service and average monthly salaries of the 6 months before retirement. Pension contributions are deposited in the Bank of Taiwan in the committee's name. Before the end of each year, the Group assesses the balance in the pension fund. If the amount of the balance in the pension fund is inadequate to pay retirement benefits for employees who conform to retirement requirements in the next year, the Group is required to fund the difference in one appropriation that should be made before the end of March of the next year. The pension fund is managed by the Bureau of Labor Funds, Ministry of Labor (the "Bureau"); the Group has no right to influence the investment policy and strategy.

The actuarial valuations of the present value of the defined benefit obligation of Airtac Enterprise Co., Ltd. for the year ended December 31, 2021 was not carried out by qualified actuaries. However, the Group considers that there would make no material impact on the consolidated statements.

19. EQUITY

a. Share capital

Ordinary shares

	December 31	
	2021	2020
Numbers of shares authorized (in thousands)	<u>200,000</u>	<u>200,000</u>
Shares authorized	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>
Number of shares issued and fully paid (in thousands)	<u>200,000</u>	<u>189,025</u>
Shares issued	<u>\$ 2,000,000</u>	<u>\$ 1,890,250</u>

Fully paid ordinary shares, which have a par value of \$10, carry one vote per share and carry a right to dividends.

On May 28, 2021 the Company's board of directors resolved to issue 10,975 thousand ordinary shares with a par value of NT\$10, for a consideration of NT\$718 per share which increased the share capital issued and fully paid to \$2,000,000 thousand. On September 3, 2021, the above transaction was approved by the FSC, and the subscription base date was determined by the board of directors to be October 15, 2021.

b. Capital surplus

	December 31	
	2021	2020
<u>May be used to offset a deficit, distributed as cash dividends, or transferred to share capital (1)</u>		
Issuance of ordinary shares	\$ 14,099,953	\$ 6,123,980
Organization Reconstruction	704,640	704,640
Donations	<u>41,552</u>	<u>41,552</u>
	<u>\$ 14,846,145</u>	<u>\$ 6,870,172</u>

- 1) Such capital surplus may be used to offset a deficit; in addition, when the Company has no deficit, such capital surplus may be distributed as cash dividends or transferred to share capital (limited to a certain percentage of the Company's capital surplus and once a year).
- 2) The Company issued new ordinary shares in October 2021. The Company reserved 1,098 thousand of the newly issued shares for employees to subscribe. The compensation cost calculated by Black-Scholes evaluation model was \$212,377 thousand and the amount was transferred to the capital surplus.

c. Retained earnings and dividend policy

Under the dividends policy as set forth in the Articles, the Company may, by a resolution adopted by a majority of the Directors who represent two-thirds or more of the total number of Directors in a board meeting, distribute to the Members, in the form of cash, all or a portion of its dividends and bonuses and/or legal reserve and capital reserve derived from issuance of new shares at a premium or from gifts received by the Company, and shall subsequently report such distribution to a shareholders' meeting.

Under the dividends policy as set forth in the Articles, if there is any Annual Net Income (after tax) of the current fiscal year after final account, it shall first be used to offset its losses in previous years which have not been previously offset (include the adjusted amount of undistributed earnings); then a special capital reserve shall be set aside in accordance with the Applicable Public Company Rules or as requested by the authorities in charge. The board shall prepare and propose a profit distribution proposal to the shareholders' meeting for a dividend distribution of any surplus, plus the undistributed earnings (include the adjusted amount of undistributed earnings) to be resolved and adopted by the shareholders' meeting. Unless otherwise resolved by the Directors at the board meeting and the Members at the general meeting by an Ordinary Resolution, the amount of profits distributed to Members shall not be lower than 30% of the distributable surplus earnings generated from the current fiscal year and the amount of cash dividends distributed shall not be less than 10% of the profits proposed to be distributed of the current fiscal year.

For the policies on the distribution of employees' compensation and remuneration of directors and supervisors, please refer to employees' compensation and remuneration of directors and supervisors in Note 21 f.

Pursuant to existing regulations, the Company is required to set aside additional special capital reserve equivalent to the net debit balance of the other components of stockholders' equity, such as the accumulated balance of foreign currency translation reserve. For the subsequent decrease in the deduction amount to stockholders' equity, any special reserve appropriated may be reversed to the extent that the net debit balance reverses.

The appropriations of earnings for 2020 and 2019 were approved in the Company's board of directors on March 8, 2021 and May 11, 2020 were as follows:

	For the Year Ended December 31	
	2020	2019
Cash dividends	<u>\$1,712,016</u>	<u>\$ 913,133</u>
Cash dividends per share (NT\$)	\$ 9.06	\$ 4.83

The board of directors had resolved to issue cash dividends from capital surplus of RMB \$396,952 thousand, RMB \$2.1 per share on March 8, 2021 and the report of such

distribution had been submitted to the shareholder's meeting on July 5, 2021. The actual amount converted and paid in New Taiwan Dollars were 1,712,016 thousand, 9.06 per share.

The board of directors had resolved to issue cash dividends from capital surplus of RMB \$213,598 thousand, RMB \$1.13 per share on May 11, 2020. The actual amount converted and paid in New Taiwan Dollars were 913,133 thousand, 4.83 per share. The exchange rate was based on the rate on September 14, 2020.

The appropriation of earnings for 2021, which were resolved by the Company's board of directors on March 4, 2022, were as follows:

	For the Year Ended December 31, 2021
Cash dividends	<u>\$2,662,200</u>
Cash dividends per share (NT\$)	<u>\$ 13.311</u>

The board of directors had resolved to issue cash dividends from capital surplus of RMB \$600,000 thousand (NT\$2,622,200 thousand), RMB \$3 (NT\$13.311) per share on March 4, 2022.

d. Other equity items

Exchange differences on translating foreign operations

	For the Year Ended December 31	
	2021	2020
Balance at January 1	(\$ 1,083,849)	(\$ 1,453,824)
Exchange differences on translating foreign operations	(8,791)	(23,953)
Exchange differences on translating to presentation currency	(<u>145,777</u>)	<u>393,928</u>
Balance at December 31	(\$ <u>1,238,417</u>)	(\$ <u>1,083,849</u>)

The relating exchange differences arising from the net assets of the Group's foreign operations which are translated from the functional currency to expression currency (i.e. NTD) are recognized in exchange differences on translating foreign operations of other comprehensive income.

20. REVENUE

	For the Year Ended December 31	
	2021	2020
Revenue from contracts with customers		

Revenue from sale of goods	\$ 25,399,895	\$ 19,103,001
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a. Contract information

Revenue from sale of goods

The Group sells pneumatic control components to the wholesale market and directly to customers both through its own retail outlets. Volume discount is offered to wholesaler whose purchase exceeds a specific threshold. The amount of discount and related revenue are estimated using the most likely amount. All other goods are sold at respective fixed amounts as agreed in the contracts.

b. Contract balances

	December 31, 2021	December 31, 2020	January 1, 2020
Note receivables and trade receivables (Note 9)	\$ 7,482,725	\$ 7,064,425	\$ 4,999,997
Contract liabilities-current			
Sale of goods	\$ 68,712	\$ 95,130	\$ 50,977

Revenue recognized in the current reporting period that was included in the contract liability balance at the beginning of the period and from the performance obligations satisfied in the previous periods is as follows:

	For the year ended December 31	
	2021	2020
<u>From contract liabilities at the start of the year</u>		
Sale of goods	\$ 84,867	\$ 45,634

c. Disaggregation of revenue

Refer to Note 34 for information about the disaggregation of revenue.

21. NET PROFIT (LOSS) AND OTHER COMPREHENSIVE INCOME (LOSS) FROM CONTINUING OPERATIONS

Net income from continuing operations includes:

a. Other income

	For the Year ended December 31	
	2021	2020
<u>Interest revenue</u>		
Bank deposits	\$ 77,032	\$ 76,471
Financial assets at amortized cost	27,049	77,751
	<u>\$ 104,081</u>	<u>\$ 154,222</u>

b. Other gains and losses

	For the Year ended December 31	
	2021	2020
Gain or loss on disposal of financial assets		
Financial assets mandatorily classified		
as at FVTPL	\$ 107,509	\$ 110,032
Financial liabilities held for trading	(5,925)	(2,327)
Net foreign exchange gain (losses)	(22,087)	241,007
Government grants (Note 25)	243,974	186,293
Loss on disposal of property, plant and equipment	(87,994)	(62,416)
Others	<u>20,542</u>	<u>12,444</u>
	<u>\$ 256,019</u>	<u>\$ 485,033</u>

c. Financial costs

	For the Year ended December 31	
	2021	2020
Interest on bank loans	\$ 185,882	\$ 255,125
Interest on lease liability	<u>5,734</u>	<u>5,679</u>
	<u>\$ 191,616</u>	<u>\$ 260,804</u>

d. Depreciation and amortization

	For the Year ended December 31	
	2021	2020
An analysis of deprecation by function		
Operating costs	\$ 1,302,585	\$ 1,129,078
Operating expenses	<u>407,431</u>	<u>402,325</u>
	<u>\$ 1,710,016</u>	<u>\$ 1,531,403</u>
An analysis of amortization by function		
Operating costs	\$ 1,099	\$ 986
Operating expenses	<u>16,080</u>	<u>15,285</u>
	<u>\$ 17,179</u>	<u>\$ 16,271</u>

e. Employee benefits expense

	For the Year ended December 31	
	2021	2020
Post-employment benefits		
Compensation costs	\$ 212,377	\$ -

	For the Year ended December 31	
	2021	2020
Post-employment benefits		
Defined contribution plans	234,980	133,275
Other employee benefits	<u>5,622,945</u>	<u>4,311,192</u>
Total employee benefits expense	<u>\$ 6,070,302</u>	<u>\$ 4,444,467</u>
An analysis of employee benefits expense by function		
Operating costs	\$ 3,489,165	\$ 2,398,303
Operating expenses	<u>2,581,137</u>	<u>2,046,164</u>
	<u>\$ 6,070,302</u>	<u>\$ 4,444,467</u>

f. Employees' compensation and remuneration of directors and supervisors

According to the Articles of Incorporation of the Company, the Company accrued employees' compensation and remuneration of directors and supervisors at rates of no less than 1% and no higher than 3%, respectively, of net profit before income tax, employees' compensation, and remuneration of directors and supervisors.

The employees' compensation and remuneration to directors and supervisors for the years ended December 31, 2021 and 2020 which have been approved by the Company's board of directors on March 4, 2022 and March 8, 2021, respectively, were as follows:

Accrual rate

	For the Year Ended December 31	
	2021	2020
Employees' compensation	1%	1%

Amount

	Cash	
	For the Year Ended December 31	
	2021	2020
	\$	\$
		6
Employees' compensation	83,142	4,187

If there is a change in the amounts after the annual consolidated financial statements were authorized for issue, the differences are recorded as a change in the accounting estimate.

There was no difference between the actual amounts of employees' compensation and remuneration of directors and supervisors paid and the amounts recognized in the consolidated financial statements for the year ended December 31, 2020 and 2019.

Information on the employees' compensation and remuneration of directors and supervisors resolved by the Company's board of directors in 2021 and 2020 is available at the Market Observation Post System website of the Taiwan Stock Exchange.

g. Gain or loss on foreign currency exchange

	For the Year ended December 31	
	2021	2020
Foreign exchange gains	\$ 143,999	\$ 673,654
Foreign exchange losses	(<u>166,086</u>)	(<u>432,647</u>)
	(<u>\$ 22,087</u>)	<u>\$ 241,077</u>

22. INCOME TAXES RELATING TO CONTINUING OPERATIONS

a. Income tax recognized in profit or loss

The major components of tax expense were as follow:

	For the Year ended December 31	
	2021	2020
Current tax		
In respect of the current year	\$ 1,634,377	\$ 1,260,357
Adjustments for prior years	(<u>148</u>)	<u>5,613</u>
	<u>1,634,229</u>	<u>1,265,970</u>
Deferred tax		
In respect of the current year	<u>308,837</u>	<u>232,475</u>
Income tax expense recognized in profit or loss	<u>\$ 1,934,066</u>	<u>\$ 1,498,445</u>

A reconciliation of accounting profit and income tax expenses is as follows:

	For the Year ended December 31	
	2021	2020
Profit before tax from continuing operations	<u>\$ 8,384,463</u>	<u>\$ 6,342,648</u>
Income tax expense calculated at the statutory rate	\$ 2,182,426	\$ 1,684,593
Nondeductible expenses in determining taxable income	4,981	3,772
Tax-exempt income	(191,317)	(162,462)
R&D with tax credits	(52,132)	(32,391)
Disable persons with tax credits	(744)	(680)
Adjustments for prior years' tax	(<u>148</u>)	<u>5,613</u>

	For the Year ended December 31	
	2021	2020
Income tax expense recognized in profit or loss	<u>\$ 1,943,066</u>	<u>\$ 1,498,445</u>
The applicable tax rate used by subsidiaries in China is 15% and 25%. Tax rates used by other group entities operating in other jurisdictions are based on the tax laws in those jurisdictions.		

b. Deferred tax assets and liabilities

The movements of deferred tax assets and deferred tax liabilities were as follows:

<u>For the year ended December 31, 2021</u>					
	<u>Opening Balance</u>	<u>Recognize d in Profit or Loss</u>	<u>Exchange Differenc es</u>	<u>Others</u>	<u>Closing Balance</u>
<u>Deferred Tax Assets</u>					
Temporary differences					
Allowance for loss on inventories	\$15,901	\$ 4,921	(\$ 340)	\$ -	\$20,482
Allowance for impaired receivables	27,112	3,685	(244)	-	30,553
Unrealized gross profit	111,954	48,775	(640)	-	160,089
Others	<u>13,862</u>	<u>5,189</u>	<u>(72)</u>	<u>-</u>	<u>18,979</u>
	168,829	62,570	(1,296)	-	230,103
Loss carryforwards	<u>428,460</u>	<u>(89,049)</u>	<u>(1,295)</u>	<u>-</u>	<u>338,116</u>
	<u>\$597,289</u>	<u>(\$26,479)</u>	<u>(\$ 2,591)</u>	<u>\$ -</u>	<u>\$568,219</u>
<u>Deferred tax liabilities</u>					
Temporary differences					
Unrealized exchange gains	\$17,884	(\$16,695)	\$ 104	\$ -	\$ 1,293
Fair value changes of financial assets	7,117	1,189	10	-	8,316
Defined benefit obligation	1,391	-	-	-	1,391
Withholding tax	<u>442,476</u>	<u>297,864</u>	<u>(3,242)</u>	<u>(394,706)</u>	<u>342,392</u>
				<u>(\$394,706)</u>	
	<u>\$468,868</u>	<u>\$282,358</u>	<u>(\$ 3,128)</u>	<u>)</u>	<u>\$353,392</u>

For the year ended December 31, 2020

	Opening Balance	Recognize d in Profit or Loss	Exchange Differenc es	Others	Closing Balance
<u>Deferred Tax Assets</u>					
Temporary differences					
Allowance for loss on inventories	\$13,269	\$ 2,263	\$ 369	\$ -	\$15,901
Allowance for impaired receivables	28,324	(1,694)	482	-	27,112
Unrealized gross profit	65,490	44,079	2,385	-	111,954
Others	<u>42,256</u>	<u>(28,592)</u>	<u>198</u>	<u>-</u>	<u>13,862</u>
	149,339	16,056	3,434	-	168,829
Loss carryforwards	<u>421,613</u>	<u>6,541</u>	<u>306</u>	<u>-</u>	<u>428,460</u>
	<u>\$570,952</u>	<u>\$22,597</u>	<u>\$ 3,740</u>	<u>\$ -</u>	<u>\$597,289</u>

Deferred tax liabilities

Temporary differences					
Unrealized exchange gains	\$ 338	\$17,546	\$ -	\$ -	\$17,884
Fair value changes of financial assets	-	7,117	-	-	7,117
Defined benefit obligation	1,391	-	-	-	1,391
Withholding tax	<u>533,609</u>	<u>230,409</u>	<u>7,102</u>	<u>(328,644)</u>	<u>442,476</u>
				<u>(\$328,644)</u>	
	<u>\$535,338</u>	<u>\$255,072</u>	<u>\$ 7,102</u>)	<u>\$468,868</u>

- c. Deductible temporary differences for which no deferred tax assets have been recognized in the consolidated balance sheets

	December 31	
	2021	2020
Loss carryforwards		
Expire in 2026	\$ 1,366	\$ 1,366
Expire in 2027	587	587
Expire in 2028	1,512	1,512
Expire in 2029	1,505	1,505
Expire in 2030	1,233	1,233
Expire in 2031	<u>1,447</u>	<u>-</u>
	<u>\$ 10,121</u>	<u>\$ 6,203</u>

d. Information about unused loss carry-forward and tax-exemption

Loss carryforwards as of December 31, 2020 comprised of :

Unused Amount	Expiry Year
\$ 89,271	2025
399,322	2026
370,902	2027
403,120	2028
344,260	2029
37,706	2030
1,447	2031
45,579	-
<u>\$ 1,691,604</u>	

e. Income tax assessments

The income tax returns of the Company and subsidiaries, except INSTANT REACH INTERNATIONAL LIMITED are exempted from income tax, Airtac International Group Taiwan Branch, and Airtac Enterprise Co., Ltd. have been respectively examined and cleared by the ROC tax authority through 2019. The other subsidiaries have also filed business income tax returns by the deadlines set by the local governments.

23. EARNINGS PER SHARE

The weighted average number of shares outstanding used for the earnings per share computation were as follows:

	Unit: NT\$ Per Share	
<u>Net profit for the period</u>		
	For the year ended December 31	
	2021	2020
Profit for the period attributable to owners of the Company	<u>\$6,442,025</u>	<u>\$4,845,297</u>
Earnings used in the computation of basic earnings per share	<u>6,442,025</u>	<u>4,845,297</u>
Earnings used in the computation of diluted earnings per share	<u>\$6,442,025</u>	<u>\$4,845,297</u>

Weighted average number of ordinary shares outstanding (in thousand shares):

	For the year ended December 31	
	2021	2020
Weighted average number of ordinary shares in computation of basic earnings per share	191,340	189,025
Effect of potentially dilutive ordinary shares:		
Bonus issue to employees or employee remuneration	<u>95</u>	<u>90</u>
Weighted average number of ordinary shares used in the computation of diluted earnings per share	<u>191,435</u>	<u>189,115</u>

If the Company offered to settle bonuses paid to employees in cash or shares, the Company assumed the entire amount of the bonus would be settled in shares and the resulting potential shares were included in the weighted average number of shares outstanding used in the computation of diluted earnings per share, if the effect is dilutive. Such dilutive effect of the potential shares was included in the computation of diluted earnings per share until the shareholders resolve the number of shares to be distributed to employees at their meeting in the following year.

24. SHARE-BASED PAYMENT ARRANGEMENTS

The Company issued new ordinary shares in September, 2021. The Company reserved 1,098 thousand of the newly issued shares for employees to subscribe. In accordance with IFRS 2 "share-based payment" accounting treatment, fair value method is adopted. Remuneration costs (accounting salary expenses) and capital surplus-employee share options of NT\$ 212,377 thousand were recognized on the grant date, and the amount has been fully recognized as of December 31, 2021.

Options were priced using a Black-Scholes pricing model. The inputs into the model were as follows:

	Grant Date
	September 14, 2021
Grant-date share price (\$)	\$910
Exercise price (\$)	\$718
Expected volatility	49.93%
Expected life	25 days
Risk-free interest rate	0.12%

25. GOVERNMENT GRANTS

The government grants indicate the governmental subsidies received by subsidiaries in Mainland China from the local finance bureau.

26. CASH FLOW INFORMATION

1. Non-Cash Transactions

The Group entered into the following non-cash investing and financing activities which were not reflected in the consolidated statement of cash flows during the period of the years ended December 31, 2021 and 2020.

- a. The Group acquired property, plant and equipment with an aggregate fair value of \$4,111,113 thousand during the period of the year ended December 31, 2021. Other trade payables increased \$314,634 thousand in total. The cash paid of the Group for acquisition of property, plant and equipment was \$3,796,479 thousand (refer to Note 12).
- b. The Group acquired the right-of-use assets with value of \$101,652 thousand during the year ended December 31, 2021. Lease liability increased \$75,270 thousand. The cash paid of the Group for acquisition of the right-of-use assets was \$26,382 thousand (refer to Note 13).
- c. The Group acquired property, plant and equipment with an aggregate fair value of \$3,275,727 thousand during the period of the year ended December 31, 2020. Other non-current assets decreased \$560,836 thousand in total. Other trade payables decreased \$288,807 thousand in total. The cash paid of the Group for acquisition of property, plant and equipment was \$3,003,698 thousand (refer to Note 12).
- d. The Group acquired the right-of-use assets with value of \$247,289 thousand during the year ended December 31, 2020. Lease liability increased \$79,886 thousand. The cash paid of the Group for acquisition of the right-of-use assets was \$167,403 thousand (refer to Note 13).

2. Reconciliation of liabilities arising from financing activities

For the year ended December 31, 2021

	Balance as of January 1, 2021	Financing Cash Flow	Non-cash changes				Balance as of December 31, 2021
			New Leases	Adjustment s	Finance cost	Foreign Exchange Movement	
Short-term loans	\$ 9,572,760	(\$ 5,792,457)	\$ -	\$ -	\$ -	(\$ 67,659)	\$ 3,712,644
Short-term bills payable	1,100,000	(320,000)	-	-	-	-	780,000
Long-term loans	4,334,634	(766,500)	-	-	4,092	-	3,572,226

Lease liabilities	<u>222,054</u>	(<u>76,105</u>)	<u>75,270</u>	(<u>3,002</u>)	<u>-</u>	(<u>8,965</u>)	<u>209,252</u>
	<u>\$ 15,229,448</u>	(<u>\$ 6,955,062</u>)	<u>\$ 75,270</u>	(<u>\$ 3,002</u>)	<u>\$ 4,092</u>	(<u>\$ 76,624</u>)	<u>\$ 8,274,122</u>

For the year ended December 31, 2020

	Balance as of January 1, 2020	Financing Cash Flow	Non-cash changes			Balance as of December 31, 2020
			New Leases	Finance cost	Foreign Exchange Movement	
Short-term loans	\$ 11,991,261	(\$ 2,259,814)	\$ -	\$ -	(\$ 158,687)	\$ 9,572,760
Short-term bills payable	950,000	250,000	-	-	-	1,100,000
Long-term loans	5,397,042	(1,066,500)	-	4,092	-	4,334,634
Lease liabilities	<u>226,946</u>	(<u>86,664</u>)	<u>79,886</u>	<u>5,679</u>	(<u>3,793</u>)	<u>222,054</u>
	<u>\$ 18,465,249</u>	(<u>\$ 3,162,978</u>)	<u>\$ 79,886</u>	<u>\$ 9,771</u>	(<u>\$ 162,480</u>)	<u>\$ 15,229,448</u>

27. CAPITAL MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as going concerns while maximizing the return to stakeholders through the optimization of the debt and equity balance.

The capital structure of the Group consists of net debt borrowings offset by cash and cash equivalents and equity of the Group comprising issued capital, reserves, retained earnings, other equity and non-controlling interests.

The Group is not subject to any externally imposed capital requirements.

Key management personnel of the Group review the capital structure on a semi-annual basis. As part of this review, the key management personnel consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the key management personnel, in order to balance the overall capital structure, the Group may adjust the amount of dividends paid to shareholders, the number of new shares issued or repurchased, and/or the amount of new debt issued or existing debt redeemed.

28. FINANCIAL INSTRUMENTS

- a. Fair value of financial instruments that are not measured at fair value

The management of the Group considers that the carrying amounts of financial assets and liabilities not measured at fair value are close to the fair value.

- b. Fair value of financial instruments

(1) Fair value hierarchy

December 31, 2021

	Level 1	Level 2	Level 3	Total
Financial assets at FVTPL				
Mutual Funds	\$ 9,411	\$ -	\$ -	\$ 9,411
Foreign exchange forward contracts	-	7,444	-	7,444
Total	<u>\$ 9,411</u>	<u>\$ 7,444</u>	<u>\$ -</u>	<u>\$ 16,855</u>

December 31, 2020

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Financial assets at FVTPL				
Mutual Funds	\$ 10,011	\$ -	\$ -	\$ 10,011
Foreign exchange forward contracts	-	35,576	-	35,576
Total	<u>\$ 10,011</u>	<u>\$ 35,576</u>	<u>\$ -</u>	<u>\$ 45,587</u>

There were no transfers between the level 1 and level 2 during the period of years ended December 31, 2021 and 2020.

(2) Valuation techniques and inputs applied for Level 2 fair value measurement

<u>Financial Instrument</u>	<u>Valuation Technique and Inputs</u>
Derivatives - foreign exchange forward contracts	Discounted cash flow Future cash flows are estimated based on observable forward exchange rates at the end of the reporting period and contract forward rates, discounted at a rate that reflects the credit risk of various counterparties.

c. Categories of financial instruments

	<u>December 31</u>	
	<u>2021</u>	<u>2020</u>
<u>Financial assets</u>		
Financial assets at FVTPL		
Designated as at FVTPL	\$ 16,855	\$ 45,587
Financial assets at amortized cost (Note 1)	13,711,218	12,795,886
<u>Financial liabilities</u>		
FVTPL		
Held for trading	\$ 981	-
Measured at amortized cost (Note 2)	10,115,297	16,422,280

Note 1: The balances included loans and receivables measured at amortized cost, which comprise cash and cash equivalents, debt investments with no active market, notes receivable, trade receivables, and other receivables.

Note 2: The balances include financial liabilities at amortized cost, which comprise short-term and long-term loans, short-term bills payable, trade and other payables, and bonds issued. Those reclassified to held-for-sale disposal groups are also included.

d. Financial risk management objectives and policies

The Group's main financial instruments include cash and cash equivalents, notes and trade receivables, other receivables, short-term bills payable, notes and trade payables, other payables and loans. The finance department of the Group provides service to business departments, coordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Group through internal risk reports which analyze exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

1. Market risk

The Group's activities exposed it primarily to the financial risks of changes in foreign currency exchange rates (see Note (1) below) and interest rates (see Note (2) below).

There had been no change to the Group's exposure to market risks or the manner in which these risks were managed and measured.

(1) Foreign currency risk

Several subsidiaries of the Company had foreign currency sales and purchases, which exposed the Group to foreign currency risk.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities (including those eliminated on consolidation) and of the derivatives exposing to foreign currency risk at the end of the reporting period are set out in Note 32.

Sensitivity analysis

The Group was mainly exposed to the currency USD.

The following table details the Group's sensitivity to a 1% increase and decrease in the functional currency against the USD. 1% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis included only outstanding foreign currency denominated monetary items, and adjusts their translation at the end of the reporting period for a 1% change in foreign currency rates. A positive number below indicates an increase in pre-tax profit and other equity associated with the functional currency strengthen 1% against the USD. For a 1% weakening of the functional currency against the USD, there would be an equal and opposite impact on pre-tax profit and other equity and the balances below would be negative.

USD Impact

	For the Year ended December 31	
	2021	2020
Profit and losses	\$ 4,587	(\$ 21,573)

This was mainly attributable to the exposure outstanding on USD receivables and payables, which were not hedged at the end of the reporting period.

(2) Interest rate risk

The Group is exposed to interest rate risk because entities in the Group borrow loans at both fixed and floating interest rates. To manage this risk, the Group maintains an appropriate mix of fixed and floating rate borrowings. The Group periodically evaluates hedging activities, view it with interest and consistent with the established risk appetite, using hedging strategies to ensure the most cost-effective.

The carrying amount of the Group's financial assets and financial liabilities with exposure to interest rates at the end of the reporting period were as follows:

	December 31	
	2021	2020
Fair value risk		
-Financial assets	\$ 4,520,979	\$ 4,137,004
-Financial liabilities	8,064,870	14,998,640
Cash flow risk		
-Financial assets	1,636,497	1,574,464
-Financial liabilities	-	8,754

Sensitiveness analysis

The sensitivity analyses below were determined based on the Group's exposure to interest rates for both derivatives and non-derivative instruments at the end of the reporting period. For floating rate liabilities, the analysis was prepared assuming the amount of the liability outstanding at the end of the reporting period was outstanding for the whole year. A 1% increase or decrease was used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 1% higher or lower and all other variables were held constant, the Group's pre-tax profit for the years ended December 31, 2021 and 2020 would increase or decrease by \$16,365 thousand and \$15,657 thousand, respectively, which was mainly attributable to the Group's exposure to interest rates on its variable-rate bank deposits.

2. Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. As at the end of the reporting period, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure of counterparties to discharge an obligation and financial guarantees provided by the Group could arise from the carrying amount of the respective recognized financial assets as stated in the balance sheets.

The Group's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties. Credit exposure is controlled by counterparty limits that are audited and approved by the risk management committee annually.

The Group did transactions with a large number of unrelated customers and, thus, no concentration of credit risk was observed.

The Group defines counterparties as having similar characteristics if they are related entities. Concentration of credit risk to any other counterparty did not exceed 1% of gross monetary assets at any time during the years ended December 31, 2021 and 2020.

The Group's concentration of credit risk by geographical locations was mainly in Mainland China, which accounted for 91.94% and 93.05% of the total trade receivables as of December 31, 2021 and 2020, respectively.

The Group transacts with a large number of unrelated customers and, thus, no concentration of credit risk was observed.

3. Liquidity

The Group manages liquidity risk by monitoring and maintaining a level of cash and cash equivalents deemed adequate to finance the Group's operations and mitigate the effects of fluctuations in cash flows. In addition, management monitors the utilization of bank borrowings and ensures compliance with loan covenants.

The Group relies on bank loans as a significant source of liquidity. As of December 31, 2021 and 2020, the Group had available unutilized short-term bank loan facilities set out in (2) below.

(1) Liquidity and interest rate risk tables

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables had been drawn up based on the undiscounted cash flows of financial liabilities from the earliest date on which the Group can be required to pay. The tables included both interest and principal cash flows. Specifically, bank loans with a repayment on demand clause were included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The maturity dates for other non-derivative financial liabilities were based on the agreed repayment dates.

To the extent that interest flows are floating rate, the undiscounted amount was derived from the interest rate curve at the end of the reporting period.

December 31, 2021

	On Demand or Less than 3 Month	3 Months to 1 Year	1-5 Years	5+ Years
<u>Non-derivative financial liabilities</u>				
Non-interest bearing	\$ 2,408,908	\$ 625,968	\$ -	\$ -
Lease liabilities	11,250	54,233	152,818	-
Fixed interest rate liabilities	<u>4,818,654</u>	<u>499,302</u>	<u>2,822,212</u>	-
	<u>\$ 7,238,812</u>	<u>\$ 1,179,503</u>	<u>\$ 2,975,030</u>	<u>\$ -</u>

December 31, 2020

	On Demand or Less than 3 Month	3 Months to 1 Year	1-5 Years	5+ Years
<u>Non-derivative financial liabilities</u>				
Non-interest bearing	\$ 2,000,739	\$ 313,503	\$ -	\$ -
Lease liabilities	20,364	42,840	171,306	-
Variable interest rate liabilities	89	8,842	-	-
Fixed interest rate liabilities	<u>10,026,132</u>	<u>1,486,907</u>	<u>3,644,405</u>	-
	<u>\$ 12,047,324</u>	<u>\$ 1,852,092</u>	<u>\$ 3,815,711</u>	<u>\$ -</u>

(2) Liquidity and interest rate risk table for derivative financial liabilities

The following table details the Group's liquidity analysis of its derivative financial instruments. The table is based on the undiscounted contractual net cash inflows and outflows on derivative instruments that settle on a net basis, and the undiscounted gross inflows and outflows on those derivatives that require gross settlement. When the amount payable or receivable is not fixed, the amount disclosed is determined by reference to the projected interest rates as illustrated by the yield curves at the end of the reporting period.

December 31, 2021

	On Demand or Less than 1 Month	1 to 3 Months	3 Months to 1 Year	1-5 Years	5+ Years
<u>Net settled</u>					

Foreign exchange
forward contract (\$ 294) (\$ 687) \$ - \$ - \$ -
December 31, 2020: None.

(3) Financing facilities

	December 31	
	2021	2020
Unsecured bank loans (re-examined annually)		
-Amounts used	\$ 4,492,644	\$ 10,672,760
-Amounts unused	<u>17,306,206</u>	<u>8,851,350</u>
	<u>\$ 21,798,850</u>	<u>\$ 19,524,110</u>
Secured bank loans		
-Amounts used	\$ 3,577,000	\$ 4,343,500
-Amounts unused	<u>-</u>	<u>-</u>
	<u>\$ 3,577,000</u>	<u>\$ 4,343,500</u>

e. Transfers of financial assets

During the year ended December 31, 2021, the Group transferred a portion of its commercial acceptance bills in mainland China with an aggregate carrying amount of \$165,853 to some of its suppliers in order to settle the trade payables. According to the contract, if these commercial acceptance bills are not paid at maturity, suppliers have the right to request that the Group pay the unsettled balance. As the Group has not transferred the significant risks and rewards relating to these commercial acceptance bills, it continues to recognize the full carrying amounts of these commercial acceptance bills.

As of December 31, 2021 and 2020, the carrying amount of these commercial acceptance bills that have been transferred but not derecognized were \$104,611 thousand and \$75,530 thousand respectively.

The Group transferred a portion of its banker's acceptance bills in mainland China to some of its suppliers in order to settle the trade payables to these suppliers. As the Group has transferred substantially all risks and rewards relating to these bills receivable, it derecognized the full carrying amount of the bills receivable and the associated trade payables. However, if the derecognized bills receivable are not paid at maturity, the suppliers have the right to request that the Group pay the unsettled balance; therefore, the Group still has continuing involvement in these bills receivable.

The maximum exposure to loss from the Group's continuing involvement in the derecognized bills receivable is equal to the face amounts of the transferred but unsettled bills receivable, and as of December 31, 2021, the face amounts of these unsettled bills receivable were \$221,382 thousand. The unsettled bills receivable will

be due in 12 months after December 31, 2021. Taking into consideration the credit risk of these derecognized bills receivable, the Group estimates that the fair values of its continuing involvement are not significant.

During the year ended December 31, 2021, the Group did not recognize any gains or losses upon the transfer of the banker's acceptance bills. No gains or losses were recognized from the continuing involvement, both during the period or cumulatively.

The Group transferred a portion of its banker's acceptance bills in mainland China to some of its suppliers in order to settle the trade payables to these suppliers. As the Group has transferred substantially all risks and rewards relating to these bills receivable, it derecognized the full carrying amount of the bills receivable and the associated trade payables. However, if the derecognized bills receivable are not paid at maturity, the suppliers have the right to request that the Group pay the unsettled balance; therefore, the Group still has continuing involvement in these bills receivable.

The maximum exposure to loss from the Group's continuing involvement in the derecognized bills receivable is equal to the face amounts of the transferred but unsettled bills receivable, and as of December 31, 2021 the face amounts of these unsettled bills receivable was \$1,504,372 thousand. The unsettled bills receivable will be due in 12 months after September 30, 2021. Taking into consideration the credit risk of these derecognized bills receivable, the Group estimates that the fair values of its continuing involvement are not significant.

During the year ended December 31, 2021 the Group recognized financial costs \$16,017 thousand upon the transfer of the banker's acceptance bills. No gains or losses were recognized from the continuing involvement, both during the current year or cumulatively.

29. TRANSACTIONS WITH RELATED PARTIES

Balances, transactions, revenue and expenses between the Group and its subsidiaries, which are related parties of the Group, have been eliminated on consolidation and are not disclosed in this note. Details of transactions between the Group and other related parties are disclosed below.

(1) Name and relation

Name	Relation
Behealthy Electronic Technology Co., Ltd.	Substantive related parties (the responsible person of the party is the director of the Group)

(2) Operating transaction

Line Item	Related Party Category/Name	For the Year ended December 31	
		2021	2020
Sales	Substantive related parties	<u>\$ 52</u>	<u>\$ 418</u>

The sales prices and payment terms to related parties were not significantly different from those of sales to third parties.

(3) Receivables from related parties

Line Item	Related Party Category/Name	December 31	
		2021	2020
Trade Receivables	Substantive related parties	<u>\$ 8</u>	<u>\$ 4</u>

No expense was recognized for the years ended of December 31, 2021 and 2020 for allowance for impaired trade receivables with respect to the amounts owed by related parties.

(4) Compensation of key management personnel

The compensation to directors and other key management personnel were as follows:

	For the Year ended December 31	
	2021	2020
Short-term employee benefits	<u>\$ 100,468</u>	<u>\$ 99,197</u>

The compensation to directors and other key management personnel were determined by the Remuneration Committee of Airtac in accordance with the individual performance and the market trends.

30. ASSETS PLEDGED AS COLLATERAL OR FOR SECURITY

The following assets were provided as collateral for bank loans and the electricity tariff guarantee:

	December 31	
	2021	2020
Pledge deposits (classified as financial assets at amortized cost)	\$ 6,188	\$ 6,128
Restricted bank deposits (classified as financial assets at amortized cost)	36,924	26,262
Land	890,359	890,359

	December 31	
	2021	2020
Buildings, net	4,829,920	4,870,331
Machinery and Equipment	<u>1,600,924</u>	<u>1,657,494</u>
	<u>\$ 7,364,315</u>	<u>\$ 7,450,574</u>

31. SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNIZED

COMMITMENTS

In addition to those disclosed in other notes, significant commitments and contingencies of the Group were as follows:

	December 31	
	2021	2020
Acquisition of property, plant and equipment	<u>\$ 4,054,353</u>	<u>\$2,150,449</u>

32. SIGNIFICANT ASSETS AND LIABILITIES DENOMINATED IN FOREIGN CURRENCIES

The significant financial assets and liabilities denominated in foreign currencies were as follows:

December 31, 2021

	Foreign currency	Exchange rate	Carrying amount
<u>Financial assets</u>			
Monetary items			
USD	\$ 636	27.66 (USD: NTD)	\$ 17,584
USD	17,745	6.37 (USD: RMB)	490,818
RMB	1,432,600	4.34 (RMB: NTD)	<u>6,223,214</u>
			<u>\$ 6,731,616</u>
<u>Financial liabilities</u>			
Monetary items			
USD	\$ 981	27.66 (USD: NTD)	\$ 27,131
USD	816	6.37 (USD: RMB)	22,570
RMB	65,273	4.34 (RMB: NTD)	<u>283,546</u>
			<u>\$ 333,247</u>

December 31, 2020

	Foreign currency	Exchange rate	Carrying amount
<u>Financial assets</u>			
Monetary items			
USD	\$ 215	28.56 (USD: NTD)	\$ 6,137
USD	14,648	6.52 (USD: RMB)	418,328
RMB	1,011,159	4.38 (RMB: NTD)	<u>4,425,842</u>
			<u>\$ 4,850,307</u>
<u>Financial liabilities</u>			

	Foreign currency	Exchange rate	Carrying amount
Monetary items			
USD	\$ 546	28.56 (USD: NTD)	\$ 15,582
USD	89,855	6.52 (USD: RMB)	2,566,208
RMB	47,634	4.38 (RMB: NTD)	208,496
			<u>\$ 2,790,286</u>

For the year ended in December 31, 2021 and 2020, realized and unrealized net foreign exchange gains (losses) were (\$22,087) thousand and \$241,007 thousand respectively. It is impractical to disclose net foreign exchange gains (losses) by each significant foreign currency due to the variety of the foreign currency transactions and functional currencies of the group entities.

33. DISCLOSED ITEMS

(1) Information about significant transactions and (2) investees:

1. Loans provided to other parties (Table 1)
2. Endorsements/guarantees given to other parties (None)
3. Marketable securities held (excluding investments in subsidiaries, associates and joint controlled entities) (Table 3)
4. Purchases or sales of the same marketable securities amounting to at least NT\$300 million or 20% of the paid-in capital. (Table 4)
5. Acquisition of real estate at costs of at least NT \$300 million or 20% of the paid-in capital (Table 5)
6. Disposal of real estate at prices of at least NT\$300 million or 20% of the paid-in capital (None)
7. Purchases or sales with related parties amounting to at least NT\$100 million or 20% of the paid-in capital (Table 6)
8. Receivables from related parties amounting to at least NT\$100 million or 20% of the paid-in capital (Table 7)
9. Derivative transactions (Note 7)
10. Intercompany relationships and significant intercompany transactions (Table 9)

(2) Information on investees (Table 2)

(3) Information for investments in Mainland China

1. Information for any investee company in mainland China, showing the name, principal business activities, paid-in capital, method of investment, inward and outward remittance of funds, ownership percentage, investment income or loss, carrying amount of the investment at the end of the period, repatriations of investment income, and limit on the amount of investment in the mainland China area (Table 8)
2. Any of the following significant transactions with investee companies in mainland China, either directly or indirectly through a third party, and their prices, payment terms, and unrealized gains or losses: (Tables 1 and 9)
 - a) The amount and percentage of purchases and the balance and percentage of the related payables at the end of the period.
 - b) The amount and percentage of sales and the balance and percentage of the related receivables at the end of the period.
 - c) The amount of property transactions and the amount of the resultant gains or losses.
 - d) The balance of negotiable instrument endorsements/guarantees or pledges of collateral at the end of the period and the purposes.
 - e) The highest balance, the ending balance, the interest rate range, and the total of current interest with respect to loans provided.
 - f) Other transactions that have a material effect on the profit or loss for the period or on the financial position, such as the rendering or receiving of services.

- (4) Information of major shareholders : List all shareholders with ownership of 5% or greater showing the name of the shareholder, the number of shares owned, and percentage of ownership of each shareholder. (Table 10)

34. SEGMENT INFORMATION

Information reported to the chief operating decision maker for the purpose of resource allocation and assessment of segment performance focuses on the types of goods or services delivered or provided. Specifically, the Group's reportable segments under IFRS 8 "Operating Segments" were as follows:

Pneumatic components - direct sales
 - distributors

a. Segment revenues and results

The following was an analysis of the Group's revenue and results from continuing operations by reportable segment.

	Revenues		Profit Before Tax	
	For the Year ended December 31		For the Year ended December 31	
	2021	2020	2021	2020
Pneumatic components				
-Direct sales	\$ 16,788,537	\$ 13,359,094	\$ 6,268,693	\$ 4,806,881
-Distributors	<u>8,611,358</u>	<u>5,743,907</u>	<u>3,227,948</u>	<u>2,078,840</u>
Total amounts of continuing operations	<u>\$ 25,399,895</u>	<u>\$ 19,103,001</u>	9,496,641	6,885,721
Interest revenue			104,081	154,222
Loss on disposal of property, plant and equipment			(87,994)	(62,416)
Net exchange gains (losses)			(22,087)	241,007
Net gain arising on financial assets designated as at FVTPL			101,584	107,705
HQ admin. cost and directors' salaries			(1,016,146)	(722,787)
Finance costs			(<u>191,616</u>)	(<u>260,804</u>)
Profit before income tax from continuing operations			<u>\$ 8,384,463</u>	<u>\$ 6,342,648</u>

The segment revenues were accounted for the transactions with external customers. No inter-segment sales occurred for the years ended December 31, 2021 and 2020.

Segment profit represented the profit before tax earned by each segment without allocation of central administration costs and directors' salaries, share of profits of associates, gain recognized on the disposal of interest in former associates, rental revenue, interest income, gain or loss on disposal of property, plant and equipment, gain or loss on disposal of financial instruments, exchange gain or loss, valuation gain or loss on financial instruments, finance costs and income tax expense. This was the measure reported to the chief operating decision maker for the purpose of resource allocation and assessment of segment performance.

b. Segment total assets

	December 31	
	2021	2020
<u>Segment assets</u>		
Pneumatic components		
-Direct sales	\$31,125,695	\$28,548,498
-Distributors	<u>15,971,922</u>	<u>12,269,568</u>
Total segment total assets	47,097,617	40,818,066
Unallocated assets	<u>581,039</u>	<u>612,915</u>

	December 31	
	2021	2020
Consolidated total assets	<u>\$47,678,656</u>	<u>\$41,430,981</u>

For the purpose of monitoring segment performance and allocating resources between segments:

All assets were allocated to reportable segments other than interests in associates accounted for using the equity method, other financial assets, and current and deferred tax assets. Goodwill was allocated to reportable segments. Assets used jointly by reportable segments were allocated on the basis of the revenues earned by individual reportable segments.

Table 1

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

**LOANS PROVIDED TO OTHER PARTIES
FOR THE YEAR ENDED DECEMBER 31, 2021
(In Thousands of New Taiwan Dollars and Foreign Currencies, Unless Specified Otherwise)**

No.	Lender	Borrower	Financial Statement Account	Related Parties	Highest Balance for the Period (Note 1)	Ending Balance (Note 1)	Actual Borrowing Amount	Interest Rate	Nature of Financing	Business Transaction Amounts	Reasons for Short-term Financing	Allowance for Impairment Loss	Collateral		Financing Limit for Each Borrower	Aggregate Financing Limits	Note
													Item	Value			
0	Airtac International Group	ATC (ITALIA) S.R.L	Other receivables	Yes	EUR 5,000 (NTD 156,599)	EUR 3,000 (NTD 93,959)	EUR 1,700 (NTD 53,244)	-	Short-term financing needs	\$ -	Revolving fund	\$ -	-	-	\$14,057,570	\$ 14,057,570	Note 2
0	Airtac International Group	Ningbo Airtac Automatic Industrial Co., Ltd	Other receivables	Yes	USD 20,000 (NTD 553,200)	USD 10,000 (NTD 276,600)	USD - (NTD -)	-	Short-term financing needs	-	Revolving fund	-	-	-	14,057,570	14,057,570	Note 2
0	Airtac International Group	Airtac International (Singapore) Pte. Ltd.	Other receivables	Yes	USD 5,000 (NTD 138,300)	USD 2,500 (NTD 69,150)	USD 900 (NTD 24,894)	-	Short-term financing needs	-	Revolving fund	-	-	-	14,057,570	14,057,570	Note 2
0	Airtac International Group	Airtac Co., Ltd	Other receivables	Yes	USD 9,500 (NTD 262,770)	USD 6,500 (NTD 179,790)	USD 4,815 (NTD 133,191)	-	Short-term financing needs	-	Revolving fund	-	-	-	14,057,570	14,057,570	Note 2
0	Airtac International Group	AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD.	Other receivables	Yes	USD 5,000 (NTD 138,300)	USD 4,000 (NTD 110,640)	USD 2,320 (NTD 64,171)	-	Short-term financing needs	-	Revolving fund	-	-	-	14,057,570	14,057,570	Note 2
0	Airtac International Group	AIRTAC USA CORPORATION	Other receivables	Yes	USD 9,000 (NTD 248,940)	USD 8,000 (NTD 221,280)	USD 7,000 (NTD 193,620)	-	Short-term financing needs	-	Revolving fund	-	-	-	14,057,570	14,057,570	Note 2

Note 1: Conversion to NTD used the spot exchange rate on December 31, 2021, that is, 1USD=27.6600, 1EUR=31.3198 NTD.
Note 2: According to Company’s Loans to Others Procedure, the limits on loans provided to other parties is 40% of the Group’s net worth at the end of the period.

TABLE 2

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

INFORMATION FOR INVESTEEES

FOR THE YEAR ENDED DECEMBER 31, 2021

(In Thousands of New Taiwan Dollars and Foreign Currencies, Unless Specified Otherwise)

Investor Company	Investee Company	Location	Main Businesses and Products	Original Investment Amount		December 31, 2021			Net Income (Loss) of the Investee	Share of Profits (Loss)	Note
				December 31, 2021 (Note1)	December 31, 2020 (Note1)	Shares	%	Carrying Amount			
Airtac International Group	Airtac Industrial (Hong Kong) Limited	Hong Kong	General investment	USD 87,500 RMB 467,500 (NTD 4,451,070)	USD 87,500 RMB 434,500 (NTD 4,307,718)	152,634,522	100	\$ 26,950,307	\$ 6,123,664	\$ 6,123,664	2
	Airtac Trading (Hong Kong) Limited	Hong Kong	General investment	USD - (NTD -)	USD - (NTD -)		100	2,273	(119)	(119)	2
	INSTANT REACH INTERNATIONAL LIMITED	British Virgin Island	General investment	USD 2,283 EUR 1,000 RMB 17,500 (NTD 170,488)	USD 2,283 EUR 1,000 RMB 17,500 (NTD 170,488)	7,000,000	100	103,107	(5,161)	(5,161)	2
	AIRTAC HOLDING (SINGAPORE) PTE. LTD.	Singapore	General investment	USD 17,000 (NTD 470,220)	USD 17,000 (NTD 470,220)	17,000,000	100	85,374	(17,454)	(17,454)	2
INSTANT REACH INTERNATIONAL LIMITED	Airtac Enterprise Co., Ltd.	Taiwan	Processing, sales and import/export of machines and components	NTD 54,581	NTD 54,581	69,435	69.44	21,114	(2,054)	-	4
	ATC (ITALIA) S.R.L	Italy	Production and sales of pneumatic and hydraulic control components	EUR 4,000 (NTD 125,279)	EUR 4,000 (NTD 125,279)		100	56,998	(3,672)	-	4
AIRTAC HOLDING (SINGAPORE) PTE. LTD.	AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	Singapore	Production and sales of pneumatic control components and accessories	USD 12,500 (NTD 345,750)	USD 12,500 (NTD 345,750)	12,500,000	100	271,707	14,307	-	4
	Airtac Co., Ltd.	Japan	Production and sales of pneumatic control components and accessories	JPY 98,000 (NTD 23,589)	JPY 98,000 (NTD 23,589)	2,000	100	(84,616)	(5,424)	-	4
	AIRTAC USA CORPORATION	USA	Production and sales of pneumatic control components and accessories	USD 3,000 (NTD 82,980)	USD 3,000 (NTD 82,980)	3,000	100	(109,073)	(25,931)	-	4
	AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD.	Malaysia	Production and sales of pneumatic control components and accessories	MYR 1,000 (NTD 6,351)	MYR 1,000 (NTD 6,351)	1,000,000	100	(22,948)	(1,677)	-	4

Investor Company	Investee Company	Location	Main Businesses and Products	Original Investment Amount		December 31, 2021			Net Income (Loss) of the Investee	Share of Profits (Loss)	Note
				December 31, 2021 (Note1)	December 31, 2020 (Note1)	Shares	%	Carrying Amount			
	Airtac Industrial Co. Ltd.	Thailand	Production and sales of pneumatic control components and accessories	THB 100,000 (NTD 83,530)	THB 100,000 (NTD 83,530)	1,000,000	100	89,175	18,172	-	4

Note1:Conversion to NTD used the spot exchange rate on December 31, 2021, that is, 1USD=27.6600 NTD , 1EUR=31.3198 NTD , 1JPY=0.2407 NTD , 1RMB= 4.34400 NTD , 1MYR=6.3507 NTD , THB=0.8353 NTD.

Note2: The amount was eliminated upon consolidation.

Note3: Please refer to Table 8 for information on investment in mainland China.

Note4: The share of profits/losses of the investee company is not reflected herein as such amount is already included in the share of profits/losses of the investor company.

TABLE 3

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES
MARKETABLE SECURITIES HELD
DECEMBER 31, 2021
(In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

Holding Company Name	Type and Name of Marketable Securities	Relationship with the Holding Company	Financial Statement Account	December 31, 2021				Note
				Number of Shares	Carrying Amount	Percentage of Ownership (%)	Fair Value	
Airtac (China) Co., Ltd.	Structured deposits	-	Financial assets at amortized cost - current	-	\$ 1,788,103 (RMB 411,626)	-	\$ 1,788,103 (RMB 411,626)	1
Airtac Enterprise Co., Ltd.	Mega International Nordea callable mortgage bond index Fund	-	Financial assets at fair value through profit or loss - current	-	\$ 9,411	-	\$ 9,411	-

Note1 : Conversion to NTD used the spot exchange rate on December 31, 2021, that is, 1 RMB=4.3440 NTD.

TABLE 4

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

MARKETABLE SECURITIES ACQUIRED AND DISPOSED AT COSTS OR PRICES OF AT LEAST \$300 MILLION OR 20% OF THE PAID-IN CAPITAL
FOR THE YEAR ENDED DECEMBER 31, 2021
(Amounts in Thousands of New Taiwan Dollars, Unless Specified Otherwise)

Company Name	Type and Name of Marketable Securities	Financial Statement Account	Counterparty	Relationship	Beginning Balance (Note 1)		Acquisition (Note 1)		Disposal				Ending Balance	
					Shares	Amount	Shares	Amount	Shares	Amount	Carrying Amount	Gain (Loss) on Disposal	Shares	Amount
Ningbo Airtac Automatic Industrial Co., Ltd.	Structured deposits	Financial assets at amortized cost - current	Fubon Bank (China)	-	-	\$ 349,664 (RMB 80,493)	-	\$ 217,200 (RMB 50,000)	-	\$ 568,608 (RMB 130,895)	\$ 564,720 (RMB 130,000)	\$ 3,888 (RMB 895)	-	\$ - -
Guangdong Airtac Automatic Industrial Co., Ltd.	Structured deposits	Financial assets at amortized cost - current	Fubon Bank (China)	-	-	\$ 959,570 (RMB 220,896)	-	\$ 1,563,840 (RMB 360,000)	-	\$ 2,532,994 (RMB 583,102)	\$ 2,519,520 (RMB 580,000)	\$ 13,474 (RMB 3,102)	-	\$ -
Airtac (China) Co., Ltd.	Structured deposits	Financial assets at amortized cost - current	Fubon Bank (China)	-	-	\$ -	-	\$ 3,648,960 (RMB 840,000)	-	\$ 1,876,576 (RMB 431,993)	\$ 1,867,920 (RMB 430,000)	\$ 8,656 (RMB 1,993)	-	\$ 1,788,103 (RMB 411,626)

Note 1: Conversion to NTD used the spot exchange rate on December 31, 2021, that is 1 RMB= 4.3440 NTD.

TABLE 5

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

ACQUISITION OF REAL ESTATE AT COSTS OF AT LEAST \$300 MILLION OR 20% OF THE PAID-IN CAPITAL
FOR THE YEAR ENDED DECEMBER 31, 2021
(Amounts in Thousands of New Taiwan Dollars, Unless Specified Otherwise)

Acquiring company	Title of property	Transaction date or occurrence date	Transaction amount	Payment	Counterparty	Relationship	Where the counterparty is a related party, the previous transfer information				Pricing reference and basis	Purpose of acquisition and use	Other agreements
							Owner	Relationship with issuer	Date of transfer	Amount			
Ningbo Airtac Automatic Industrial Co., Ltd.	Plant	2020.09.08-2021.12.31	\$ 1,904,463	\$ 1,089,692	Self-building	-	-	-	-	\$ -	N/A	Manufacturing, research and development purpose	-
Guangdong Airtac Intelligent Equipment Co., Ltd.	Research base and logistics centers	2019.01.07-2021.12.31	354,036	324,410	Self-building	-	-	-	-	-	N/A	R&D and logistics purpose	-

TABLE 6

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

PURCHASES OR SALES WITH RELATED PARTIES AMOUNTING TO AT LEAST \$100 MILLION OR 20% OF THE PAID-IN CAPITAL
FOR THE YEAR ENDED DECEMBER 31, 2021

(Amounts in Thousands of New Taiwan Dollars, Unless Specified Otherwise)

Purchaser (Seller)	Counterparty	Relationship	Transaction				Non-arm's Length Transaction and Reasons		Notes/Trade Payables/Receivable		Note
			Purchase (Sale)	Amount	% of Total	Payment Term	Unit Price (Note)	Payment Terms (Note)	Balance	% to Total	
Ningbo Airtac Automatic Industrial Co., Ltd	Airtac (China) Co., Ltd.	The same parent company	Sales	\$ 13,679,440	90	T/T 120 days	\$ -	-	\$ 2,617,876	82	
Ningbo Airtac Automatic Industrial Co., Ltd	Airtac International Group	The parent company	Sales	442,429	3	T/T 120 days	-	-	252,335	8	
Ningbo Airtac Automatic Industrial Co., Ltd	Guangdong Airtac Automatic Industrial Co., Ltd	The same parent company	Sales	540,466	4	T/T 120 days	-	-	155,667	5	
Ningbo Airtac Automatic Industrial Co., Ltd	AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	The same parent company	Sales	109,188	1	T/T 120 days	-	-	32,032	1	
Ningbo Airtac Automatic Industrial Co., Ltd	ATC (ITALIA) S.R.L	The same parent company	Sales	182,425	1	T/T 120 days	-	-	79,678	2	
Guangdong Airtac Automatic Industrial Co., Ltd	Airtac (China) Co., Ltd.	The same parent company	Sales	1,259,043	36	T/T 120 days	-	-		24	

Purchaser (Seller)	Counterparty	Relationship	Transaction				Non-arm's Length Transaction and Reasons		Notes/Trade Payables/Receivable		Note
			Purchase (Sale)	Amount	% of Total	Payment Term	Unit Price (Note)	Payment Terms (Note)	Balance	% to Total	
Guangdong Airtac Automatic Industrial Co., Ltd	Guangdong Airtac Intelligent Equipment Co., Ltd.	The same parent company	Sales	1,056,256	30	T/T 120 days	-	-	389,835	40	
Guangdong Airtac Automatic Industrial Co., Ltd	Airtac (Jiangsu) Automation Co., Ltd.	The same parent company	Sales	822,580	24	T/T 120 days	-	-	639,701	31	
Guangdong Airtac Automatic Industrial Co., Ltd	Ningbo Airtac Automatic Industrial Co., Ltd.	The same parent company	Sales	131,135	4	T/T 120 days	-	-	500,284	2	
Airtac International Group	Ningbo Airtac Automatic Industrial Co., Ltd.	Subsidiary	Sales	1,146,866	29	T/T 120 days	-	-	25,686	47	
Airtac International Group	Airtac (China) Co., Ltd.	Subsidiary	Sales	1,963,849	50	T/T 120 days	-	-	1,721,187	46	
Airtac (China) Co., Ltd.	Airtac (Jiangsu) Automatic Co., Ltd	The same parent company	Sales	4,896,711	24	T/T 120 days	-	-	1,700,222	1	
									39,722		

Purchaser (Seller)	Counterparty	Relationship	Transaction				Non-arm's Length Transaction and Reasons		Notes/Trade Payables/ Receivable		Note
			Purchase (Sale)	Amount	% of Total	Payment Term	Unit Price (Note)	Payment Terms (Note)	Balance	% to Total	
Airtac (China) Co., Ltd.	Guangdong Airtac Intelligent Equipment Co., Ltd.	Subsidiary	Sales	6,029,394	30	T/T 120 days	-	-	1,223,031	41	
Airtac (China) Co., Ltd.	Airtac (Tianjin) Intelligent Technology Co., Ltd.	Subsidiary	Sales	827,849	4	T/T 120 days	-	-	163,545	6	
Airtac (China) Co., Ltd.	Airtac (Fujian) Intelligent Equipment Co., Ltd.	Subsidiary	Sales	671,866	3	T/T 120 days	-	-	64,732	2	
Guangdong Airtac Intelligent Equipment Co., Ltd.	Airtac (China) Co., Ltd.	The parent company	Sales	502,097	6	T/T 120 days	-	-	42,613	3	

Note: The sales prices and payment terms to related parties were not significantly different from those of sales to the third parties.

TABLE 7

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

RECEIVABLES FROM RELATED PARTIES AMOUNTING TO AT LEAST NT\$100 MILLION OR 20% OF THE PAID-IN CAPITAL

DECEMBER 31, 2021

(Amounts in Thousands of New Taiwan Dollars, Unless Specified Otherwise)

Name	Related Party	Relationship	Ending Balance	Turnover rate (%)	Overdue		Amounts Received in Subsequent Period	Allowance for Impairment Loss
					Amount	Actions Taken		
Airtac International Group	Ningbo Airtac Automatic Industrial Co., Ltd.	Subsidiary	\$	1	-	-	\$ -	-
			1,7					
			21,187					
Airtac International Group	Airtac (China) Co., Ltd.	Subsidiary		2	-	-	514,880	-
			1,7					
			00,222					
Airtac International Group	Airtac Co., Ltd	Subsidiary		Note 1	-	-	-	-
			13					
			3,191					
Airtac International Group	AIRTAC USA CORPORATION	Subsidiary		Note 1	-	-	-	-
			19					
			3,620					
Airtac (China) Co., Ltd.	Guangdong Airtac Intelligent Equipment Co., Ltd.	Subsidiary		5	-	-	266,639	-
			1,2					
			23,031					
Airtac (China) Co., Ltd.	Airtac (Tianjin) Intelligent Technology Co., Ltd.	Subsidiary		6	-	-	47,814	-
			16					
			3,545					
Ningbo Airtac Automatic Industrial Co., Ltd	Airtac (China) Co., Ltd.	The same parent company		6	-	-	2,031,758	-
			2,6					
			17,876					
Ningbo Airtac Automatic Industrial Co., Ltd	Airtac International Group	The same parent company		2	-	-		-
			25				24	
			2,335				7,730	

Ningbo Airtac Automatic Industrial Co., Ltd	Guangdong Airtac Automatic Industrial Co., Ltd.	The same parent company	1	4	-	-	4	-
			55,667				2,775	
Guangdong Airtac Automatic Industrial Co., Ltd.	Airtac (China) Co., Ltd.	The same parent company	38	3	-	-	130,320	-
			9,835					
Guangdong Airtac Automatic Industrial Co., Ltd.	Guangdong Airtac Intelligent Equipment Co., Ltd.	The same parent company	63	2	-	-	130,511	-
			9,701					
Guangdong Airtac Automatic Industrial Co., Ltd.	Airtac (Jiangsu) Automation Co., Ltd.	The same parent company	500,284	2	-	-	21,720	-
								-

Note: The financial statement account is other receivables. Therefore, there is no turnover rate.

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

INFORMATION FOR INVESTMENTS IN MAINLAND CHINA

FOR THE YEAR ENDED DECEMBER 31, 2021

(Amounts in Thousands of New Taiwan Dollars, Unless Specified Otherwise)

Investee Company Name	Main Businesses and Products	Paid-in Capital (Note 2)	Method of Investment	Accumulated Investment Outflow from Taiwan as of January 1, 2021	Investment Flow for the Period		Accumulated Investment Outflow from Taiwan as of December 31, 2021	Net income of Investee Company	% of Ownership – Direct or Indirect investment	Investment Gain (Loss) Recognized for the Period (Note 2)	Carrying Amount as of December 31, 2021	Accumulated Inward Remittance of Earnings as of December 31, 2021	Note
					Outflow	Inflow							
Ningbo Airtac Automatic Industrial Co., Ltd	Production of pneumatic control components and auxiliary components	USD 52,000 RMB 347,500 (NTD 2,947,860)	N/A	N/A	\$ -	\$ -	N/A	\$ 3,322,000	100	\$ 3,249,937	\$ 17,713,603	N/A	
Guangdong Airtac Automatic Industrial Co., Ltd	Production of pneumatic control components and auxiliary components	USD 6,000 (NTD 165,960)	N/A	N/A	-	-	N/A	942,963	100	927,483	3,224,326	N/A	
Airtac (China) Co., Ltd.	Wholesale and agency of pneumatic components, tools and equipment, and related support services	USD 18,000 RMB 126,000 (NTD 1,045,224)	N/A	N/A	-	-	N/A	1,800,894	100	1,703,427	4,778,430	N/A	
Airtac (Jiangsu) Automation Co., Ltd.	Wholesale and agency of pneumatic components, tools and equipment, and related support services	USD 1,500 RMB 56,000 (NTD 284,754)	N/A	N/A	-	-	N/A	540,169	100	540,169	1,564,689	N/A	
Guangdong Airtac Intelligent Equipment Co., Ltd.	Wholesale and agency of pneumatic components, tools and equipment, and related support services	RMB 10,000 (NTD 43,440)	N/A	N/A	-	-	N/A	620,827	100	620,827	686,742	N/A	
Airtac (Tianjin) Intelligent Technology Co., Ltd.	Wholesale and agency of pneumatic components, tools and equipment, and related support services	RMB 10,000 (NTD 43,440)	N/A	N/A	-	-	N/A	60,563	100	60,563	112,917	N/A	
Airtac (Fujian) Intelligent Equipment Co., Ltd.	Wholesale and agency of pneumatic components, tools and equipment, and related support services	RMB 10,000 (NTD 43,440)	N/A	N/A	-	-	N/A	83,876	100	83,876	141,652	N/A	

Accumulated Outward Remittance for Investment in Mainland China as of December 31, 2021	Investment Amounts Authorized by Investment Commission, MOEA	Limit on the Amount of Investment Stipulated by Investment Commission, MOEA
N/A	N/A	N/A

Note 1: The ways to invest in companies in Mainland China are classified into three types below. Mark the type of investment:

1. Direct investment in China.
2. Investment in China through a company registered in the third region.
3. Other ways.

Note 2: The amount was calculated based on financial statements audited by a multinational accounting firm having a cooperative relationship with an accounting firm in Taiwan.

Note 3: Conversion to NTD used the spot exchange rate on December 31, 2021, that is, 1 USD=27.6600 NTD, 1 RMB=4.3440 NTD.

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES

INTERCOMPANY RELATIONSHIPS AND SIGNIFICANT INTERCOMPANY TRANSACTIONS
FOR THE YEARS ENDED DECEMBER 31, 2021

(Amounts in Thousands of New Taiwan Dollars, Unless Specified Otherwise)

No.	Company Name	Counter Party	Nature of Relationship (Note)	Transaction Details			
				Financial Statement Account	Amount	Payment Terms	% of Consolidated Sales or Assets
0	Airtac International Group	Ningbo Airtac Automatic Industrial Co., Ltd	1	Trade receivables	\$1,721,187	General terms and conditions	4%
		Ningbo Airtac Automatic Industrial Co., Ltd	1	Sales revenue	1,146,866	General terms and conditions	5%
		Ningbo Airtac Automatic Industrial Co., Ltd	1	Sell property, plant and equipment	567,228	General terms and conditions	2%
		Airtac (China) Co., Ltd	1	Trade receivables	1,700,222	General terms and conditions	4%
		Airtac (China) Co., Ltd	1	Sales revenue	1,963,849	General terms and conditions	8%
		Guangdong Airtac Automatic Industrial Co., Ltd	1	Trade receivables	30,743	General terms and conditions	-
		Guangdong Airtac Automatic Industrial Co., Ltd	1	Sales revenue	72,677	General terms and conditions	-
		ATC (ITALIA) S.R.L	1	Other receivable	53,244	General terms and conditions	-
		AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD.	1	Other receivable	64,171	General terms and conditions	-
		AIRTAC USA CORPORATION	1	Other receivable	193,620	General terms and conditions	-
		Airtac Co., Ltd.	1	Other receivable	133,191	General terms and conditions	-
		AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	1	Other receivable	24,894	General terms and conditions	-
1	Ningbo Airtac Automatic Industrial Co., Ltd.	Airtac International Group	2	Trade receivables	252,335	General terms and conditions	1%

No.	Company Name	Counter Party	Nature of Relationship (Note)	Transaction Details			
				Financial Statement Account	Amount	Payment Terms	% of Consolidated Sales or Assets
1	Ningbo Airtac Automatic Industrial Co., Ltd.	Airtac International Group	2	Sales revenue	442,429	General terms and conditions	2%
		Airtac (China) Co., Ltd	3	Trade receivables	2,617,876	General terms and conditions	5%
		Airtac (China) Co., Ltd	3	Sales revenue	13,679,440	General terms and conditions	54%
		Guangdong Airtac Automatic Industrial Co., Ltd	3	Trade receivables	155,667	General terms and conditions	-
		Guangdong Airtac Automatic Industrial Co., Ltd	3	Sales revenue	540,466	General terms and conditions	2%
		ATC (ITALIA) S.R.L	3	Trade receivables	79,678	General terms and conditions	-
		ATC (ITALIA) S.R.L	3	Sales revenue	182,425	General terms and conditions	1%
		AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD.	3	Trade receivables	11,209	General terms and conditions	-
		AIRTAC INDUSTRIAL (MALAYSIA) SDN. BHD.	3	Sales revenue	35,807	General terms and conditions	-
		AIRTAC USA CORPORATION	3	Trade receivables	31,119	General terms and conditions	-
		AIRTAC USA CORPORATION	3	Sales revenue	74,350	General terms and conditions	-
		AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	3	Trade receivables	32,032	General terms and conditions	-
		AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	3	Sales revenue	109,188	General terms and conditions	1%
		Airtac Industrial Co., Ltd.	3	Trade receivables	9,480	General terms and conditions	-
		Airtac Industrial Co., Ltd.	3	Sales revenue	39,444	General terms and conditions	-
		Airtac Co., Ltd.	3	Sales revenue	17,847	General terms and conditions	-

No.	Company Name	Counter Party	Nature of Relationship (Note)	Transaction Details			
				Financial Statement Account	Amount	Payment Terms	% of Consolidated Sales or Assets
2	Guangdong Airtac Automatic Industrial Co., Ltd.	Airtac International Group	2	Trade receivables	27,043	General terms and conditions	-
		Airtac International Group	2	Sales revenue	82,951	General terms and conditions	-
		Ningbo Airtac Automatic Industrial Co., Ltd	3	Trade receivables	25,686	General terms and conditions	-
		Ningbo Airtac Automatic Industrial Co., Ltd	3	Sales revenue	131,135	General terms and conditions	1%
		Airtac (China) Co., Ltd.	3	Trade receivables	389,835	General terms and conditions	1%
		Airtac (China) Co., Ltd.	3	Sales revenue	1,259,043	General terms and conditions	5%
		AIRTAC INTERNATIONAL (SINGAPORE) PTE. LTD.	3	Sales revenue	22,578	General terms and conditions	-
		ATC (ITALIA) S.R.L	3	Trade receivables	11,083	General terms and conditions	-
		ATC (ITALIA) S.R.L	3	Sales revenue	39,766	General terms and conditions	-
		Airtac (Jiangsu) Automation Co., Ltd.	3	Trade receivables	500,284	General terms and conditions	1%
		Airtac (Jiangsu) Automation Co., Ltd.	3	Sales revenue	822,580	General terms and conditions	3%
		Guangdong Airtac Intelligent Equipment Co., Ltd.	3	Trade receivables	639,701	General terms and conditions	1%
		Guangdong Airtac Intelligent Equipment Co., Ltd.	3	Sales revenue	1,056,256	General terms and conditions	4%
		AIRTAC USA CORPORATION	3	Trade receivables	12,649	General terms and conditions	-
		AIRTAC USA CORPORATION	3	Sales revenue	51,955	General terms and conditions	-
3	Airtac (China) Co., Ltd	Airtac (Jiangsu) Automation Co., Ltd.	3	Trade receivables	39,722	General terms and conditions	-
							-

No.	Company Name	Counter Party	Nature of Relationship (Note)	Transaction Details			
				Financial Statement Account	Amount	Payment Terms	% of Consolidated Sales or Assets
3	Airtac (China) Co., Ltd	Airtac (Jiangsu) Automation Co., Ltd.	3	Sales revenue	4,869,711	General terms and conditions	19%
		Guangdong Airtac Intelligent Equipment Co., Ltd.	3	Trade receivables	1,223,031	General terms and conditions	3%
		Guangdong Airtac Intelligent Equipment Co., Ltd.	3	Sales revenue	6,029,394	General terms and conditions	24%
		Airtac (Tianjin) Intelligent Technology Co., Ltd.	3	Trade receivables	163,545	General terms and conditions	-
		Airtac (Tianjin) Intelligent Technology Co., Ltd.	3	Sales revenue	827,849	General terms and conditions	3%
		Airtac (Fujian) Intelligent Equipment Co., Ltd.	3	Trade receivables	64,732	General terms and conditions	-
		Airtac (Fujian) Intelligent Equipment Co., Ltd.	3	Sales revenue	671,866	General terms and conditions	3%
		Ningbo Airtac Automatic Industrial Co., Ltd.	3	Trade receivables	9,097	General terms and conditions	-
		Ningbo Airtac Automatic Industrial Co., Ltd.	3	Sales revenue	67,650	General terms and conditions	-
4	Guangdong Airtac Intelligent Equipment Co., Ltd.	Airtac (China) Co., Ltd.	3	Trade receivables	42,613	General terms and conditions	-
5	Airtac Co., Ltd.	Airtac (China) Co., Ltd.	3	Sales revenue	502,097	General terms and conditions	2%
		Ningbo Airtac Automatic Industrial Co., Ltd	3	Sales revenue	25,511	General terms and conditions	-

Note : No 1. Represents the transactions from parent company to subsidiary.

No 2. Represents the transactions from subsidiary to parent company.

No 3. Represents the transactions from subsidiary to subsidiary.

Table 10

AIRTAC INTERNATIONAL GROUP AND SUBSIDIARIES
INFORMATION OF MAJOR SHAREHOLDERS
DECEMBER 31, 2021

Name of Major Shareholder	Shares	
	Number of Shares	Percentage of Ownership (%)
Ding Kan Investment Ltd.	28,050,227	14.02%
YHZ Ltd.	11,528,142	5.76%
Express Brilliant Ltd.	10,433,095	5.21%

Note: The percentage of ownership of major shareholders included in the table should be more than 5%, which was calculated based on the total number of ordinary shares owned in the last trading day of the quarter that were traded in and registered electronically and was prepared by the Taiwan Depository & Clearing Corporation . In addition, the share capital and the actual number of traded shares with the completion of electronic registration stated in the consolidated financial statements might vary due to different calculation basis.